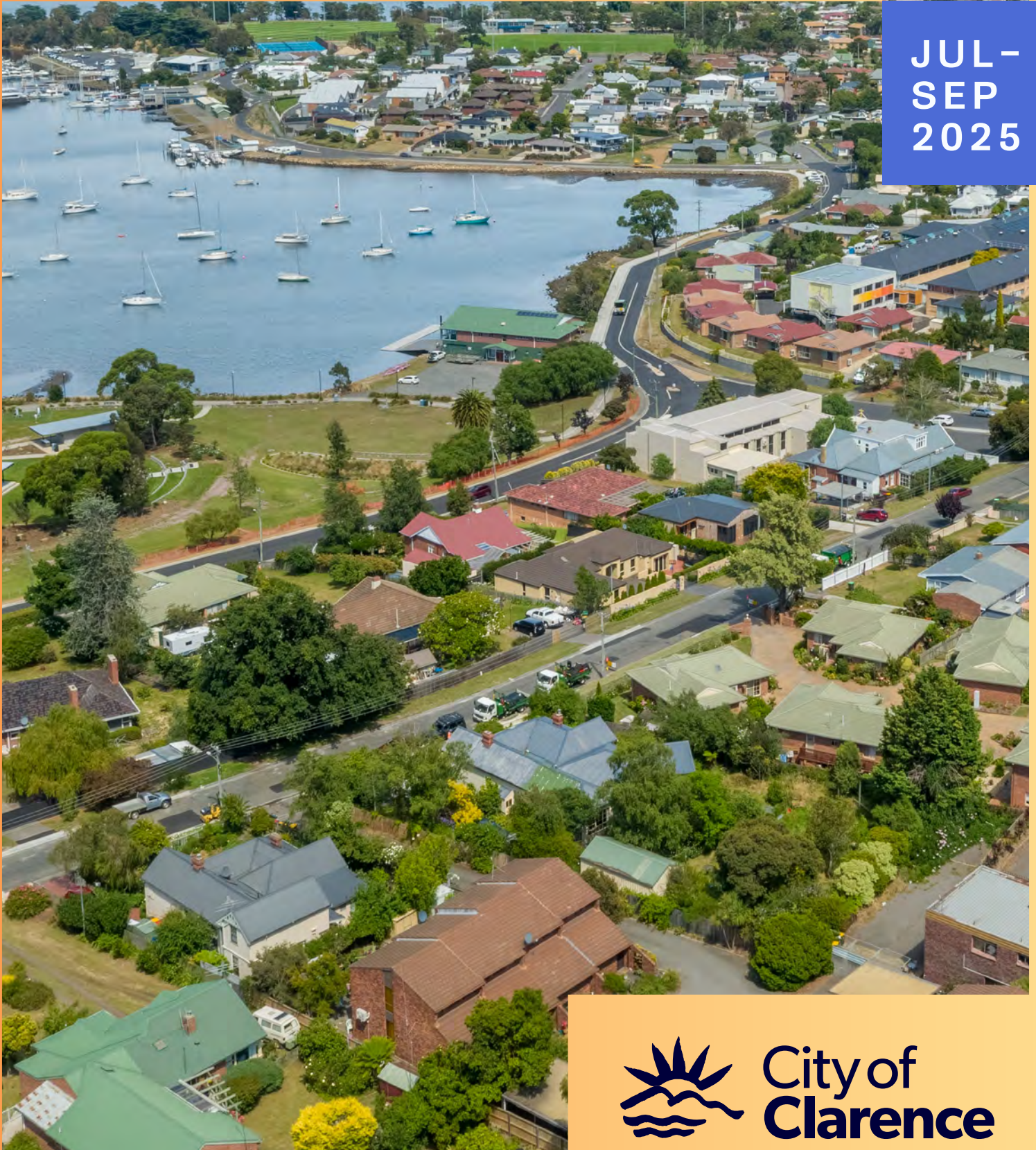




Quarterly Report



JUL -
SEP
2025



City of
Clarence

City of Clarence pays respect to all First Peoples, including the Mumirimina (mu-mee-ree-mee-nah) People of the Oyster Bay Nation whose unceded lands, skies, and waterways we are privileged to conduct our business on. We pay respect to, and value the deep knowledge of Elders past and present, and we acknowledge the survival and deep spiritual connection of the Tasmanian Aboriginal people to their Country, a connection which has endured since the beginning of time. Our work reflects our ongoing commitment to truth-telling and respectful understanding.

■ Flag Raising Ceremony at Piyura Kitina for NAIDOC Week 2025.



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■ Front cover: Lindisfarne.



■ Bush at Glebe Hill.

Annual Plan performance

Welcome to Quarterly Report – Quarter 1: July – September 2025.

Each year, City of Clarence develops an Annual Plan of projects, services and activities that contribute to the delivery of the Strategic Plan 2021-31. The Quarterly Report details our progress and includes an update on capital works projects, our community engagements and our financial performance.

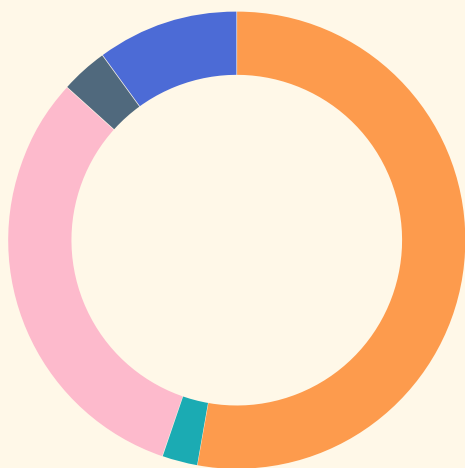
The Annual Plan and budget is a requirement under the *Local Government Act 1993* (Tas).

This report is presented in line with the strategic goals in the Strategic Plan 2021-2031:

- A people friendly city
- A well-planned liveable city
- A prosperous and creative city
- An environmentally responsible city.

Underpinned by key organisational goals; Governance and leadership and Assets and resources.

Progress against Annual Plan 2025-26



113	5	67	7
ONGOING	COMPLETED	IN PROGRESS	DEFERRED

0	21	0
OFF TRACK	NOT YET COMMENCED	REPLACED

Quarter One highlights

Strategic Development, Communications and Engagement



■ Clarence city centre.



■ Clarence Mountain Bike Park.

City Heart Plan adopted

The Clarence City Heart Plan was adopted by Council at its 29 September meeting.

The City Heart Plan sets an overall vision for the City Heart as the social, economic, and cultural hub of Clarence.

It encompasses eight interconnected precincts, each with its own vision and character, acknowledging the connection of the Tasmanian Aboriginal People to their Country.

The plan seeks to leverage existing strengths and strategic opportunities across these precincts to meet the evolving needs of residents, workers, and visitors, guiding development, placemaking, and investment in the area.

It identifies six key outcomes to realise this vision. These include recognising and celebrating Country, promoting sustainability and resilience, nurturing economic and cultural vibrancy, offering diverse and affordable housing, creating liveable and engaging public spaces, and improving connectivity through high-quality streets, pathways, and transport networks.

Each outcome is supported by strategies that provide a framework for development and community engagement.

Community engagement

There were three community consultations conducted during this quarter. The Your Say Clarence website received 5,393 visits, 6,836 views and more than 605 contributions.

The results of these consultations are currently in review:

- Droughty Peninsula – total of 255 submissions
 - 222 online survey submissions
 - 33 email and/or written submissions
 - 3 community consultation pop-up events.
- Open Space Strategy – total of 307 submissions
 - 276 online survey submissions
 - 5 email and/or written submissions
 - 26 contributions using online mapping tool.
- Rosny Youth Activity Survey – total of 102 submissions
 - 102 online survey submissions.

Quarter One highlights

Community and Culture



■ L-R Manager City Culture Steve Harris with City of Clarence Mayor Brendan Blomeley.

Rosny Farm rebrand and refresh

A rebrand of Clarence Arts and Events to Rosny Farm in August marked a significant milestone in positioning Rosny Farm as a leading cultural destination within Tasmania.

The rebranding process was informed by research, consultation and benchmarking against comparable cultural institutions, and was a response to the city's broader objectives of strengthening place identity, improving visibility, and aligning with the Clarence Cultural Creative Strategy 2023–2033.

The refreshed identity highlights Rosny Farm's heritage character while presenting a contemporary and forward-looking brand. The rebrand unifies programming, marketing, and community engagement under a single, recognisable identity and strengthens Rosny Farm's capacity to attract new audiences, deepen partnerships, and showcase Clarence as a creative hub within Greater Hobart and Tasmania more broadly.

■ Winner Ash Allen, for *Beanless*. PHOTO: CASSIE SULLIVAN



Clarence Prize 2025 winner

The winners of the 2025 Clarence Prize were announced in September, with Melbourne designer Ash Allen awarded the \$20,000 acquisitive prize for his work *Beanless*.

Two non-acquisitive prizes were also presented: the Highly Commended Prize to Adam Markowitz and Ruth Allen for *Kindling*, and the Emerging Designer Prize to Jess Humpston for *Ballast*.

The winners were chosen from fifteen finalists, selected from 46 entries nationwide, with works judged on originality, sustainability, innovation, and sense of place. Judges were Jane Valentine, Brian Parkes, and Patrick Hall.

Held biennially, the Clarence Prize is Australia's richest acquisitive furniture design award, with the winning piece joining the Clarence Art Collection.

Quarter One highlights

Community and Culture (continued)



■ New community bus ready to hit the road.

New community buses

A new 12-seater community bus is helping make it easier for Clarence residents to stay connected.

This small and accessible bus will not only support the delivery of a wide range of community programs across the city but it will also open up more opportunities for people to get involved as volunteer drivers.

By making transport more flexible, the new bus ensures that more groups, clubs, and community initiatives can get out and about—whether it's trips to local events, social outings, or programs that bring people together.

And there's more to come with a second 12-seater bus on its way later this year, doubling the opportunities for residents to take part in community life.



■ Off the Couch 2025 held at Rosny Skate Park.

Off the Couch gives voice to homeless youth

The annual Off the Couch event was held on 7 August as part of Homelessness Week and was aimed at highlighting the urgent need for coordinated action on housing and homelessness.

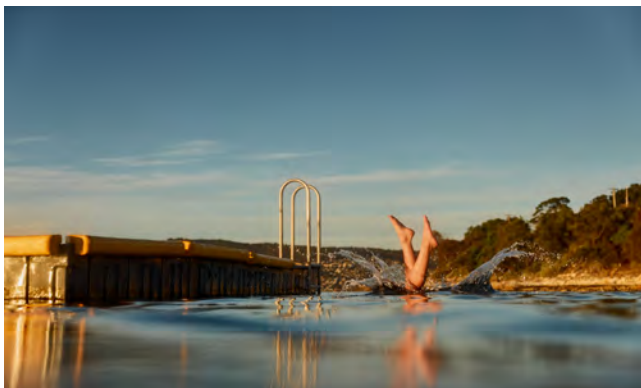
It's the fourth consecutive year Off the Couch has been staged and this year's event featured interactive activities such as a skateboarding competition hosted by Jimmy's Skate, access to support services, and engagement opportunities for young people.

To further raise awareness, Council Chambers and Richmond Bridge were illuminated in purple for the duration of Homelessness Week.

Delivered in partnership with Shelter Tas and local service providers, Off the Couch forms part of the city's broader strategy to support young people experiencing or at risk of homelessness.

Quarter One highlights

Community and Culture (continued)



■ Swimming at Bellerive.



■ Pauline Cook, CEO of Reconciliation Tasmania with City of Clarence Mayor Brendan Blomeley

Living in Clarence survey

Residents were invited to share their views on living in Clarence through a community survey during August and September.

The feedback collected will play a key role in guiding future projects, services, and community spaces, helping to ensure Clarence continues to be a city that meets the needs and aspirations of our residents.

Reflect Reconciliation Action Plan launch

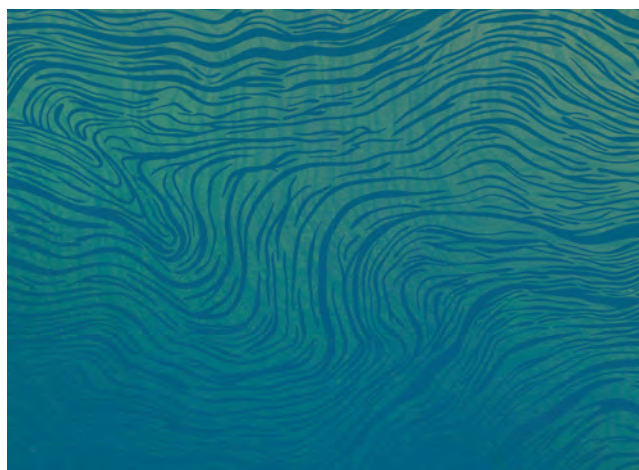
On 29 September, the City hosted a ceremony at Council Chambers to mark the formal endorsement of our first Reflect Reconciliation Action Plan (RAP) by Reconciliation Australia.

The event acknowledged the sovereign, unceded lands of the Mumirimina People and the enduring resilience of the Tasmanian Aboriginal community, and featured presentations from Councillor Beth Warren, Chair of the RAP Working Group, and Pauline Cook, CEO of Reconciliation Tasmania, alongside a pre-recorded video from Tasmanian Aboriginal artist Caleb Nichols-Mansell discussing the inspiration behind the RAP artwork.

The RAP was developed in consultation with Reconciliation Tasmania, the RAP Working Group, our employees and members of the Tasmanian Aboriginal community, and Clarence now joins a national network of over 3,000 organisations engaged in the RAP program.

It reinforces our commitment to embedding reconciliation into everyday practice through a framework to strengthen relationships, respect, and opportunities in Clarence.

It also demonstrates our ongoing commitment to reconciliation through learning, truth-telling and embedding respectful practices across the organisation.



■ Detail: *Deep Time 2024*, by Caleb Nichols-Mansell.

Quarter One highlights

Community and Culture (continued)



- Flag Raising Ceremony at Risdon Cove for NAIDOC Week on Monday 7 July.

NAIDOC Week flag raising

City of Clarence proudly joined community members at the NAIDOC Week Flag Raising Ceremony at Piyura Kitina (Risdon Cove) on Monday 7 July, celebrating the rich history, culture and achievements of First Nations peoples.

The flag raising event, hosted by the Tasmanian Aboriginal Centre, featured a powerful Welcome to Country by Janice Ross, a collective smoking ceremony, and a performance by the Children's Centre Choir, drawing one of the largest crowds in recent memory.

A diverse group of council officers from across our organisation was present to show support and solidarity.

In addition, during NAIDOC Week also ran a free film screening of 'In My Blood It Runs' attended by 50 people.



- L-R City of Clarence Mayor Cr Brendan Blomeley, Deputy Lord Mayor Cr Dr Zelinda Sherlock, Sorell Mayor Cr Janet Gatehouse, Kingborough Mayor Cr Paula Wriedt, and Brighton Mayor Cr Leigh Gray.

We Stand Together Against Racism campaign

In September, Clarence community leaders joined the southern Tasmanian councils' *We Stand Together Against Racism* campaign, a regional initiative to reject racism and celebrate cultural diversity.

Clarence ambassadors included football identity Sam Siggins and community volunteer Tyson Montgomery, who are committed to raising awareness and promoting respectful behaviour across workplaces, sporting fields, and the wider community.

Ambassadors from all six councils—Clarence, Brighton, Hobart, Glenorchy, Kingborough and Sorell—represented diverse voices, including Palawa and multicultural communities, artists, advocates, and human rights leaders. To increase visibility, this year the campaign has been promoted through a metro bus advertising campaign on behalf of all councils.

Quarter One highlights

Infrastructure and Natural Assets



■ Glebe Hill Bushland Reserve.

Glebe Hill Bushland Reserve Management Plan

In July, Council endorsed the updated Glebe Hill Bushland Reserve Management Plan, replacing the 2014 version.

The plan provides a strategic framework to guide the protection, management and enhancement of the reserve's biodiversity and community values. Key updates include a stronger emphasis on conserving native flora and fauna, revised priorities for track management and fire mitigation, changes to domestic animal management and improved opportunities for community education and involvement.

The plan also integrates current environmental data and local input to ensure the reserve remains a valued natural asset for future generations.



■ Cycling near Bellerive Beach.

Cycling Strategy adopted

This quarter saw the endorsement of the Clarence Cycling Strategy 2025–2035, a 10-year plan to enhance cycling infrastructure across the City and encourage cycling as a safe, sustainable and convenient mode of transport.

The strategy is designed to support both experienced riders and those new to cycling by creating a more connected and accessible network that aligns with the city's broader transport and sustainability objectives.

It emphasises the role of cycling in reducing congestion, lowering emissions and improving community health and wellbeing. The strategy also highlights the economic and social benefits of active transport, with a focus on providing safe, inclusive and accessible opportunities for people of all ages and abilities.

Quarter One highlights

Infrastructure and Natural Assets (continued)



■ View from Dorans Road, Sandford.



■ Construction at Cambridge is due to continue until April 2026.

Cambridge Dog Park construction

Construction of a new off-lead dog park in Cambridge commenced in July as the first major milestone of the Cambridge Oval Master Plan. The \$900,000 project will deliver Clarence's second dedicated off-lead facility, designed to provide a safe, inclusive and enriching space for dogs and their owners.

Spanning 1.5 hectares, the park will include two fully fenced exercise zones, a gravel training area, nature-based play features, a central meeting area, water refill stations, shady rest areas, new turf, accessible paths, a new car park and extensive tree planting and landscaping.

Initial works involve reshaping land to improve accessibility and repurposing existing dams. The park is scheduled to open in early 2026 and forms part of the broader master plan, which will also deliver future upgrades including soccer pitches, a sports pavilion, improved parking, walking trails, and collaborative facilities with Cambridge Primary School and the Department for Education, Children and Young People.

Cambridge Primary School redevelopment

City of Clarence, in partnership with the Department for Education, Children and Young People (DECYP), started progressing the next stage of the Cambridge Primary School redevelopment.

The project will deliver a state-of-the-art gymnasium, upgraded car parking, and significant improvements to Cambridge Memorial Oval, creating a modern precinct that supports students, families, and the wider community.

Council is contributing land, funding for oval upgrades, and joint investment in parking infrastructure. The new gymnasium will be managed by the school and made available for community use outside school hours.

The redevelopment complements the Cambridge Oval Master Plan, which sets out a long-term vision for enhanced sporting facilities, improved lighting, upgraded amenities, pedestrian access, an off-lead dog park and landscaping to create a vibrant community hub.

Stage 2 construction is anticipated to begin in late 2026, with design and agreement finalisation currently underway.

Quarter One highlights

Infrastructure and Natural Assets (continued)



■ Tas Networks CEO Dr. Seán McGoldrick, Labor Senator Richard Dowling, Artist George Kennedy, Labor MP Julie Collins and City of Clarence Mayor Brendan Blomeley appreciating the battery artwork.

Glebe Hill Community Battery

Tasmania's first community battery was launched during September.

Located in Glebe Hill, Howrah, the battery will store excess solar energy generated by local households and release it during peak periods, strengthening the power grid, supporting more rooftop solar installations and electric devices and reducing reliance on traditional energy sources.

Fully funded under the Australian Government's Community Batteries for Household Solar Program, the City provided land and coordinated an artwork by local artist George Kennedy, which covers the structure.

The location in Glebe Hill was identified by TasNetworks through analysis that looked at infrastructure, demand, land use and solar uptake in the area.

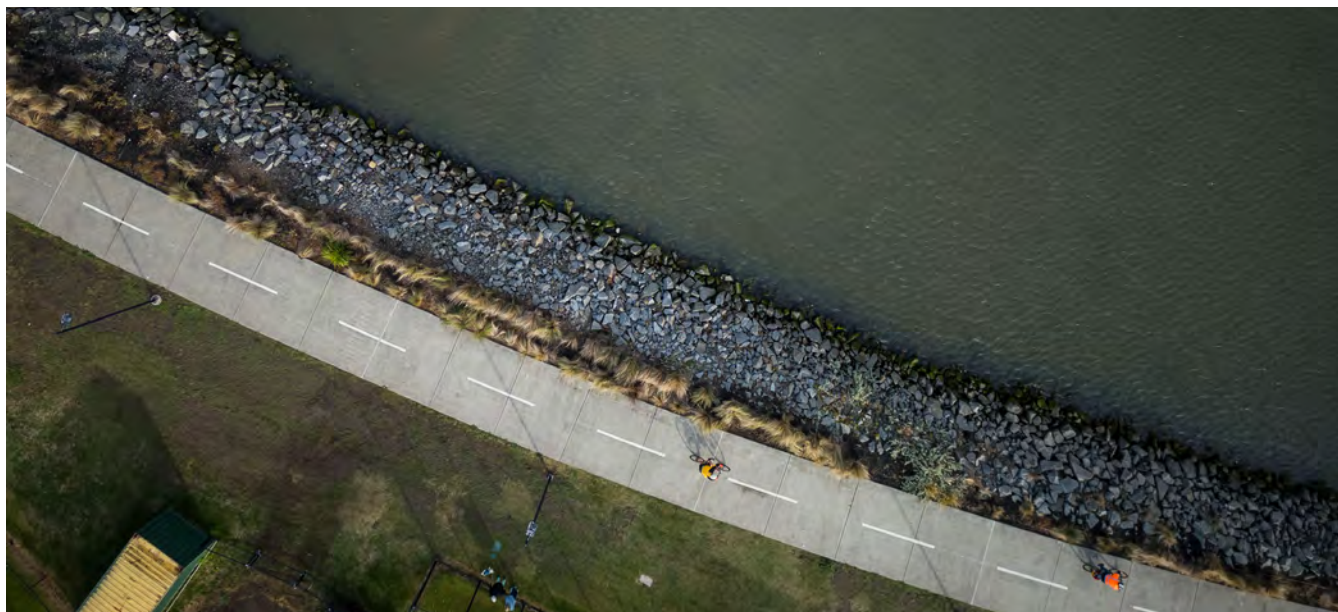
The project is part of a broader TasNetworks trial to integrate more renewable energy into the state's electricity network, with Clarence and Burnie the first two cities to host such infrastructure in Tasmania.

Regulatory Services

Promoting Environmental Health careers

Officers from the Environmental Health Unit attended a careers exhibition at Emmanuel Christian School in September, to promote the role of environmental health in Clarence. The event was well received and provided an opportunity to showcase the wide range of employment pathways in local government, as well as the diverse functions of Council.

Major strategic initiatives



■ Clarence Foreshore Trail at Kangaroo Bay.

The City of Clarence Strategic Plan 2021-2031 outlines several priority initiatives, which are supplemented by commitments made by Council for inclusion in the Annual Plan. These projects are significant in scope and require long-term commitments from Council.

Kangaroo Bay Development Precinct

Kangaroo Bay is a significant location within the heart of the urban area of the City of Clarence. A priority in the City Heart Plan, Council seeks to activate the potential of Kangaroo Bay to be a world-class waterfront destination, and an inclusive place for both residents and visitors that provides economic, social and community benefits.

Status: ongoing

Rosny Hill development

Rosny Hill is recognised for significant natural, scenic and recreational values, and potential as a built tourism asset for Clarence.

Status: sublease negotiations ongoing

City Deal

The Hobart City Deal is a shared 10-year vision between the Australian and Tasmanian governments and the Clarence, Glenorchy, Hobart and Kingborough councils.

It guides and encourages further investment by embracing opportunities for growth and addressing key strategic and infrastructure challenges.

Status: ongoing

Master Plan overview

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2023-24	Clifton Beach Master Plan	Infrastructure and Natural Assets	<i>Commenced (July 2025)</i>	Scope being prepared, procurement to occur in third quarter, 2025-26.	2027	✓
2014-15	South Arm Oval Master Plan	Infrastructure and Natural Assets	<i>Plan adopted</i>	Design to commence for South Arm Oval car park. Shade structure to be installed at oval.	Adopted	✓
2018-19	Cambridge Township Master Plan	Infrastructure and Natural Assets	<i>Plan adopted</i>	No update.	Adopted	✗
2018-19	Bayview Secondary College Master Plan	Infrastructure and Natural Assets	<i>Plan adopted</i>	Pending future grant funds being secured for the project.	Adopted	✓
2011-12	Bellerive Beach Park Master Plan	Infrastructure and Natural Assets	<i>In progress</i>	Plan being reviewed following community consultation.		✓
2016-17	Rosny Farm Master Plan	Community and Culture	<i>In progress</i>	Awaiting outcome from an application to the federal Urban Precinct and Partnerships grant round.		✓
2017-18	Bligh Street Streetscape Master Plan	Infrastructure and Natural Assets	<i>On hold</i>			✗
2018-19	Richmond Village Master Plan	Infrastructure and Natural Assets	<i>Plan being finalised</i>	Draft plan being finalised. Workshop to be held with Council in November with adoption due end of 2025.	Second quarter	✓
2018-19	Victoria Esplanade/Queen Street Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Stage 1 detailed design being scoped to support connectivity to the ferry terminal upgrade.	Adopted	✓
2018-19	Little Howrah Beach Master Plan	Infrastructure and Natural Assets	<i>Plan being finalised</i>	Draft plan being finalised, workshop with Council in October, adoption due end of 2025.	Dec-25	✓
2019-20	Lauderdale Canal District Park Master Plan	Infrastructure and Natural Assets	<i>On hold</i>	Awaiting lease agreement to be resolved with the State Government as the landowner.		✗
2019-20	Geilston Bay Sport Precinct Master Plan	Infrastructure and Natural Assets	<i>On hold</i>	Pending outcome of Sports Facilities Strategic Plan.	2027	✗
2020-21	Clarence Plains Plan	Infrastructure and Natural Assets	<i>Plan being finalised</i>	Draft plan being finalised. Workshop to be held with Council later in 2025 and adoption due in 2026.	Third quarter	✓
2020-21	Cambridge Oval Master Plan	Infrastructure and Natural Assets	<i>Plan adopted</i>	Dog park underway. Projects currently being scoped include gymnasium, oval realignment and a new sports pavillion.	Adopted	✓
2023	Wentworth Park Master Plan	Infrastructure and Natural Assets	<i>On hold</i>	Pending outcome of Sports Facilities Strategic Plan	2027	✗

Strategic projects

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025–26 priority?
2023-24	Droughty Peninsula Structure Plan	City Planning	<i>In progress</i>	Community engagement undertaken. Draft structure plan being developed and will be subject to further consultation.	Early 2026	✓
2019-20	Clarence City Heart Project	Strategic Development, Communications and Engagement	<i>Plan adopted</i>	Following community engagement early in 2025, the City Heart Plan was presented to Council at the 29 September Council meeting and was adopted.	Adopted	✓
2022-23	Warrane Urban Renewal Structure Plan	City Planning & Strategic Development, Communications and Engagement	<i>On hold</i>	Funding for the Warrane Urban Renewal Plan in current budget. Commencement of this work dependent upon the outcomes and adoption of the City Heart Plan and to be aligned with the Clarence Housing Strategy.		✓
2022-23	Risdon Vale and Geilston Bay Structure Plan	City Planning	<i>On hold</i>	Changes to the Urban Growth Boundary require reconsideration of this project in the context of other initiatives.		✗
2022-23	Sports Facilities Plan	Infrastructure and Natural Assets	<i>In progress</i>	Draft plan being finalised. Workshop to be held with Council in November with community engagement planned for the start of 2026.	Fourth quarter	✓
2023-24	Open Space Strategy	Infrastructure and Natural Assets	<i>In progress</i>	Strategy being drafted and will be presented to Council in the third quarter, with community engagement to follow.	End 2026	✓
2024-26	Events on Council Land Policy	Infrastructure and Natural Assets	<i>Commenced (July 2025)</i>	Review of events on council land process to commence in the second quarter to inform the policy.	End 2026	✓
2025-26	Urban Tree Strategy	Infrastructure and Natural Assets	<i>Commenced (July 2025)</i>	Scope being prepared. Engagement of consultants to draft the strategy to occur in the third quarter.	2027	✓
2025-26	Community Facilities Strategy	Infrastructure and Natural Assets	<i>Commenced (July 2025)</i>	Scope being prepared. Procurement of consultants to draft the strategy to occur in the third quarter.	2027	✓
2024-25	Natural Areas Strategy	Infrastructure and Natural Assets	<i>Plan adopted</i>	Biodiversity Prioritisation Plan being scoped for procurement of consultants.	Adopted	✓
2024-25	Bushfire Mitigation Strategy	Infrastructure and Natural Assets	<i>Plan adopted</i>	Eurobin Street (Pilchers Hill) Hazard Management Area being planned for works to commence in second quarter.	Adopted	✓

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2024-25	Coastal Access Strategy	Infrastructure and Natural Assets	<i>In progress</i>	Community engagement underway.	Third quarter	✓
2016-27	Weed Strategy	Infrastructure and Natural Assets	<i>Plan adopted</i>	Implementation underway.	Adopted	✓
2025-26	Meehan Range Strategic Mountain Bike Plan	Infrastructure and Natural Assets	<i>Commenced (July 2025)</i>	Scope being prepared, procurement to occur in the fourth quarter.	2027	✓
2012-13	Tracks and Trails Strategy	Infrastructure and Natural Assets	<i>Commenced (July 2025)</i>	Project plan being prepared including the scope for the review.	2027	✓
2024-25	Cycling Strategy	Infrastructure and Natural Assets	<i>Adopted</i>	Investigations underway for improvements to Howrah Road and further extension to the foreshore Trail.	Adopted	✓
2025-26	Clarence Housing Strategy	City Planning & Strategic Development, Communications and Engagement	<i>On hold</i>	Funding for the Clarence Housing Strategy in current budget. Scope and briefing being prepared for a request for quote (RFQ).		✓

Goal breakdown and priority activities

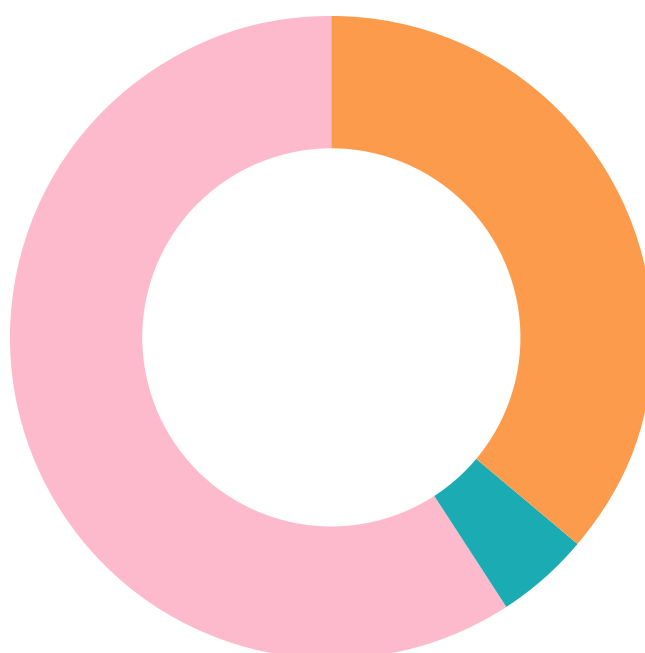


A people friendly city

GOAL:

Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.

Progress this quarter:



16	2	26	0	0	0	0
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.1 Enhancing the liveability of activity centres, community hubs and villages through urban design projects			
Develop an Urban Tree Strategy for Clarence. Prepare and implement a precinct planting plan for greening Rokeby.	Scope being finalised.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.2 Building upon Clarence's status as a World Health Organisation 'Age Friendly City and Community'			
Deliver outcomes of the current Age Friendly Clarence Plan.	Eating with Friends held three lunches this quarter with a total attendance of 101 people. Officers are supporting UTAS with a research project titled Social connectedness in Tasmania: Supporting age-inclusivity and liveability through built environment design.	Community and Culture	 ONGOING
Strategic Plan 1.3 Recognising our Tasmanian Aboriginal people and developing a Reconciliation Action Plan			
Deliver on outcomes of the Reconciliation Action Plan.	An implementation plan has been drafted, and work is underway to define resource needs. Meetings with internal business units are being scheduled. A film screening of In My Blood It Runs was held at Rosny Farm to celebrate NAIDOC Week on 11 July, attended by 50 people. A small celebration was held on 29 September 2025 to launch the Reconciliation Action Plan attended by councillors, officers and selected guests.	Community and Culture	 ONGOING
Develop programs that recognise Aboriginal cultural and creative arts practices.	Council's 'Nupiri-ti Palawa (through Palawa eyes)' festival project continues to gain momentum. We recruited our first Aboriginal and Torres Strait Islander 'tagged' position, a project administrator, to contribute to project delivery. An expression of interest was put out for a Palawa designer to develop the Jazz Festival visual identity for the Clarence Jazz Festival's 30th anniversary including logo, branding and graphics. The annual commissioned artist role, offered exclusively to Palawa artists for the first time, has now been awarded.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.4 Undertaking consultation and developing concept plan(s) for the City Heart Plan			
Recognise the contribution of arts programming and infrastructure to our objectives for developing the City Heart Plan.	The City Culture team continues to work towards delivery of a business case and master plan for the Cultural and Creative Industries Precinct, tethered to the goals outlined in the Clarence City Heart Plan.	Community and Culture	 IN PROGRESS
Continue to progress the finalisation and adoption of the City Heart Plan and Implementation Plan	The Clarence City Heart Plan has been endorsed by Council at the meeting on 29 September 2025, following a final round of community consultation in early 2025.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 1.5 Continuing to deliver and review a community Health and Wellbeing Strategy and associated supporting plans to strengthen and improve the physical, mental and social wellbeing of the community			
Deliver on outcomes of the current Access and Inclusion Plan.	Internal engagement plan prepared this quarter to socialise the recommendations from the Universal Accessible Information Project with relevant departments in preparation for the annual budget process. Consultants engaged to deliver the Clarence Tracks and Trails Accessibility Audit project have undertaken three audits at the Lauderdale Wetlands, Natone Hill Circuit, and Clarence Foreshore Trails between Bellerive Boardwalk and Bellerive Beach. The remaining three audits were postponed due to severe weather and will be rescheduled to next quarter.	Community and Culture	 IN PROGRESS
Deliver on outcomes of the current Community Safety Plan.	Met once this quarter to examine issues in Rosny Bus Mall. A Crime Prevention Through Environmental Design (CPTED) audit of Rosny bus mall was undertaken, with a report on findings to be completed in the next quarter.	Community and Culture	 IN PROGRESS
Develop the Life Course Plan to provide clear actions for the Community Wellbeing Strategy (Formerly the Health and Wellbeing Strategy).	The scope for this project has been confirmed and a lead consultant contracted. Initial meeting was held with the project steering committee and we are currently finalising the stakeholder engagement plan, with consultation to commence during the next quarter.	Community and Culture	 IN PROGRESS
Develop a 10 year Children's Services Strategy for Clarence.	The scope for a Children's Services Strategy has been drafted for internal approval, prior to a procurement process seeking the services of a qualified consultant in the next quarter.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.5 Continuing to deliver and review a community Health and Wellbeing Strategy and associated supporting plans to strengthen and improve the physical, mental and social wellbeing of the community (continued)			
Deliver a grants program for artists and creative professionals to establish their practice and work in Clarence.	Round One of the Cultural and Creative grants program closed on 16 September. Ten applications were received. Assessments and recommendations to be finalised next quarter, with a report to Council scheduled on 10 November. Outcomes will be advised after this time.	Community and Culture	 IN PROGRESS
Strategic Plan 1.6 Finalising the development and implementation of the Clarence Community Planning and Development Structure to enable a consistent approach to working together when considering community needs and issues			
Support and deliver the Clarence Healthy Together grant-funded project in collaboration with the Department of Health and community partners.	Officers contributed and attended three Healthy Together Clarence meetings this quarter, to support the development of a governance structure and funding priorities. The first of these priorities was approved and funded which will see Motivational Activity trainees employed through Risdon Vale and Clarendon Vale Neighbourhood Centres.	Community and Culture	 IN PROGRESS
Strategic Plan 1.7 Supporting our community to build capacity and resilience			
Research options for the development of a new youth focused facility including potential partnership and co-location opportunities.	Stage 2 of this project is underway with the commencement of a youth consultation workshop during the October school holidays for young people aged 11-24. Additional plans include workshops with key stakeholders during early October 2025.	Community and Culture	 IN PROGRESS
Deliver a community walk for Mental Health Week held in October 2025.	The 2025 Mental Health Week Walk Event is scheduled for 11 October 2025 in Simmons Park, Lindisfarne. Key partners for the event include the Mental Health Council of Tasmania, the Tasmanian Government, Lifeline Tasmania, SPEAK UP Stay ChatTY, Youth Network Advisory Group and the Men's Shed Tasmania.	Community and Culture	 IN PROGRESS
In collaboration with People, Safety and Culture, develop training modules for Councillors, council officers and volunteers to address inclusion topics such as, multicultural awareness, Aboriginal cultural awareness and LGBTQIA+ awareness.	We are exploring learning needs and scoping delivery through a range of customised and existing training opportunities in alignment with the Reconciliation Action Plan, Disability Access and Inclusion Plan, Multicultural programs, and LGBTQIA+ Working Group.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience (continued)			
Promote digital inclusion programs for older adults.	In this quarter a collaborative presentation by youth officers, Youth Network Advisory Group (YNAG), Rosny Library and Consumer Building and Occupational Services (CBOS) to the Howrah School for Seniors group. It highlighted safety and being aware of scams online, support services in Clarence for those needing digital support and troubleshooting questions with members about their phones.	Community and Culture	 IN PROGRESS
Work with the LGBTIQIA+ Working Group as a part of the Community Wellbeing Advisory Committee.	The LGBTIQIA+ Working Group met on 26 August 2025 to finalise its terms of reference documentation and consider how new members could be recruited. The working group also considered how a LGBTIQIA+ community survey might be developed to understand the needs and issues of the Clarence community and identify priorities for the future. Officers are exploring the process to engage a lead consultant for this work.	Community and Culture	 IN PROGRESS
Deliver training for Councillors, officers and volunteers across a range of community inclusion topics such as, Disability awareness.	In July 2025, the third and final Disability Awareness Training session was delivered by A Fairer World, with 24 participants attending. A total of 82 participants attended all three sessions, and feedback was collected from 22 attendees. An evaluation and briefing report was provided to Council earlier in the quarter.	Community and Culture	 COMPLETED
Partner with community to develop preventative strategies to community safety issues.	We partnered with Lifeline Tasmania to deliver two free mental health workshops to community members at Risdon Vale and Rokeby Neighbourhood Centres, as an ongoing support to community affected by the Rokeby house fire tragedy. Facilitation and hosting of three Youth Safety in Clarence Network meetings. Attended and contributed to two Greater Hobart Homelessness Alliance meetings, with input into development of a shared position statement on homelessness. Attended one Greater Hobart Community Safety Meeting, and Cuppa with a Cop event at Eastlands. Continue to plan for 'Rosny Arvos' a youth diversion program in partnership with Mission Australia Youth Beat and Pulse Youth Health Services for term 4 (2025) and term 1 (2026), including youth consultation. Connections between Neighbourhood Centres and Garage Sale Trail facilitated this quarter in partnership with the Waste and Sustainability team.	Community and Culture	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience (continued)			
Support the Clarence Salvation Army to deliver the Clarence Christmas Brunch.	Planning for the 2025 event is in progress, officers are supporting the Salvation Army to confirm partnerships and delivery of this year's event.	Community and Culture	 IN PROGRESS
Revise and implement the Homelessness Action Plan.	Research, consultation and update of the Homelessness Procedure is ongoing. 12 new homelessness reports were received during the quarter, with numerous informal enquiries from community members and council officers. The Homelessness Working Group convened to review all active cases with nine cases resolved and two Move On Notices issued. Officers facilitated one southern councils and Salvation Army Street2Home meeting with attendance at two Shelter Tasmania statewide meetings.	Community and Culture	 ONGOING
Develop and distribute homelessness information and resources to internal and external stakeholders as an educative tool to build empathy in the community towards those experiencing homelessness.	The fourth iteration of Off the Couch was delivered on 7 August as part of National Homelessness Week to raise awareness for youth homelessness. As part of a community awareness raising campaign, Council Chambers and Richmond Bridge were lit in purple to highlight this important issue. The second edition of the Clarence Care Contact Cards for people in crisis was developed and outsourced for design/printing. Distribution of six homelessness backpacks to Salvation Army Clarence Corps.	Community and Culture	 ONGOING
Support the delivery of urban artwork projects in collaboration with artists and young people across the municipality as a tool to address community safety issues in Clarence.	The Graffiti Management Working Group, facilitated by the Community Development team met once this quarter to review the matured Graffiti Management Strategy and progress delivery of urban artwork projects at the Rosny Skate Park and various signal boxes in the Rosny CBD. Quotes have been sought with work to commence next quarter. Youth services has recommenced the graffiti reduction and street art program in partnership with a local artist and Clarendon Vale Primary School. The planned Youth Centre mural (indoor) is about to commence. The artist facilitated a session with the young people in Rokeby to get their input and has since produced a design concept incorporating their designs and ideas.	Community and Culture	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience (continued)			
Deliver the grants and benefits program.	Round One of the community grants program closed on 16 September. Nineteen applications were received. Assessments and recommendations to be finalised next quarter, with a report to Council scheduled on 10 November. Outcomes will be advised after this time. The Quick Response Grant program was fully allocated this quarter with \$9,850 distributed to 42 applicants for eligible activities. The Quick Response Grant program reopens on 1 October.	Community and Culture	 IN PROGRESS
Provide and support community friendly activities at youth focused recreation facilities across Clarence.	Planning is underway for events and activities during quarter two and quarter three with the initial event commencing in October conducting an Open Day at the new youth venue at Tollard Drive, Rokeby.	Community and Culture	 ONGOING
Develop and conduct a survey of LGBTQIA+ community needs in Clarence.	Officers are working with the LGBTQIA+ working group to devise a timeline and scoping resources to deliver this project in quarter three.	Community and Culture	 IN PROGRESS
Strategic Plan 1.8 Recognising the significant impact volunteer involvement has on achieving our strategic goals and the delivery of our services and initiatives			
Deliver and grow the Clarence Community Volunteer Service.	The Clarence Community Volunteer Service has invested in a new volunteer management system to streamline operations and reporting of the program to state and federal government funders. There has also been an ongoing and extensive volunteer recruitment drive to further expand the reach of this valuable program.	Community and Culture	 ONGOING
Develop a Volunteer Recognition Strategy and induction process for all of City of Clarence volunteers.	The Clarence Community Volunteer Service continue to explore options, consult with volunteers and work with Volunteering Tasmania to develop a volunteer recognition program.	Community and Culture	 IN PROGRESS
Strategic Plan 1.9 Undertaking the development of a Sport and Recreation Strategy			
Collaborate with other Councils in the region, on the development of a Regional Sports Facility Plan that reflects the needs of the Greater Hobart community over the next 20 years. Finalise the Clarence Sports Facility Strategic Plan.	Draft strategy being reviewed and to be presented to Council in 2025, engagement to commence at the start of 2026.	Infrastructure and Natural Assets	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health			
Deliver gentle exercise programs for older adults in the Clarence.	Rokeby Gentle Exercise classes continued weekly with 13 one hour sessions this quarter. Between 12-14 people attended each session held at the Rokeby Trust Hall.	Community and Culture	 ONGOING
Deliver the Live Well, Live Long program.	Live Well, Live Long Program 2 commenced at the end of last financial year and was completed at the start of this quarter. This program was attended by 16 people ongoing over ten weeks. Over 70% of the participants said they have already or plan to make changes to their lifestyle since participating in the program.	Community and Culture	 ONGOING
Review the Help to Health program.	Internal review of the Help to Health Project is complete. Recommendations to be provided next quarter. Council officers have been involved in networking meetings, including Health Promotion South, Health Literacy, The Right Place, Tasmanian Men's Health Network and National Network of Mental Health Promotion Practitioners, which are statewide and national meetings held quarterly. Development of key stakeholder relationships remains an ongoing priority.	Community and Culture	 IN PROGRESS
Deliver the Fitness in the Park program.	The Fitness in the Park program continued this quarter and will continue into summer. During winter, sessions were held in two locations - Simmons Park and Bellerive Beach Park. To date we have held, 19 sessions with a combined 19 hours of exercise to 488 attendees (average of 28 people per session). The summer program will expand to include new locations and a digital sign in process to help streamline reporting and participant user experience.	Community and Culture	 ONGOING
Deliver council immunisation clinics to the public and the school based immunisation program.  <i>This action works towards achieving our public health goals.</i>	School immunisations were conducted in August across seven schools. A total of 370 students were vaccinated. Of these, 315 received the HPV vaccine, 13 received a catch-up Meningococcal ACWY vaccine and 42 received a catch-up dTpa vaccine. This concludes the school based vaccination program for the calendar year.	Regulatory Services	 COMPLETED

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health (continued)			
Continue work on declared smoke-free areas including signage and education.  This action works towards achieving our public health goals.	Exhausted smoke free footpath decals were replaced in the Rosny Bus Mall in July. 'Breathe Easy Clarence – Smoke Free Area' signage was erected at six of the higher profile council-owned playgrounds in September to make people aware that smoking and use of e-cigarettes is prohibited within 10m from playground equipment under the Public Health Act 1997.	Regulatory Services	 ONGOING
Strategic Plan 1.11 Continuing to develop and maintain a quality open space network			
Finalise the Clarence Open Space Strategy.	Strategy being drafted.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.12 Facilitating opportunities for community connections and growth through a range of programs, activities and events			
Deliver the Our Shared Space intergenerational program combatting ageism.	City of Clarence's intergenerational program – Our Shared Space – continues to partner with the Rosny Library this quarter to deliver fortnightly activities to all-ages. Sessions are designed in conjunction with the Clarence Positive Ageing Working Group (CPAWG) and Youth Network Advisory Group (YNAG). Seven sessions were held this quarter with around 176 attendees representing all ages. Collaboration with Queen Victoria Care continued with City of Clarence supporting the Digital Inclusion Project – Digital Mentors Program – run by Council on the Ageing Tasmania (COTA Tas). The program is aimed at young people, who will be trained to deliver one-on-one digital support for residents living at Queen Victoria Care.	Community and Culture	 ONGOING
Deliver Seniors Week activities.	Program confirmed and promotion commenced for the delivery of two Seniors Week activities during October 2025: Food through the Ages, and an All Ages Afternoon tea to coincide with the Council on the Ageing's Seniors Week theme: Connecting Generations through Food.	Community and Culture	 IN PROGRESS
Work in partnership with organisations to support programs which increase awareness of people with disability.	Officers are currently scoping partnerships and identifying opportunities for collaboration, with priorities being articulated through the development of a community wellbeing plan.	Community and Culture	 IN PROGRESS

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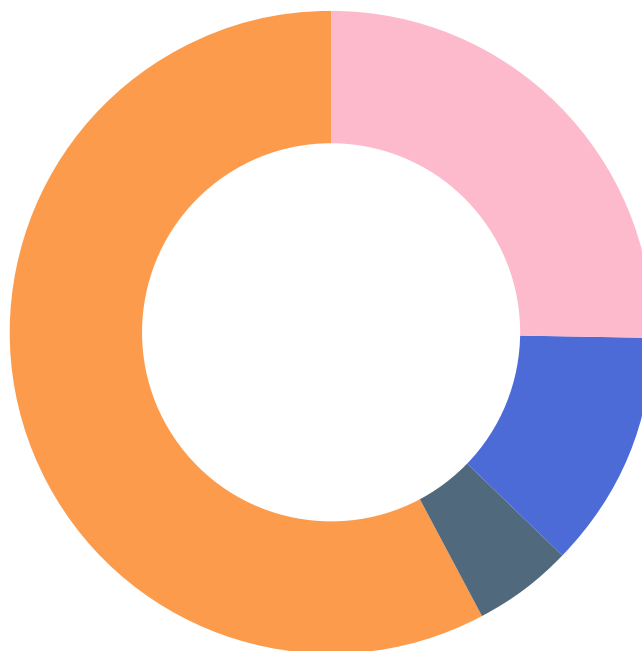
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.12 Facilitating opportunities for community connections and growth through a range of programs, activities and events (continued)			
Support Dementia Friendly activities in the Clarence.	During National Dementia Action Week 15-21 September we shared facts and tips on dementia to help officers take into account the needs of those in our community impacted by dementia.	Community and Culture	 ONGOING
Deliver before and after school and holiday care services in partnership with schools across Clarence and continue planned growth to meet demand in the community.	Outside School Hours Care program continued to provide a safe, engaging and supportive environment for children before and after school, as well as during school holidays. The service remains a vital resource for working families, offering structured activities that promote social development, creativity and physical wellbeing.	Community and Culture	 ONGOING
Deliver ongoing operations of the Rosny Early Learning Long Day Care Centre to offer high quality and affordable childcare services for the Clarence community.	Rosny Early Learning has experienced and qualified early childhood educators who are dedicated to providing consistent, high-quality care in a warm and friendly environment. The curriculum is based on the Australian Early Years Learning Framework, encouraging children to develop a sense of the world, explore through trial and error and build relationships.	Community and Culture	 ONGOING
Recognise the contribution of the community through the installation of memorials in accordance with City of Clarence policy.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 1.13 Recognising, celebrating, and supporting diversity by building on our connections through Welcoming Cities and Refugee Welcome Zone and developing supporting policies			
Support multicultural activities in Clarence.	Officers are working on a capacity building initiative for culturally and linguistically diverse caterers, food vendors and businesses in conjunction with other council areas to address knowledge gaps, and upskill community around requirements, commercial leasing, tax and invoicing and business plans. We are also in partnership with the Multicultural Council of Tasmania (MCOT) to bring its Diverse Small Enterprise Program to Clarence with a session planned on 2 October 2025. This session is an opportunity for migrant businesses within Clarence to network and share information. The We Stand Together Against Racism campaign had a renewed push during Welcoming Week (12-21 September) with the implementation of bus wraps and a media event.	Community and Culture	 IN PROGRESS

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GOAL:

Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.

Progress this quarter:



34	0	15	3	0	7	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.1 Developing and implementing contemporary, funded, asset management plans for all council asset types			
Undertake playground and skate park audits to plan renewal priorities.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Prepare an Aquatic Facility Management Plan to continue the sustainable operation of the Clarence pool.	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Prepare and implement a Tracks and Trails Audit and Maintenance Program in line with the review of the Clarence Tracks and Trails Strategy	Strategy under review.	Infrastructure and Natural Assets	 IN PROGRESS
Progress the ICT Infrastructure Project: Rollout of contemporary, secure endpoints and upgrade data centres and remote sites to provide for increased resilience, security, and service delivery across the business and for the community.	Installation of edge networking infrastructure and related security implementations have now completed at all but two satellite sites. Minor resilience related implementation at data centres will be finalised over the next quarter to bring this project to a close.	Information Services and Data	 IN PROGRESS
Undertake road renewal including: • major digouts • pavement reconstruction • footpath and kerb and gutter renewal • road resurfacing including asphalt, micro surfacing and spray sealing	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Develop a plan for the management and future upgrade of unsealed roads.	Strategy work underway.	Infrastructure and Natural Assets	 IN PROGRESS
Undertake stage one detailed design for Victoria Esplanade and Queen Street.	Draft design initiated, working with consultants to connect into the ferry terminal at Bellerive.	Infrastructure and Natural Assets	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.2 Developing and implementing a comprehensive transport strategy for the city			
Continue to liaise with the Department of State Growth on: - The South East Traffic Solutions to improve travel time reliability between Hobart and Sorell. - Improving cycling opportunities through the Greater Hobart Cycling Plan and grant initiatives. - Arterial improvement in Clarence, that being the Mornington Interchange and upgrade of South Arm Road, Rokeby. - Development of the Rokeby Park and Ride facility. - Tasman Bridge Pathways Upgrade.	Works are ongoing as officers liaise with several external stakeholders.	Infrastructure and Natural Assets	 IN PROGRESS
Progress investigation and design for landside infrastructure to support the expansion of ferry services into other locations within Clarence, including Lindisfarne.	Design brief being prepared.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.3 Developing and implementing traffic management plans to enhance connectivity and improve road safety			
Undertake road maintenance on sealed roads, unsealed roads and bridges (including cleaning, verge mowing and median strips, repair and maintenance of street furniture, kerb and gutters, table drains, road pavement, signed and line marking).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Carry out road shoulder widening on Acton Road, Acton.	Design underway.	Infrastructure and Natural Assets	 IN PROGRESS
Undertake upgrades to existing road infrastructure (as approved in the Roads Capital Budget) including road upgrades, safety improvements and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Erosion investigation for areas where public infrastructure (roads and footpaths) is at risk.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Engineering investigations and design (as approved in the Roads Capital Budget) including corridor studies, safety audits, intersection upgrades and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Trial of traffic management proposals identified in the Richmond Master Plan.	Not yet started. Awaiting adoption of Richmond Master Plan to commence planning work.	Infrastructure and Natural Assets	 NOT YET COMMENCED

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.4 Reviewing and continuing to implement our Bicycle Plan and the Tracks and Trails Strategy for the city			
Continue to partner with the State Government on the sustainable planning, maintenance and upgrade of the Clarence Mountain Bike Park.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Undertake Track and Trail projects (as approved in the Tracks and Trails Capital Budget) including: • Single Hill Track – Summit to Kirra Road • Rokeby Hills Track – Tunah Street Howrah to Toorittya Bushland Reserve • Rosny Parklands Circuit Track	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Undertake upgrades on multi-user pathways (as approved in the Roads Capital Budget) including upgrades to the Clarence Foreshore Trail and other on-road bicycle infrastructure.	Next stages on Clarence Foreshore Trail are funded, awaiting advice from Department of State Growth to progress to next stage.	Infrastructure and Natural Assets	 IN PROGRESS
Implement the recommendations of the draft Clarence City Cycling Strategy 2025-2035.	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Improve facilities and safety for people riding bicycles across the city, including: • Construct bicycle parking racks. • Install bicycle-safe stormwater grates.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 2.5 Providing and prioritising a safe, reliable, and accessible pedestrian network			
Undertake sealed footpath and gravel footpath maintenance (including weed control).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Identify missing footpath links and missing kerb ramps across our built-up areas and develop a strategy to address this.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Improve pedestrian access across the city (as approved in the Roads Capital Budget), including new pedestrian crossings, traffic islands, streetscape upgrades and new and upgraded footpaths.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.6 Developing and implementing a parking infrastructure development plan to guide capital investment in public parking facilities			
Undertake maintenance of sealed and unsealed car parks.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Undertake upgrades to car parking infrastructure (as approved in the Roads Capital Budget), including design development, safety improvements and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue the analysis of council-owned car parking sensor usage data in Bellerive and Rosny to inform decisions aimed at improving parking behaviour.	Data analysis is progressing for the currently installed parking sensors and analysis for areas without sensors is being scheduled. Sensor upgrades are also being planned for later in the year to provide greater resilience in data collection.	Information Services and Data	 IN PROGRESS
Strategic Plan 2.7 Developing and implementing stormwater catchment management plans for the city			
Implement stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget), including pipe upgrades, increased inlet capacity, kerb modifications and network extensions.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Design stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget), including pipe upgrades, increased inlet capacity, kerb modifications and network extensions.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Improve quality of stormwater discharge into the Derwent River (as approved in the Stormwater Capital Budget), including Water Sensitive Urban Design (WSUD) treatments, new gross pollutant traps and modifying existing treatment systems for improved operation.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Plan and design of detention systems identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget).	Ongoing.	Infrastructure and Natural Assets	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.7 Developing and implementing stormwater catchment management plans for the city (continued)			
Continue to monitor, review and update Stormwater Systems Management Plans based to keep them consistent with development and changes across the city.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 2.8 Undertaking stormwater management and groundwater monitoring programs			
Undertake stormwater maintenance (including pits and pipe, open channels, gross pollutant traps, detention basins).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Develop and implement a strategy to prioritise maintenance and replacement of soakage trenches across the city.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to maintain the Seven Mile Beach groundwater model, including upgrade of bore holes and data loggers.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to operate the Cambridge Oval stormwater harvesting project.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Construct stormwater improvements throughout the city (as approved in the Stormwater Capital Budget), including new pits, upgraded pipes and improved open drains.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Design stormwater improvements throughout the city (as approved in the Stormwater Capital Budget), including pipe renewal, open drain improvements and capacity assessment and upgrades.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 2.9 Undertaking an audit and strategic review of council's buildings and community facilities to establish usage, condition, and compliance to standards, and assess to ensure they are fit for purpose to accommodate current and future community needs			
Continue to progress the needs analysis and business case for the Clarence City Council Community Hub, Administrative and Civic Precinct.	Project has progressed this quarter, with stakeholder engagement internally and externally being undertaken.	Strategic Development, Communications, and Engagement	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.9 Undertaking an audit and strategic review of council's buildings and community facilities to establish usage, condition, and compliance to standards, and assess to ensure they are fit for purpose to accommodate current and future community needs (continued)			
Finalise Community Facilities Strategic Plan and implement projects (as approved in the Facilities Management Capital Budget) including: • Aquatic centre backwash tank upgrades • Solar panel installation at Sandford Hall • Undertake site assessments and design to improve Rosny Barn operation • Upgrade flooring at Tranmere Hall • Replace the roof on the Millers Cottage at Richmond Village Green • Upgrade toilets at Cambridge Hall • Upgrade public toilets at Lauderdale Hall • Installation of soap dispensers at public toilets	In design: • Aquatic centre backwash tank upgrades • Upgrade public toilets at Lauderdale Hall • Upgrade toilets at Cambridge Hall Not yet started: • Solar panel installation at Sandford Hall • Undertake site assessments and design to improve Rosny Barn operation • Upgrade flooring at Tranmere Hall • Replace the roof on the Millers Cottage at Richmond Village Green • Installation of soap dispensers at public toilets	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.10 Ensuring quality civic architecture which is responsive to place and adaptable for the needs of the community			
• Construct new community sporting pavilion at Clarendon Vale Oval • Finalise detailed design for ANZAC Park community sporting pavilion • Construct new toilets at Sandford Hall • Construct new toilets at Bayview Park, Lauderdale • Construct new storage facility at Kangaroo Bay Oval • Concept design Cambridge community sporting pavilion	Construction: • Clarendon Vale Oval Pavilion • Bayview Park Toilets Detailed Design: • Anzac Park Community Sports Pavilion • Kangaroo Bay storage facility Not yet started: • Sandford Hall • Cambridge Community Sports Pavilion	Infrastructure and Natural Assets	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.11 In line with our Sport and Recreation Strategy, work with local clubs, state and regional organisations and other levels of government to meet the sport and recreation needs of our community			
Construct the following (as approved in the Active Capital Budget): • Installation of AFL infrastructure at Montagu Bay School Oval • Upgrades to Geilston Bay Oval No. 1 (pitch, fencing and lighting) • Renewal of Richmond tennis synthetic court • Renewal of Rosny tennis fencing • Replacement of Rosny and Beltana bowling synthetic greens • Improvements at Richmond Oval • Installation and maintenance of South Arm pontoon • Accessible shooting lines at Roscommon Archery Centre	Nearing completion: • Installation of AFL infrastructure at Montagu Bay School Oval Works Underway: • Upgrades to Geilston Bay Oval No. 1 (pitch, fencing and lighting) • Replacement of Rosny Bowls Club synthetic greens • Improvements at Richmond Oval • Accessible shooting lines at Roscommon Archery Centre – request for quote underway Not yet started: • Renewal of Rosny Tennis Club fencing • Beltana Bowls Club synthetic greens • Renewal of Richmond Tennis Club synthetic court • Installation and maintenance of South Arm pontoon	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.12 Undertaking best practice land use policy development and active participation in regional planning processes			
Develop a coordinated and comprehensive strategic workplan to enable the commencement of the review of the Tasmanian Planning Scheme – Clarence in 2026.	Work programming underway – Clarence Housing Strategy funded for this financial year.	City Planning	 ONGOING
Participate in, and contribute to state and regional strategic working groups such as that related to the 30 Year Greater Hobart Plan, the review of the Southern Tasmania Regional Land Use Strategy and development of Tasmanian Planning Policies.	Ongoing participation as available.	City Planning	 ONGOING
Review planning policies and update as necessary to meet contemporary standards.	Ongoing review based on any changes to legislation or regional/ state policy.	City Planning	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.12 Undertaking best practice land use policy development and active participation in regional planning processes (continued)			
Review and update the Local Planning Schedule of the Tasmanian Planning Scheme – Clarence as necessary or as directed.	Planning for comprehensive review as per above – in the interim Local Planning Schedule updating as minor issues review or as directed by Tasmanian Planning Commission or Planning Minister.	City Planning	 ONGOING
Strategic Plan 2.13 Enhancing natural and built amenities to create vibrant, accessible activity centres and community hubs through quality urban design			
Aligned with strategic work being undertaken at a state level through the Southern Tasmania Regional Land Use Strategy (STRLUS) review, plan for the review of Clarence Activity Centre Strategy 2013 in line with the principles and outcomes of the City Heart Plan.	Programming and funding for this important work likely to be put forward for FY26-27.	City Planning	 DEFERRED
Strategic Plan 2.14 Planning for a diverse range of housing to meet the needs of a wide demographic			
Review densification opportunities aligned with activity centres and transport corridors.	Dependent upon the finalisation of the Clarence City Heart Project which has delayed the commencement of this work. To be considered through the Clarence Housing Strategy and linked to the review of the Clarence Activity Centre Strategy.	City Planning	 NOT YET COMMENCED
Commence the Warrane Neighbourhood Structure Plan project to consider opportunities for improved options for diversity of housing typology and urban design outcomes within the Warrane area and immediate surrounds and provide a basis for future Local Provisions Schedule (LPS) Amendments.	Funding for the Warrane Urban Renewal Plan in current budget. Commencement of this work dependent upon the outcomes and adoption of the Clarence City Heart Plan and to be aligned with the Clarence Housing Strategy.	City Planning	 NOT YET COMMENCED

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.14 Planning for a diverse range of housing to meet the needs of a wide demographic (continued)			
Plan for the Geilston Bay / Risdon Vale Structure Plan to provide a framework and implementation framework for the consolidation of urban development and opportunities for diversity of housing typologies.	Changes to the Urban Growth Boundary require reconsideration of this project in the context of other initiatives.	City Planning	 DEFERRED
Aligned with strategic work being undertaken at a state and regional level, commence the Clarence Housing Strategy to consider the opportunities across the city for improved options for diversity of housing typology and urban design outcomes.	Funding for the Clarence Housing Strategy in current budget. Scope and briefing being prepared for a request for quote.	City Planning	 NOT YET COMMENCED
Strategic Plan 2.15 Ensuring neighbourhoods have pleasant streetscapes and access to recreational spaces and appropriate neighbourhood facilities			
Commence consultation, site survey and design for parks (as approved in the Parks and Play spaces Capital Budget) including: • South East Regional Parklands, Clarendon Vale • Clarendon Vale youth space upgrade • Richmond Village Green play space • Lewis Park, Seven Mile Beach • Fermoy Park, Howrah • Bayview Park Lauderdale	Community Consultation: • Bayview Park Lauderdale Not Yet Started: • South East Regional Parklands, Clarendon Vale • Clarendon Vale youth space upgrade • Richmond Village Green play space • Lewis Park, Seven Mile Beach • Fermoy Park, Howrah	Infrastructure and Natural Assets	 IN PROGRESS
Finalise the Droughty Peninsula Structure Plan to provide a framework and implementation framework for the expansion of urban development and underpin future Local Provisions Schedule (LPS) Amendments.	Draft Droughty Peninsula Structure Plan currently being prepared for further consultation. To be finalised this financial year.	City Planning	 IN PROGRESS
Strategic Plan 2.16 Planning for the supply of industrial and commercial land, taking advantage of the city's unique locational advantages			
Aligned with strategic work being undertaken at a state level through the Southern Tasmania Regional Land Use Strategy (STRLUS) review, plan for a detailed review of the supply and demand of industrial areas within Clarence.	Dependent upon the finalisation of the current review of the Southern Tasmanian Regional Land Use Strategy. Programming and funding for this important work likely to be put forward for FY26-27.	City Planning	 DEFERRED

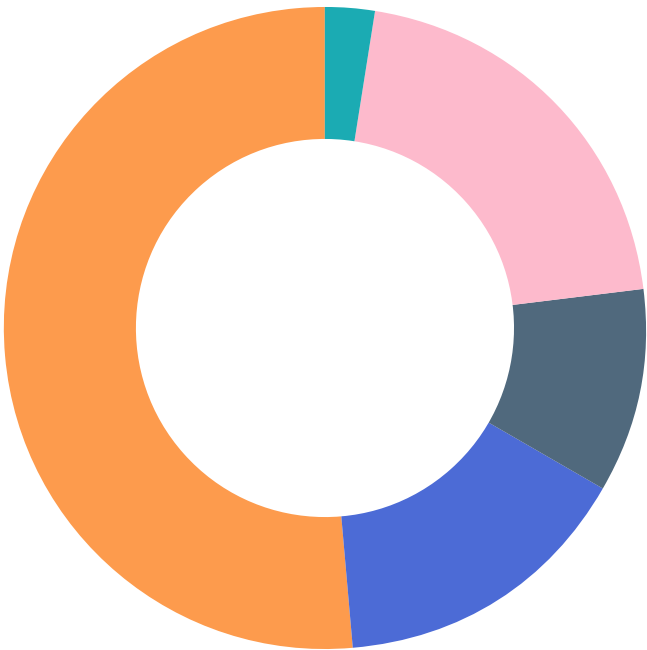
A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.16 Planning for the supply of industrial and commercial land, taking advantage of the city's unique locational advantages (continued)			
Continue to identify key areas for preliminary investigation of opportunities and constraints for future residential, commercial or industrial development to justify further work if necessary.	Ongoing work to inform a future Settlement Strategy.	City Planning	● ● ● ● ONGOING
Strategic Plan 2.17 Ensuring heritage values of historic places and precincts are protected			
Review the provision of the heritage and planning feedback process to ensure effective delivery of heritage advice.	Continue to provide service and encourage applicants to utilise service. Review as required.	City Planning	● ● ● ● ONGOING
Continue to monitor the need for inclusion of heritage places in to the Local Provision Schedule (LPS) of the Tasmanian Planning Scheme – Clarence.	Review as necessary as site identified.	City Planning	● ● ● ● ONGOING
Strategic Plan 2.18 Encouraging the expansion of intensive agriculture and associated activities			
Continue to ensure viable agricultural land is appropriately developed through planning controls.	Ongoing work to inform a future settlement strategy.	City Planning	● ● ● ● ONGOING
Strategic Plan 2.19 Applying land use techniques to identify and protect important natural values within the city			
Ensure that areas of high environmental or biodiversity value are appropriately identified and protected within the Tasmanian Planning Scheme - Clarence.	Ongoing work to inform a future settlement strategy.	City Planning	● ● ● ● ONGOING

A prosperous and creative city

GOAL: Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

Progress this quarter:



20	1	8	4	0	6	0
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.1 Reviewing and implementing the Economic Development Plan to encourage and facilitate business enterprise through economic development, land use planning, and cultural development strategies			
Continue to progress the City Development Strategy and implementation plan to support economic development activities and strategic economic direction in the City.	We continued to work on the development of this strategy during this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 3.2 Working together with the Greater Hobart councils and other levels of government, under the Hobart City Deal, to leverage Hobart's natural amenity and build on its position as a vibrant, liveable, and connected global city			
Continue to evaluate, collaborate on, and promote opportunities to progress the adoption and delivery of shared digital resources within our region.	Discussions with external organisations continue to explore options for the delivery of aligned and shared digital resources.	Information and Data	 IN PROGRESS
Continue to deliver the City Development Strategy as a key outcome of the Clarence Strategic Plan.	Development of strategy underway.	City Planning	 IN PROGRESS
Continue to participate in inter-council planning initiatives, working groups and wider planning forums.	We continue to participate in these important initiatives when opportunities arise.	City Planning	 ONGOING
Strategic Plan 3.3 Developing and implementing initiatives aimed at addressing the areas of significant socio-economic disadvantage within the city			
Develop and deliver youth programs across Clarence.	Officers continue to deliver programs and drop-in sessions at the Clarence Youth Centre in Rokeby including cooking, game-on, art and crafts. Young people have access to sports equipment and officers to assist with job applications. Wellbeing programs are being delivered in schools across the local government area. Recruitment is underway to support recommencement of outreach programs across Clarence. This will be a combination of pop-up and organised indoor/outdoor activities at Clarendon Vale, South Arm, Risdon Vale and Richmond.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.3 Developing and implementing initiatives aimed at addressing the areas of significant socio-economic disadvantage within the city (continued)			
Work in partnership with organisations, schools and services to support programs and activities for young people across the city.	Officers have been working with local schools to co-facilitate programs and activities. Topics covered include mindfulness, self care, resilience and goal setting. These programs are run weekly in schools and have an attendance of around 10 young people at each session.	Community and Culture	● ● ● ● ONGOING
In partnership with other organisations develop youth activities in Rosny CBD.	This trial program is being developed in conjunction with external council partners for activities in Rosny centre four days per week commencing in term 4 2025.	Community and Culture	✗ NOT YET COMMENCED
Support the One Community Together initiative in Clarence Plains.	Officers attended three One Community Together meetings, and continue to provide advice and share information at community meetings and as part of our contribution towards upcoming activities such as the One Community Together Awards.	Community and Culture	● ● ● ● ONGOING
Strategic Plan 3.4 Communicating our city brand and benefits through the promotion of our attributes, opportunities and visitor attractions			
Undertake a cultural mapping project to identify key cultural assets, heritage sites, local talents, and unique traditions within Clarence.	Project to be devised and delivered in quarter three and quarter four.	Strategic Development, Communications, and Engagement	✗ NOT YET COMMENCED
Continue to develop a database of videos and images for use in city promotion.	Images and videos from City of Clarence have been taken at various events and for promotion purposes.	Strategic Development, Communications, and Engagement	● ● ● ● ONGOING
Develop a visit Clarence synopsis to promote our tourism attractions on our website.	This project has not yet commenced.	Strategic Development, Communications, and Engagement	✗ NOT YET COMMENCED
Strategic Plan 3.5 Building and facilitating productive networks and relationships based on common interests with business groups, regional bodies, other councils, and other levels of government			
Support and collaborate with the Coal River Valley Tasmania Tourism Association and support the annual Crave Harvest Festival held in April each year.	Council officers have continued to engage and support the Coal River Valley Tasmania Tourism Association (CRVTTA) throughout this quarter.	Strategic Development, Communications, and Engagement	● ● ● ● ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.5 Building and facilitating productive networks and relationships based on common interests with business groups, regional bodies, other councils, and other levels of government (continued)			
Engage with the broader Clarence and Greater Hobart business community and industry groups.	Council officers have continued to engage with both established local businesses and potential new businesses looking to set up in Clarence. This quarter, the Economic Development team set up a new business development database and completed training on using the platform. Additionally, in preparation for the Targafest Bellerive Quay event, local businesses in Bellerive were notified and engaged through a door-to-door outreach process.	Strategic Development, Communications, and Engagement	 ONGOING
Support key stakeholders across the city to activate council land, including markets and event activations.	Council officers continued to work with private market and event operators to undertake markets and events within Clarence to activate council land throughout this quarter.	Strategic Development, Communications, and Engagement	 ONGOING
Work with our Sister City and schools within the city to support student exchange program.	As a result of the 2024-2025 sponsorship, a group of 23 students from Rose Bay High School and Rosny College have travelled to Akkeshi, Japan, for an education exchange visit at the end of this quarter. The 14-day itinerary includes a rich program of cultural, educational, and sightseeing activities.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 3.6 Facilitating and/or directly investing in foundation projects and infrastructure aimed at driving further investment and growth			
Develop a Data and Spatial Strategy.	Work has continued toward a baseline and roadmap for the delivery of a number of pilot initiatives related to strategic priorities and operational needs.	Information Services and Data	 IN PROGRESS
Strategic Plan 3.7 Developing a Cultural and Creative Strategy			
Undertake a strategic rebrand of Clarence Arts and Events brand, including website update.	The strategic rebrand of Clarence Arts and Events to Rosny Farm has now been completed. The process delivered a refreshed identity that strengthens Rosny Farm's position as a distinctive cultural destination. The new brand provides a unified platform for programming, marketing and future growth.	Community and Culture	 COMPLETED

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.7 Developing a Cultural and Creative Strategy (continued)			
Develop and strengthen our arts and festival partnerships, and collaborate on projects and programs to achieve strong arts outcomes.	The City Culture team successfully delivered the first iteration of a new partnership with Beaker Street Festival, bringing festival activity to the eastern shore for the first time. Activities delivered were 'Hobartica East', a pop-up venue at Bellerive Boardwalk that housed photography and video installations, and a successful history walk of the area. The partnership also provided a free ferry service connecting Bellerive with the Hobart waterfront, and attracted 800 patrons over one weekend's activity.	Community and Culture	 ONGOING
Strategic Plan 3.8 Delivering a diverse program of cultural events to increase access, participation and excellence in arts and cultural activities			
Develop and deliver an annual program of exhibitions and events that highlight Clarence's unique culture and community.	The City Culture team delivered four exhibitions during quarter one, most notably the 2025 Clarence Prize, this year cementing the Prize's reputation as one of Australia's most significant furniture exhibitions. A detailed report will be provided at the conclusion of the event in quarter two.	Community and Culture	 ONGOING
Develop community art projects that involve local artists, schools, and community groups. Projects include murals, public sculptures, and interpretative signage that reflect the area's unique qualities and history.	Students from the Cottage School visited Rosny Farm to view the Clarence Prize and rethink/refine/remake exhibitions, with a view towards incorporating artist perspectives in their curriculum.	Community and Culture	 ONGOING
Develop programs aimed at providing pathways for young people into the arts industry, including mentorship, internship and casual opportunities.	The City Culture team's collaboration with Moonah Arts Centre, Youth ARC and Music Tasmania continues through the IGNITE music mentorship program. This project will culminate with a youth-led music event at the Rosny Skate Park in quarter two.	Community and Culture	 ONGOING
Support community-led art projects that involve community participation and reflect the city's identity.	Call for entries for the 2025 Poochibald exhibition went live across quarter one. So far have received over 100 submissions, on track for one of the biggest exhibitions in its history. Exhibition will be delivered in quarter two.	Community and Culture	 ONGOING
Develop a program of activity for an art container as a pop-up venue for art exhibitions, performances, and cultural workshops.	Container was activated as a presentation space for previous Clarence Prize winners, exhibited in conjunction with this year's Clarence Prize exhibition.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.8 Delivering a diverse program of cultural events to increase access, participation and excellence in arts and cultural activities (continued)			
Develop a Mixed Reality, Augmented Reality and Virtual Reality project that will allow users to explore historical sites, artworks, and cultural stories through their smartphones.	The new Shag Bay interpretive trail includes an augmented reality component, to bring to life the stories of the Lady Nelson ship, scuttled at the mouth of the bay, as well as the old fertiliser factory and Mumirimina stone quarry located near the trail. This work is slated for delivery next quarter.	Community and Culture	 IN PROGRESS
Identify opportunities to exhibit civic art collection and Clarence prize winners.	Highlights from the Clarence Prize collection were exhibited at Rosny Farm in quarter one. The City Culture team is presently finalising a loan agreement to send two pieces from the collection to Design Tasmania in Launceston for an exhibition next quarter. Works from the Clarence Art Collection are displayed throughout the Council Chambers building including publicly accessible spaces.	Community and Culture	 ONGOING
Host regular workshops that cater to the creative community, encouraging collaboration and knowledge sharing.	Five workshops were delivered over the period, billed as a 'winter cook up', workshops focused on participatory cooking experience with cultural practitioners. Workshops encouraged intergenerational participation, selling out the entire series.	Community and Culture	 ONGOING
Strategic Plan 3.9 Enhancing our cultural identity by encouraging the creation and installation of public art			
Deliver the Public Art Policy, that emphasises work that reinforces Clarence's uniqueness.	Public Art Policy has progressed to final draft, with a view towards adoption in quarter two and three.	Community and Culture	 IN PROGRESS
Ensure public art is embedded in urban planning initiatives.	Project is deferred until delivery of Public Art Policy.	Community and Culture	 DEFERRED
Commission and deliver new public art installations.	Project is deferred until delivery of Public Art Policy.	Community and Culture	 DEFERRED

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.10 Examining options for the establishment of a civic centre or performance and exhibition centre			
Work with state and federal governments to realise Clarence's cultural infrastructure priorities, including Rosny Farm Creative Industries Precinct.	The application to the Urban Precincts and Partnerships Program is progressing through to assessment. It is anticipated that we will be advised of the outcome in quarter two and three.	Community and Culture	 IN PROGRESS
Strategic Plan 3.11 Reviewing and implementing the Cultural History Plan for Clarence to preserve and promote the city's unique cultural history			
Develop a suite of workshops, talks and walks that focus on local history.	A number of history walks and talks were delivered over the quarter. Most notably, a highly successful walk in Bellerive focusing on arts and science, delivered in partnership with Beaker Street Festival. It was reported to be the fastest selling event in the festival's program of 60+ ticketed events, demonstrating high demand for the program.	Community and Culture	 ONGOING
Implement the Cultural History Plan to preserve and promote the city's unique cultural history.	A number of exciting initiatives progressed this quarter, including new interpretive signage at Astor Park in Geilston Bay, and a new trail at Shag Bay, featuring physical and digital interpretive signage. This project is slated for delivery in quarter four.	Community and Culture	 ONGOING
Manage and maintain heritage listed buildings, places and memorials across Clarence including, the completion of Conservation Management Plans for Council owned buildings.	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Strategic Plan 3.12 Enhancing Sister City relationships and international linkages as a mechanism to foster and deliver cultural benefits			
Continue to identify opportunities to build new linkages and cultural connects with other cities and international communities.	The City Culture team built on existing networks to strengthen relationships with arts organisations and festivals in Melbourne and Sydney, with outcomes for October at Clarence Jazz Festival Presents, and next year at Clarence Jazz Festival.	Community and Culture	 ONGOING

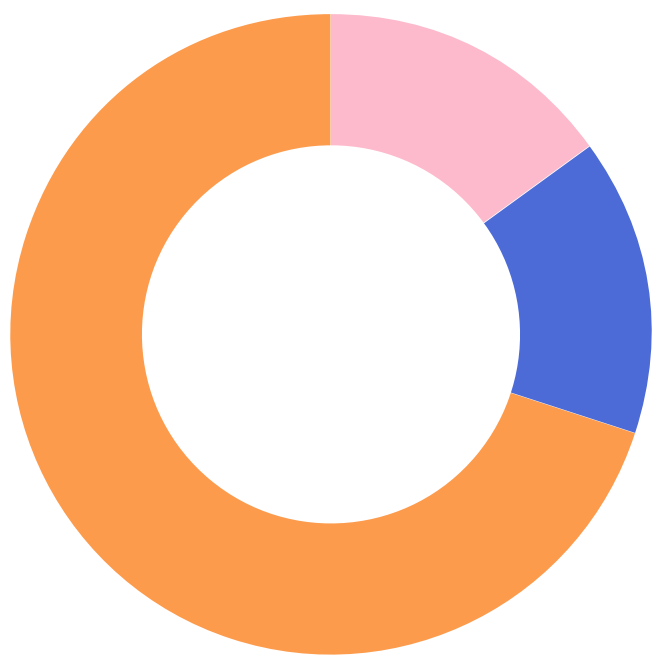
A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.13 Undertaking the development of a Digital Strategy			
Develop a Digital Strategy Implementation Plan.	On hold while resourcing is being addressed. Resourcing expected to be available by December 2025.	Information Services and Data	 DEFERRED
Strategic Plan 3.14 Adopting policies and strategies to enhance the quality of life by using emerging technology to improve the efficiency of city infrastructure and services for the benefit of the community, business and visitors			
Continually improve online availability and processes across the business including for regulatory, recruitment and procurement functions.	Work continues to increase the availability of customer facing services and improving related business processes that allow officers to efficiently manage and complete requests.	Information Services and Data	 IN PROGRESS
Progress the Replacement Facilities Access System Project. Research, scope and identify options to replace and improve current access systems (including CCTV, key, electronic swipe cards, pin) to council's facilities, buildings, ovals, halls and centres.	On hold due to resourcing constraints and reprioritisation. Resourcing is currently being addressed. Prioritisation work is continuing.	Information Services and Data	 DEFERRED
Investigate the provision of an online public facing portal to allow self-service parking infringement information access.		Information and Data	 NOT YET COMMENCED
Investigate the use of Licence Plate Recognition (LPR) and AI in parking enforcement with a view to conducting field trials.		Information and Data	 NOT YET COMMENCED

An environmentally responsible city

GOAL: Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.

Progress this quarter:



14	0	3	0	0	3	0
 ONGOING	 COMPLETED	 IN PROGRESS	 DEFERRED	 OFF TRACK	 NOT YET COMMENCED	 REPLACED

An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.1 Protecting natural assets within council-managed land through the development and review of strategies in relation to bushfire, weed, land and coastal management			
Undertake environmental health sampling and monitoring.  This action works towards achieving our public health goals.	No sampling deemed necessary within this quarter. Preparation for upcoming swimming beach sampling is underway to confirm sampling locations along Bellerive and Howrah beach as well as environmental sampling sites to include collecting water sampling data on sites that have historically included Seven Mile Beach, Opossum Bay and South Lauderdale.	Regulatory Services	 ONGOING
Implement the Natural Areas Strategy 2024-2034 and associated actions in Reserve Management Plans.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Implement Bushfire Mitigation Strategy 2024-2034 and associated actions in reserve Bushfire Mitigation Plans.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to review and develop a coastal management framework, including the Coastal Hazards Policy and associated area plans to guide planning and management of coastal assets.	Policy review underway.	Infrastructure and Natural Assets	 IN PROGRESS
Continue to implement the Clarence Weed Strategy 2016-2030.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.2 Developing activity plans for natural reserve areas and continuing to work with bushcare, landcare, coastcare and other volunteer groups to implement plans and initiatives			
Continue to review and develop Reserve Management Plans (previously named Reserve Activity Plans) to guide Council and volunteer actions in natural areas.	Glebe Hill Reserve Management Plan adopted. Waverley Flora Park and Carbeen Reserve drafted. Implementation ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to support Landcare and other volunteer groups to plan and undertake biodiversity-focused activities throughout the City of Clarence.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.3 Working collaboratively with relevant agencies to enhance and protect the natural environment			
Provide support to the Derwent Estuary Program.	The draft Rivulet Sampling Report was released from the DEP in September for review. This prompted a meeting between the environmental health unit, asset and engineering to consider the results and recommendations in the report and what actions will be necessary/required from each respective unit. An action plan is likely to be produced that clearly outlines activities for each respective unit to undertake and/or collaborate on.	Regulatory Services	 ONGOING
Continue to collaborate and partner with agencies including the Derwent Estuary Program, NRMSouth and the Department of Natural Resources and Environment to deliver biodiversity-focused programs throughout the City of Clarence.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.4 Encouraging energy conservation and sustainable use of resources through promotion of water and energy conservation initiatives to the community and industry, as well as considering opportunities in relation to emerging or alternative technologies, including energy efficient transport options			
Facilitate and subscribe to a digital Corporate Carbon Accounting software.	Preparing to implement, provider engaged.	Infrastructure and Natural Assets	 IN PROGRESS
Investigate Electric Vehicle charging infrastructure install at City of Clarence buildings.	Design documents complete. Next stage underway.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 4.5 Undertaking the development of an Environmental Sustainability Strategy			
Deliver a Waste and Resource Recovery.	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Develop Environmental, Social, and Governance (ESG) guidelines.	Not yet started. Work to commence after a review of Code for Tenders and Contracts.	Infrastructure and Natural Assets	 NOT YET COMMENCED

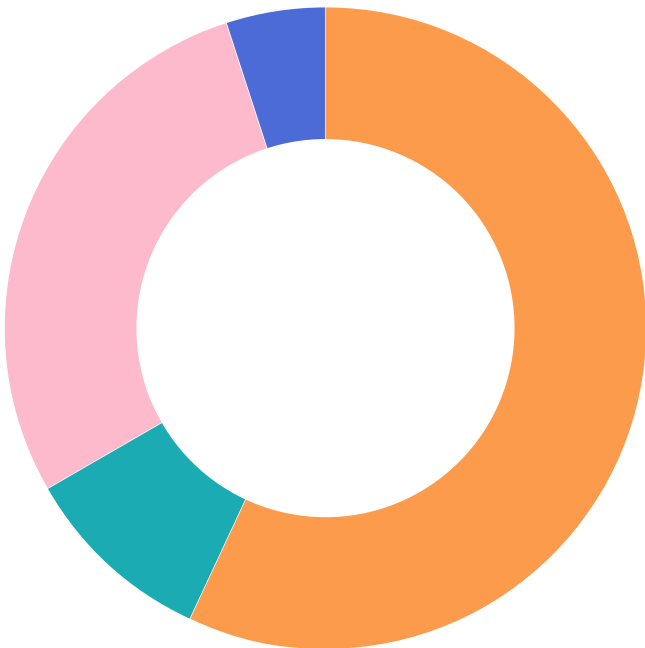
An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.6 Developing and implementing local and regional waste management strategies that consider all forms of waste			
Continue to undertake kerbside waste, recycling and green waste collection services.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to deliver community services obligations at Mornington Park Waste Transfer Station.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to undertake waste collection from parks, sportsgrounds and roadside litter.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Carry out maintenance of the Lauderdale Rehabilitated Landfill.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Facilitate the installation of Difficult to Recycle stations.	Not yet started. Planned to commence in quarter three.	Infrastructure and Natural Assets	✕ NOT YET COMMENCED
Facilitate educational programs and pathways for communities to dispose of problematic and difficult to recycle materials.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Strategic Plan 4.7 Continuing to provide opportunities for involvement and increased awareness for the care of the local environment			
Facilitate the delivery of community sustainability programs.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING

Governance and leadership

GOAL: To provide leadership and accessible, responsive, transparent and accountable governance of the city.

Progress this quarter:



12	2	6	0	0	1	0
..... ONGOING	✓ COMPLETED	⦿ IN PROGRESS	➡ DEFERRED	⏸ OFF TRACK	✗ NOT YET COMMENCED	↺↻ REPLACED

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.1 Responding to the changing needs of the community through leadership, advocacy and best practice governance			
Work with the Youth Network Advisory Group (YNAG) and the Youth Working Group as part of the Community Wellbeing Advisory Committee.	Officers continue to support YNAG to facilitate committee fortnightly meetings as well as co-delivering/ supporting programs such as My Shared Space, Off the Couch event and digital inclusion mentor programs.	Community and Culture	● ● ● ● ONGOING
Work with the Positive Ageing Working Group as a part of the Community Wellbeing Advisory Committee.	The quarterly meeting was held on 21 August to discuss budget preparations for 2026-27 and other operational items.	Community and Culture	● ● ● ● ONGOING
Work with the Access and Inclusion Working Group as part of the City Development Advisory Committee.	The quarterly meeting was held on 16 September 2025 to discuss budget preparations for 2026-27 and other operational items.	Community and Culture	● ● ● ● ONGOING
Work with services and organisations by facilitating the Positive Ageing Network (PAN) forum.	The Positive Ageing Network (PAN) met once this quarter, hosted at the Rosny Farm and attended by representatives from 12 different organisations and services that support older adults in Clarence. Attendees received a tour of Rosny Farm and the Clarence Art Prize.	Community and Culture	● ● ● ● ONGOING
Work with services and organisations by facilitating the Clarence Access and Inclusion Network (CAIN) forum.	The Clarence Access and Inclusion Network (CAIN) met once this quarter on 10 September co-hosted by the City of Clarence and Rosny Library (Libraries Tasmania). The meeting brought together 25 participants representing 20 organisations, including council representatives, disability service providers, and state agencies. Presentations were delivered by Libraries Tasmania and Disability Gateway, followed by a roundtable session where participants shared updates and upcoming community activities.	Community and Culture	● ● ● ● ONGOING
Detailed review of procurement procedures and policies with a focus on strategic procurement.	A detailed review and rewrite of the Code and Procurement Procedure continues.	Governance	

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.2 Formulating and maintaining a suite of policies to provide a framework for the establishment and implementation of council's plans, strategies, programs, and services			
Develop a policy register and timeline for review of existing policies.	Council officers have been working on the development of a policy register during this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Finalise the development of the City Development Strategy.	Council officers continued to work on the development of this strategy during this quarter.	Strategic Development, Communications, and Engagement	
Undertake a review of the Strategic Plan 2021-2031.	Council officers have begun the review of the Strategic Plan 2021-2031 in this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Undertake a review of the five corporate strategies.	The review of these strategies will commence following the review of the Strategic Plan 2021-2031.	Strategic Development, Communications, and Engagement	 NOT YET COMMENCED
Strategic Plan 5.3 Continuing to focus on providing transparency in our decision-making processes			
Finalise development of, and implement the Communications, Media and Marketing Strategy.	The Communications, Media and Marketing Strategy has been finalised, this has now moved into the implementation phase.	Strategic Development, Communications, and Engagement	 COMPLETED
Continue to provide up-to-date economic and social data as well as research into specific sectors, industries and locations to support projects and decision-making in our city.	The Economic Development Officer has been analysing and reporting insights on demographics and economic trends in City of Clarence staff newsletter, researching data on health literacy and children's services to support the Community Development team, reviewing the Clarence Plains Strategy from an economic development perspective, and progressing research on Clarence's industrial precincts industry analysis.	Strategic Development, Communications, and Engagement	 ONGOING
Continue to provide informed, evidenced-based decision-making, in line with adopted delegations, to fulfil our statutory responsibilities in a timely manner.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.4 Communicating with our community about what we do			
Continue to provide timely and relevant information via website, newsletter, print and digital media, and various special interest publications.	Officers have continued to keep the community informed about City of Clarence activities through the website, social media, newsletters, special interest publications, and news media.	Strategic Development, Communications, and Engagement	 ONGOING
Establish an Electronic Direct Mail (EDM) newsletter to be distributed monthly to a subscriber base.	This project is ongoing and advice and information is being sought from teams across the organisation to help establish a project team to implement an EDM.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 5.5 Engaging with our community and stakeholders through the continued implementation of our Community Engagement Policy			
Expand the capability and function of Your Say Clarence platform to provide best possible user experience.	The Your Say Clarence platform has undergone a strategic review to better display and communicate information about community engagements.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Develop an evaluation framework for engagement, including individual projects and overall practice.	A Stakeholder and Community Engagement Framework has been finalised and will be embedded in the engagement practices of all teams.	Strategic Development, Communications, and Engagement	 COMPLETED
Continue to engage in community consultation on major policy issues and projects.	Community engagements have been run on the Coastal Access Strategy, City-wide Speed Limit Review, Bayview Park upgrade, Droughty Peninsular Structure Plan, and Rosny Youth Activity Survey.	Strategic Development, Communications, and Engagement	 ONGOING
Refine and enhance best-practice community consultation across the organisation.	Further to the Your Say Clarence platform undergoing a strategic review, work has been done to understand how to best engage younger demographics (school age (under 18) and young professionals (18-30)) and actions taken to engage these demographics.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 5.6 Establishing strategic partnerships to facilitate greater opportunities			
Continue to develop relationships with Ten Days on the Island, Cygnet Folk Festival, Beaker Street Festival, Dark Mofo and Melbourne International Jazz Festival.	Festival partnership program continues to develop. Successfully delivered partnership with Beaker Street Festival in quarter one, with Melbourne International Jazz Festival partnership (CJF Presents) to be delivered in quarter two.	Community and Culture	 ONGOING

Governance and leadership

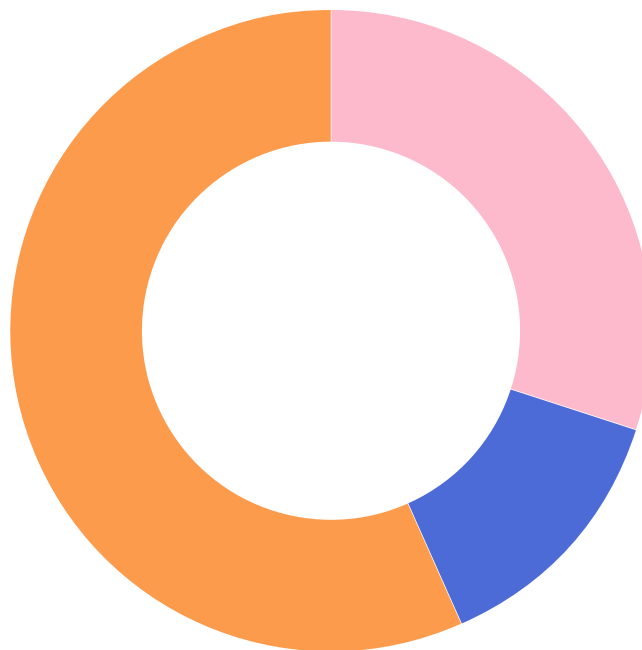
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.8 Maintaining and continuously reviewing performance monitoring frameworks to ensure identified strategic goals are achieved			
Undertake community and business research to track key success and sentiment metrics to be utilised in various strategies and plans across the organisation.	The community research project commenced in quarter one and is expected to conclude in early quarter two.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Produce and review performance reports.	Council officers produced the April-June Quarterly Report during the fourth quarter.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 5.9 Providing, and representing the community at, civic and ceremonial functions			
Provide, and represent the community at, civic and ceremonial functions.	A series of mini citizenship ceremonies were held on 22 September, with 46 conferees attending in total.	Strategic Development, Communications, and Engagement	 ONGOING

Assets and resources

GOAL:

To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

Progress this quarter:



17	0	9	0	0	4	0
 ONGOING	 COMPLETED	 IN PROGRESS	 DEFERRED	 OFF TRACK	 NOT YET COMMENCED	 REPLACED

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.1 Maintaining a financially sustainable organisation			
New Proceeds of Property Disposals Policy.	This will begin in the second half of the financial year – need to consider the Public Open Space policy that is currently under review as well.	Financial Management	 NOT YET COMMENCED
Undertake yearly review of council's 10-Year Financial Management Plan.	This will be in the second half of the financial year as part of the budget process and if required will be adopted in June 2026.	Financial Management	 NOT YET COMMENCED
Undertake detailed review and revaluation of Parks and Recreation infrastructure asset class.	External contractors are currently undertaking this process. Information will be provided to council officers in the second quarter for review before being included in our assets register for revaluation purposes as part of the 2025-26 annual accounts.	Financial Management	 IN PROGRESS
Strategic Plan 6.2 Maintaining council in a sound financial position			
Review KPI's to ensure they remain relevant and enable oversight of key strategic issues and risks.	Ongoing project through out the year culminating in the completion of Annual Financial statements.	Financial Management	 IN PROGRESS
Strategic Plan 6.3 Making affordable and equitable rates and charges			
Undertake an ongoing review of fees and charges to optimise extensive fee structure - in particular if fees are GST applicable or not.	This will commence in the second quarter when the budget process begins.	Financial Management	 NOT YET COMMENCED
Continual review of rating structure in particular rural properties including rural rebate.	This will commence in the second quarter with a presentation to councillors at a workshop.	Financial Management	 NOT YET COMMENCED
Strategic Plan 6.4 Having effective control of financial risk			
Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.	This year we are reviewing the Names Register. Currently writing a scope document to use when going out to tender.	Financial Management	 IN PROGRESS
Continue with the ongoing program of insurance reviews for council infrastructure.	Ongoing throughout the financial year.	Financial Management	 IN PROGRESS

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.5 Developing and implementing a Workforce Development Plan to ensure we have the right people in the right place at the right time			
Deliver on the priorities outlined in the City of Clarence Workforce Plan by implementing key initiatives and activities in accordance with the implementation plan.	All activities remain on track in alignment with the Workforce Plan. A few items have experienced minor delays due to unexpected officer absences, but these are being actively managed to ensure overall progress continues as planned. The initial focus has been on upskilling leaders and managers, as well as progressing the delivery of new enterprise agreements to support long-term workforce capability and stability.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.6 Maintaining a positive, values-based work environment			
Foster a positive, values-based work environment by actively collaborating with the workforce to deliver on the priorities identified in the City of Clarence Workforce Plan.	Collaboration with the workforce is ongoing. Engagement through the Workplace Improvement Committee and the Outside Workforce Employee Committee continues to play a key role in progressing the priorities outlined in the Workforce Plan. Active consultation on the new enterprise agreement is also underway, ensuring officers' voices are heard and reflected in future workforce arrangements.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.7 Providing an equal opportunity workplace			
Promote an equal opportunity workplace by delivering on the priorities identified in the City of Clarence Workforce Plan.	This activity is ongoing and activities are carried out as per the Workforce Plan.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.8 Fostering an environment that encourages staff development and continuous learning to strengthen workforce capabilities			
Foster an environment that supports officers development and continuous learning by implementing initiatives identified in the City of Clarence Workforce Plan.	The initial focus as identified in the Workforce Plan has been on strengthening leadership and management capability through targeted upskilling initiatives. In addition, a range of development opportunities is being made available to other officers to support career growth, and enhance skills.	People, Safety, and Culture	 ONGOING

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.9 Fostering a culture of creativity and innovation in expressing and realising ideas			
Foster a culture of creativity and innovation by engaging employees in priorities identified in the City of Clarence Workforce Plan.	The Workplace Improvement Committee and the Outside Workforce Consultative Committee continue to provide valuable forums for officer input, helping shape and advance the priorities of the Workforce Plan.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.10 Providing safe and healthy workplaces			
Proactively review and assess the Work Health and Safety (WHS) risk environment to support a safe, informed workforce, and ensure continued compliance with ISO 45001:2018. Undertake regular internal audits and reviews of the Safety Management System to evaluate the effectiveness of existing controls and identify opportunities for improvement.	This activity is ongoing. We continue to proactively monitor and assess WHS risks to maintain a safe and compliant workplace. Regular internal audits and system reviews are being conducted to ensure ISO 45001:2018 standards are upheld and to drive continuous improvement in safety performance.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.11 Effectively administering compliance with statutory obligations, legal responsibilities and governance standards			
Review Dog Management Policy and implement any changes.	Approval was given by elected members to commence a full review of the Dog Management Policy in the 2025-26 year. Areas to be included in the review are declared areas, other matters, and the fee schedule, with a view to including assistance dogs.	Regulatory Services	 IN PROGRESS
Develop a Cat Management Policy.	Funding for a Cat Management Officer position (0.5FTE) was approved in the 2025-26 budget. The purpose of this position is to work collaboratively between City of Clarence, Ten Lives, Tassie Cat and the community to develop a cat management plan to address cat management issues in Clarence.	Regulatory Services	 IN PROGRESS
Increase dog registration levels within the city to maximise compliance with the DCA2000.	An audit of properties in Clarence is a proposed option to check current registration levels of kept dogs and increase registration compliance.	Regulatory Services	 IN PROGRESS

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.11 Effectively administering compliance with statutory obligations, legal responsibilities and governance standards (continued)			
Act as permit authority through issuing permits, certificates, notices and orders, and by maintaining building/plumbing registers.	This is an ongoing activity throughout the financial year ensuring that the Customer Service Charter is followed for timeframes.	Regulatory Services	● ● ● ● ONGOING
Provide information, assistance and support regarding building/plumbing matters.	This is ongoing throughout the financial year ensuring that the Customer Service Charter is followed and updated where required.	Regulatory Services	● ● ● ● ONGOING
Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.	This is an ongoing activity throughout the financial year ensuring that all legislation is monitored and updated as required.	Regulatory Services	● ● ● ● ONGOING
Review work processes and improve system performance for regulatory groups.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	● ● ● ● ONGOING
Bring outstanding building and plumbing permits to completion.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	● ● ● ● ONGOING
Continue to enforce compliance with the requirements of the Tasmanian Planning Scheme – Clarence in fulfilment of our statutory obligations.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	● ● ● ● ONGOING
Continue to undertake assessment of statutory applications for planning scheme amendments, subdivision, development and use, and associated sealing of final plans and issuing of certificates.	Delivery dependent upon external applications - review process based on establishment of precedence or as per legislative changes.	City Planning	● ● ● ● ONGOING
Continue to defend City of Clarence decisions in appeals and matters before the Tasmanian Civil and Administrative Tribunal.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	● ● ● ● ONGOING
Continue to represent City of Clarence in matters before the Tasmanian Planning Commission and other assessment panels.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	● ● ● ● ONGOING

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.12 Ensuring appropriate management of risk to reduce exposure associated with council's operations and activities			
Review of Business Continuity Plan (BCP) including practical exercises to test the BCP and respond to changing environments.	A business impact analysis has been conducted and identified critical business activities. Manager Operations and Lead Risk and Insurance have reviewed the operational critical business activities within the provisional planning list of the Business Continuity Plan. This includes assessing the priority level of each business activity and reviewing the optimal timelines for recovery. A practical BCP exercise is currently being designed. The BCP exercise is scheduled for October 2025.	Governance	
Review risk registers to ensure the City of Clarence responds to existing, emerging and changing risks.	We continue to review the risk registers as per ISO 31000:2018 Risk Management guidelines. In Q1, the Strategic Risk register was presented to the Audit Panel for review.	Governance	
Cyber Security Risk Management.	Service evaluation is continuing. Procurement of a long-term, enhanced service for council has been scheduled for next quarter.	Information Services and Data	 ONGOING
Digitise City of Clarence Records.	Resourcing constraints have been addressed sufficiently to allow this project to recommence. Replacement digitised records have been received by council and the quality assurance (QA) process has been scheduled. Investigation into further physical record volumes requiring digitisation continues with planning underway on how this will be addressed.	Information Services and Data	 IN PROGRESS
Replace council fleet analogue radios.	Solution has been specified and procurement will commence in the next quarter.	Information Services and Data	 IN PROGRESS
Strategic Plan 6.13 Delivering a range of regulatory services in relation to environmental health, development assessment and approval, building and plumbing compliance, environmental and public health, animal control, parking and public places			
Continue to deliver regulatory programs, including identifying and implementing opportunities to improve customer accessibility to information and online lodgement options.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING

Reports



Statement of Financial Position as at 30 September 2025

	30 SEPTEMBER 2025 S'000	30 JUNE 2025 S'000
Cash and investments	99,320	81,535
Debtors	44,268	4,206
Prepayments	45	827
Other current assets	2,283	1,390
Total current assets	145,916	87,958
Land	159,550	159,550
Land under roads	415,973	415,973
Buildings	67,602	67,602
Roads	330,321	330,320
Waste management	1,610	1,610
Drainage	255,639	255,639
Plant and equipment	2,615	2,615
Parks equipment	33,905	33,905
Work in progress	32,187	28,599
Right of use assets	3,595	3,595
Receivables	966	774
Ownership interest in associates	20,195	20,195
Investment in TasWater	183,579	183,579
Total non-current assets	1,507,737	1,503,956
Total assets	1,653,653	1,591,914
Payables	1,384	5,378
Trust funds and deposits	2,641	2,824
Contract liabilities	2,019	2,019
Lease liabilities	1,064	1,064
Provisions	3,975	3,940
Total current liabilities	11,083	15,225
Interest bearing loans	10,010	10,010
Leases	2,652	2,652
Provisions	1,108	1,108
Total non-current liabilities	13,770	13,770
Total liabilities	24,853	28,995
Total net assets	1,628,800	1,562,919
Accumulated surplus	765,600	700,640
Reserves	863,200	862,279
Total equity	1,628,800	1,562,919

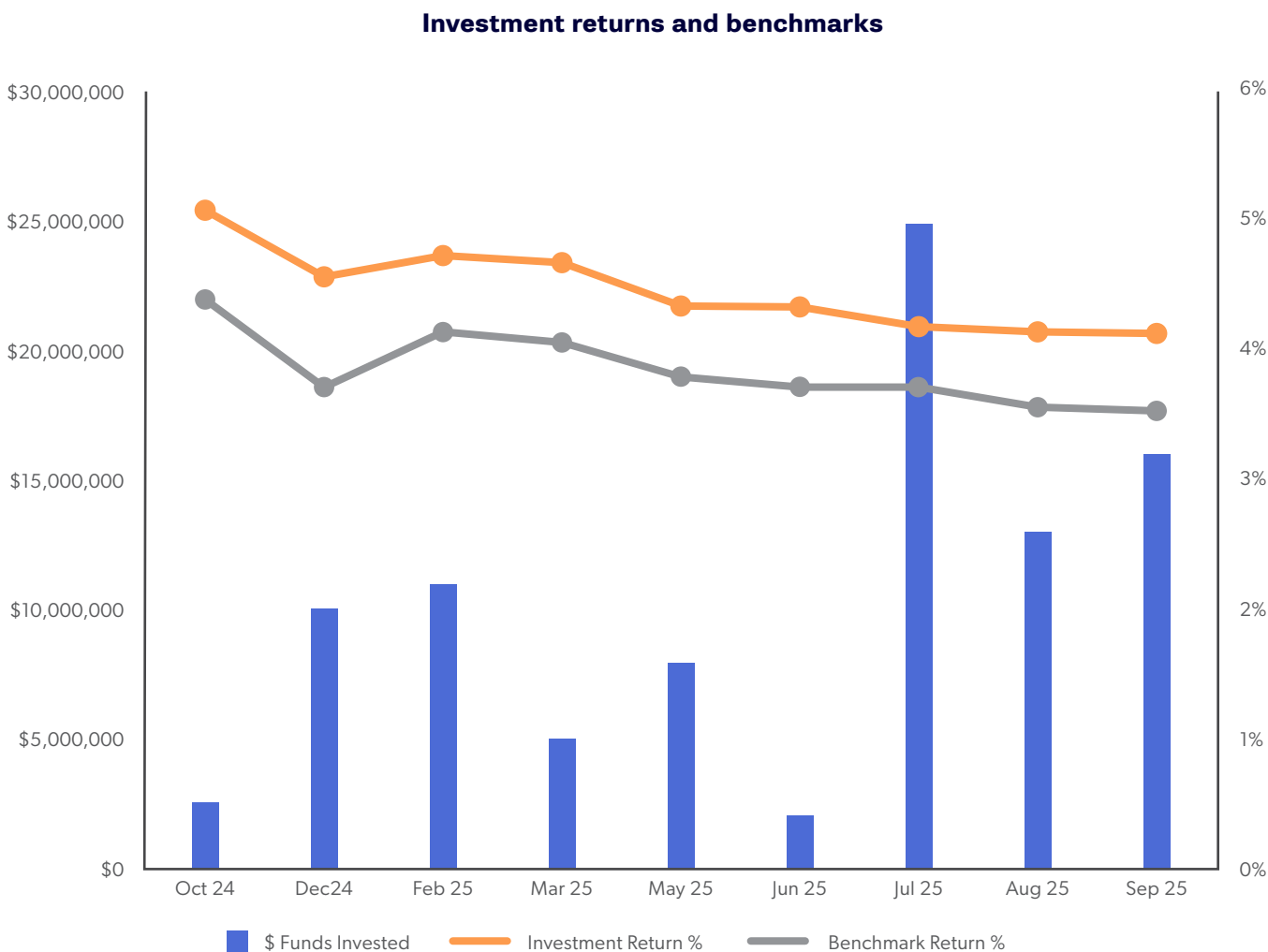
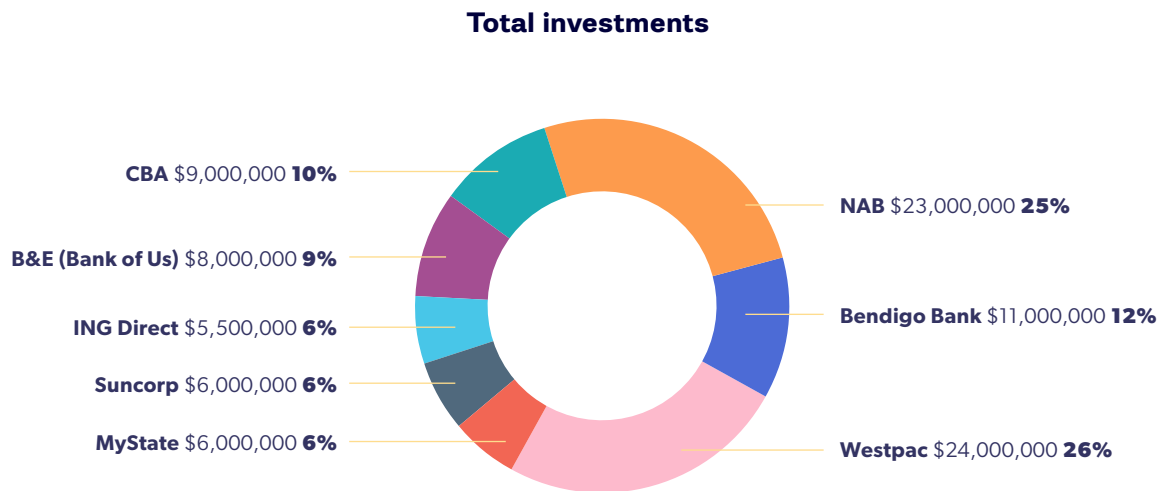
Note: This Statement of Financial Position has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

Summary of Program Performance Recurrent Expenditure and Income

1 July 2025 to 30 September 2025

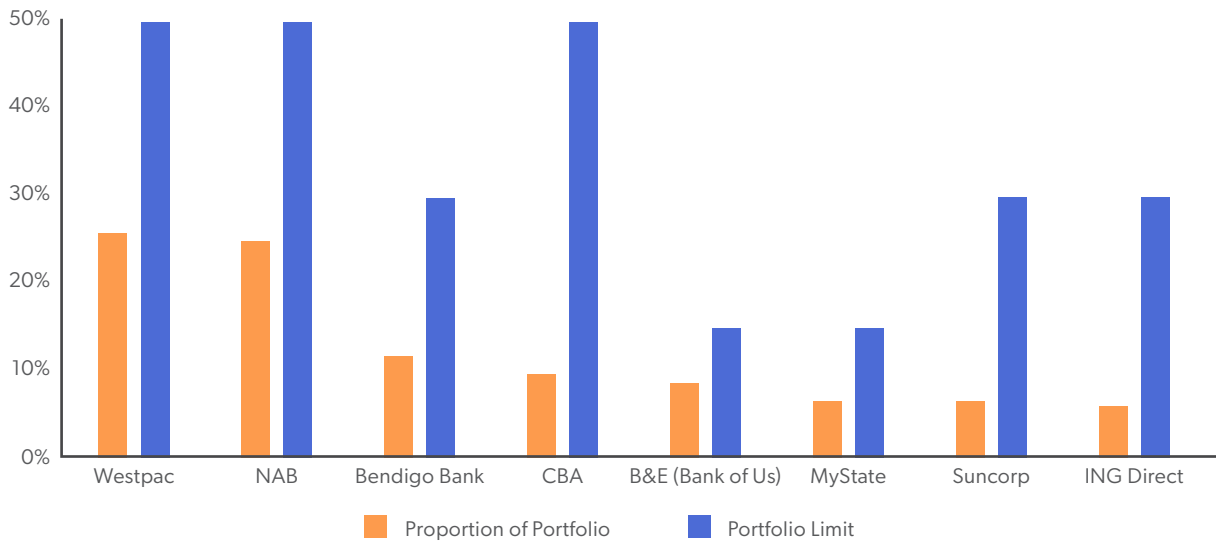
	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
Revenues				
Rates	71,579	70,528	70,583	55
Fire Rates	7,471	7,415	7,420	5
Fees & Charges	8,406	2,444	2,638	194
Interest	3,118	779	1,021	242
Government Subsidies	4,997	1,249	1,326	77
Grants	4,065	1,024	1,024	-
Dividends	2,433	608	608	-
Contributions of Capital	480	110	105	(5)
Capital Grants	1,261	150	150	-
Other Revenue	2,858	684	813	129
Total Revenues	106,668	84,991	85,688	697
Expenses				
Employee Costs	41,078	11,051	9,239	1,812
Depreciation	9,988	2,497	2,497	-
Materials	1,619	405	398	7
Contracts	15,977	3,942	3,576	366
Operating Lease	2,326	537	532	5
Electricity	1,051	315	296	19
Other Expenses	20,863	7,183	6,853	330
State Government Charges & Levies	8,737	2,184	2,188	(4)
Insurance	1,015	327	340	(13)
Total Expenses	102,654	28,441	25,919	2,522
Net Total	4,014	56,550	59,769	3,219

Investment Performance as at 30 September 2025

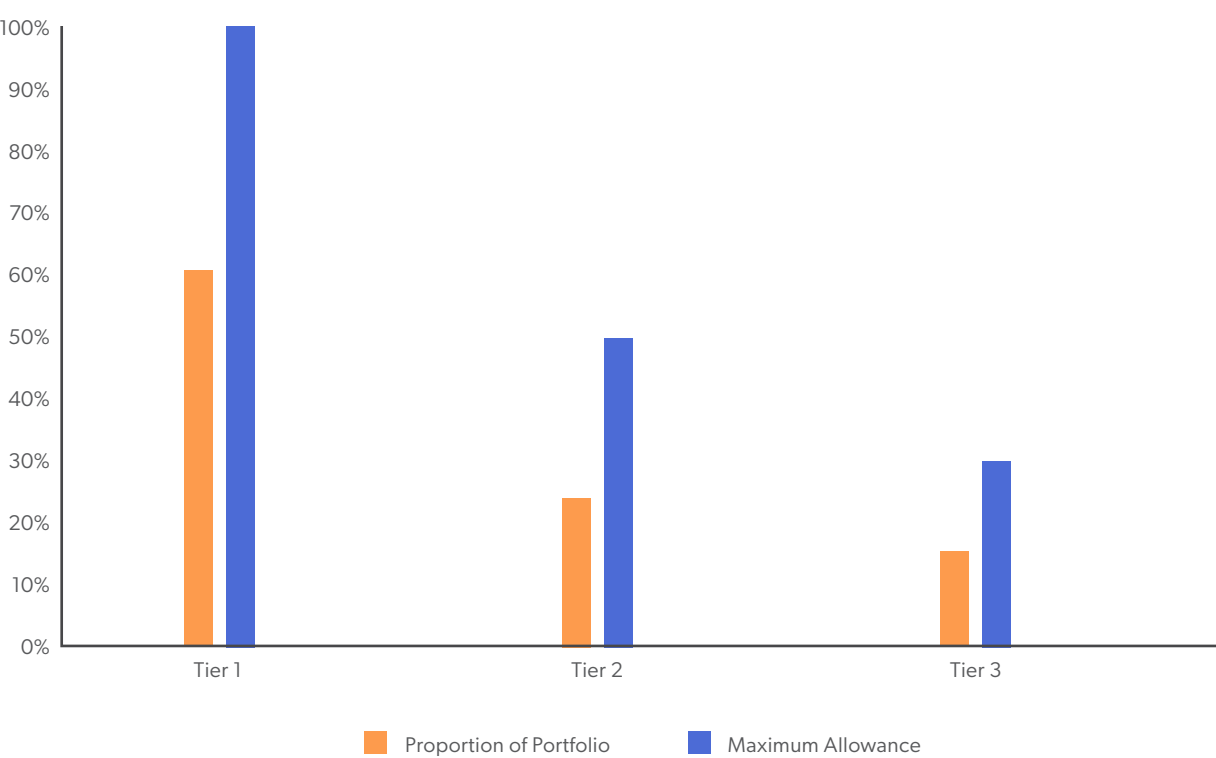


Investment Performance
as at 30 September 2025 (continued)

Actual holdings to maximum holdings by institution



Actual holdings to maximum holdings by investment category



Councillor Attendance 1 July to 30 September 2025

The following is a statement of the attendance of Councillors at Meetings of Council during the Quarter 1 July to 30 September 2025.

	Meetings held	Meetings attended
Councillor / Mayor Blomeley	5	5
Councillor Chong ²	5	3
Councillor Darko ³	5	4
Councillor Goyne	5	5
Councillor Hulme	5	4
Councillor Hunter ¹	5	3
Councillor James	5	5
Councillor Kennedy	5	5
Councillor Mulder	5	5
Councillor Ritchie	5	5
Councillor Walker	5	4
Councillor Warren	5	5

Leave of Absence approved

1. Leave of Absence granted for the period 1 to 31 July 2025.
2. Leave of Absence granted for the period 14 August to 9 September 2025.
3. Leave of Absence granted for the council meeting of 18 August 2025.

Councillors' Professional Development

Councillor Walker – AICD Company Directors Course 8 to 12 September 2025.

Working with Vulnerable People Registration

At Council's Meeting of 25 July 2022, Council resolved to establish a voluntary register of Councillors who have supplied details of a current Working with Vulnerable People ID Card with the names of those Councillors published in both quarterly and annual reports.

The following Councillors are included on the "Working with Vulnerable People" Register.

- Cr Brendan Blomeley, Mayor
- Cr Allison Ritchie, Deputy Mayor
- Cr Heather Chong
- Cr Daniel Hulme
- Cr Bree Hunter
- Cr James Walker

Councillor Allowances and Entitlements

1 July to 30 September 2025

	CR BLOMELEY		CR CHONG		CR DARKO		CR GOYNE	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77
Allowances – Mayor	20,988.11	20,988.11						
Allowances – Deputy Mayor								
Mayoral Vehicle	6,669.86	6,669.86						
Total Allowances	36,053.74	36,053.74	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77
Consumables								
LGAT/Conferences/ Professional Development Training								
Conferences/Training/ Functions/Study Tours								
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet	860.24	860.24						
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	429.94	429.94						
Carer Support								
Total Entitlements	1,290.18	1,290.18	-	-	-	-	-	-
Total	37,343.92	37,343.92	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77

	CR HULME		CR HUNTER		CR JAMES		CR KENNEDY	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77
Allowances – Mayor								
Allowances – Deputy Mayor								
Mayoral Vehicle								
Total Allowances	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77
Consumables								
LGAT/Conferences/ Professional Development Training			920.00	920.00				
Conferences/Training/ Functions/Study Tours								
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet	51.25	51.25	270.00	270.00	313.18	313.18		
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	143.08	143.08	295.37	295.37				
Carer Support								
Total Entitlements	194.33	194.33	1,485.37	1,485.37	313.18	313.18	-	-
Total	8,590.10	8,590.10	9,881.14	9,881.14	8,708.95	8,708.95	8,395.77	8,395.77

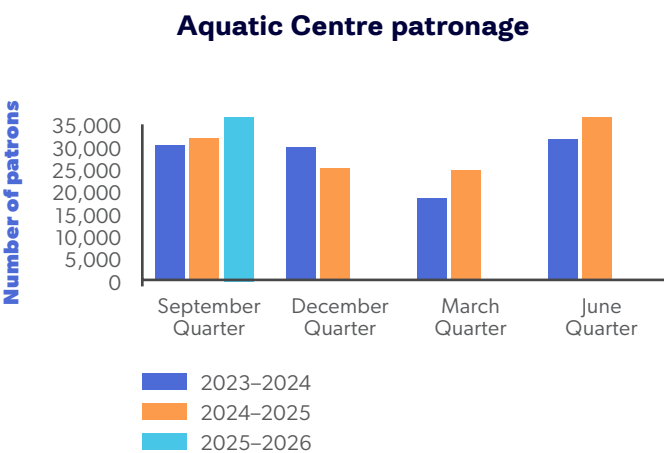
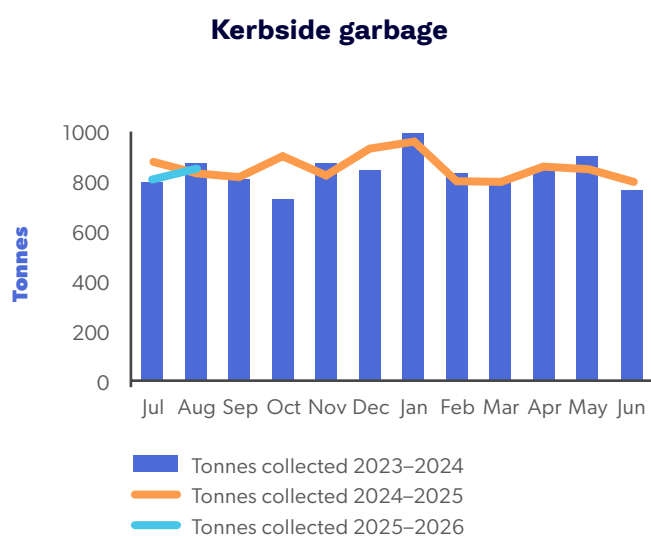
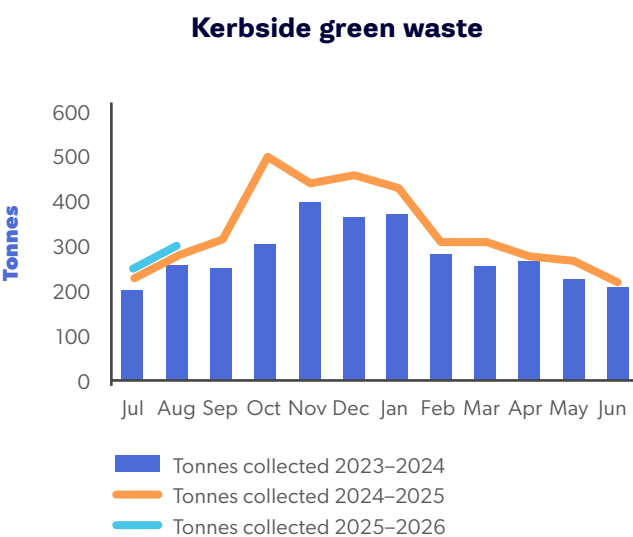
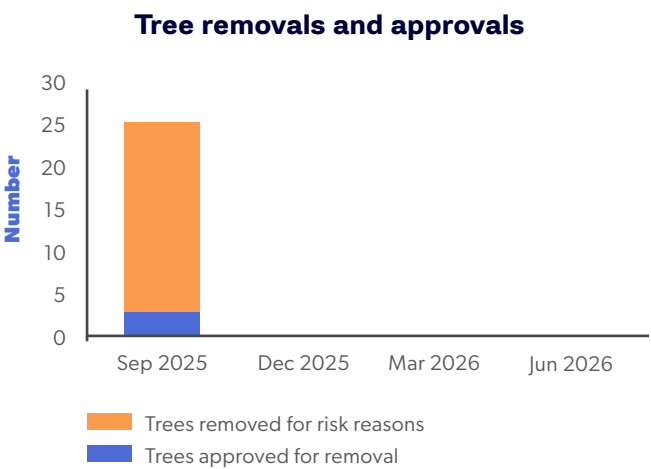
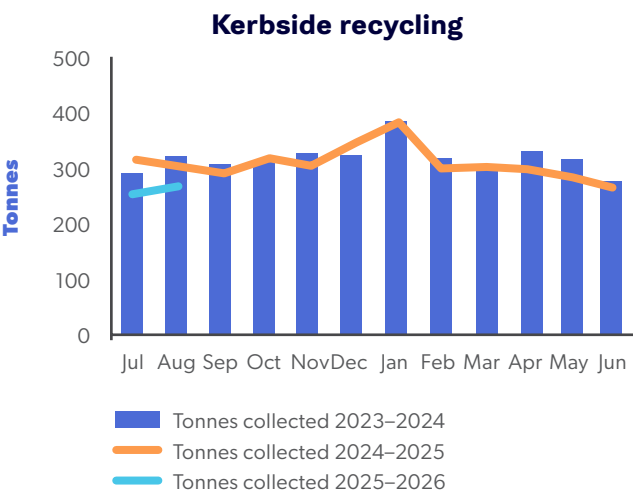
Councillor Allowances and Entitlements

1 July to 30 September 2025 (continued)

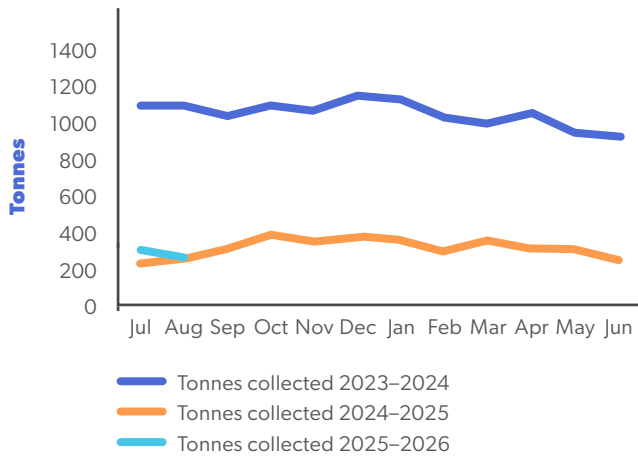
	CR MULDER		CR RITCHIE		CR WALKER		CR WARREN	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77	8,395.77
Allowances – Mayor								
Allowances – Deputy Mayor			5,833.59	5,833.59				
Mayoral Vehicle								
Total Allowances	8,395.77	8,395.77	14,229.36	14,229.36	8,395.77	8,395.77	8,395.77	8,395.77
Consumables								
LGAT/Conferences/ Professional Development Training					9,300.00	9,300.00		
Conferences/Training/ Functions/Study Tours								
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet	585.00	585.00						
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	576.24	576.24						
Carer Support								
Total Entitlements	1,161.24	1,161.24	-	-	9,300.00	9,300.00	-	-
Total	9,557.01	9,557.01	14,229.36	14,229.36	17,695.77	17,695.77	8,395.77	8,395.77

	TOTAL	
	QUARTER	YTD
Allowances – Councillors	100,749.24	100,749.24
Allowances – Mayor	20,988.11	20,988.11
Allowances – Deputy Mayor	5,833.59	5,833.59
Mayoral Vehicle	6,669.86	6,669.86
Total Allowances	134,240.80	134,240.80
Consumables	-	-
LGAT/Conferences/ Professional Development Training	10,220.00	10,220.00
Conferences/Training/ Functions/Study Tours	-	-
Significant Professional Development Programme	-	-
Memberships/ Subscriptions	-	-
IT and Communications Equipment	-	-
Telephone and Internet	2,079.67	2,079.67
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	1,444.63	1,444.63
Carer Support	-	-
Total Entitlements	13,744.30	13,744.30
Total	147,985.10	147,985.10

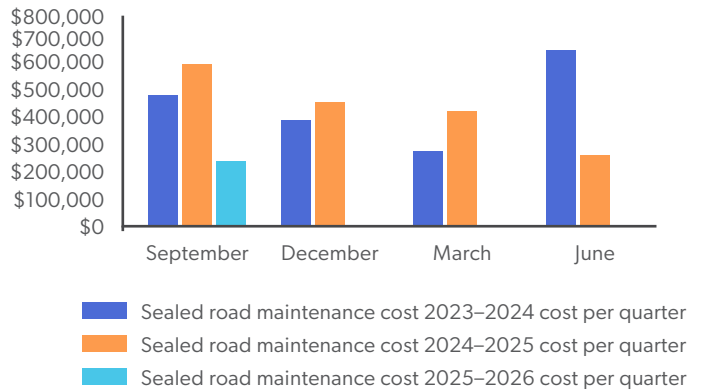
Key metrics



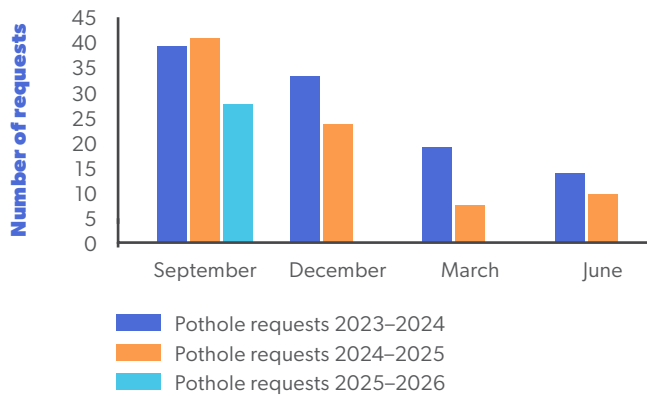
Kerbside hard waste collection



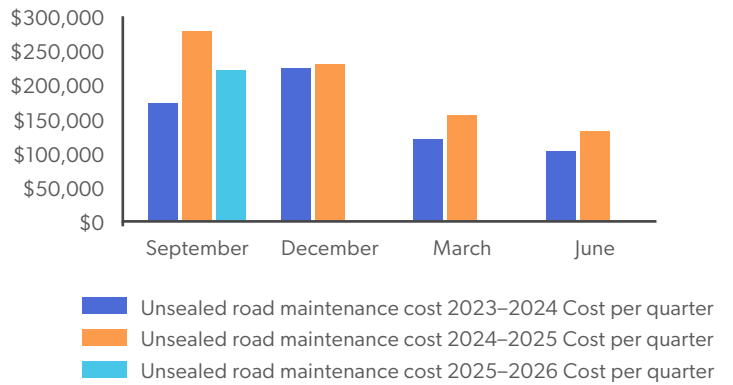
Sealed road maintenance cost



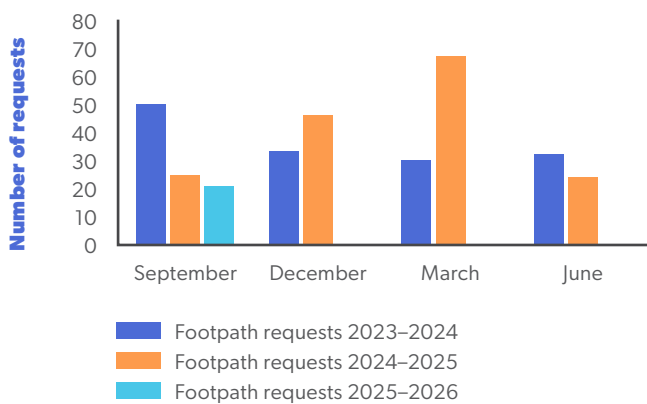
Pothole maintenance requests



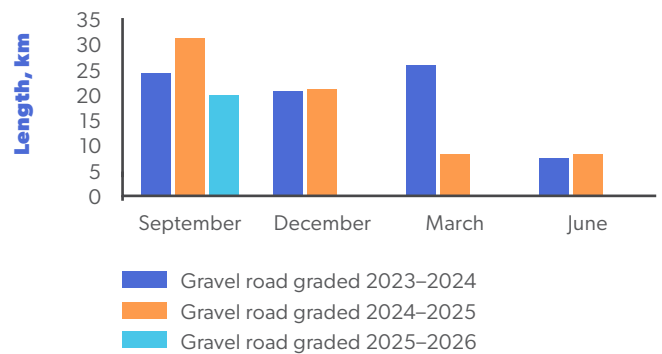
Unsealed road maintenance cost



Footpath maintenance requests



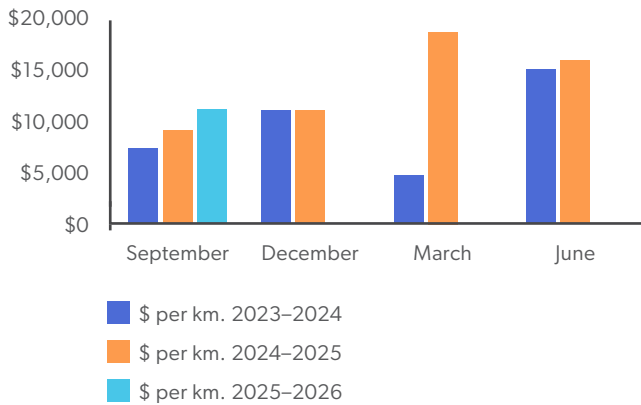
Unsealed length of road graded



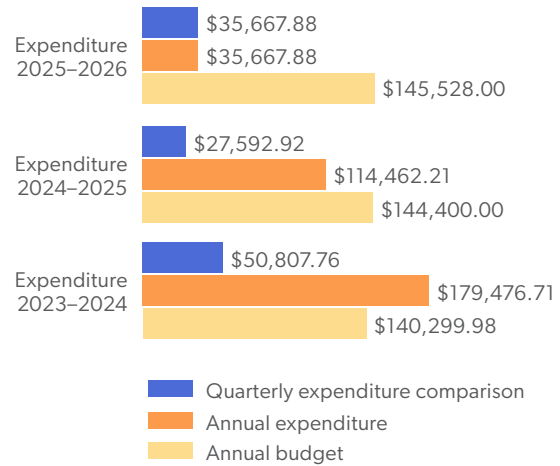
Comments: Gravel road grading determined on condition and inspection. Not all roads are graded within the same period.

Comments: Footpath requests are inspected in accordance with council's adopted risk assessment for footpath trip hazards.

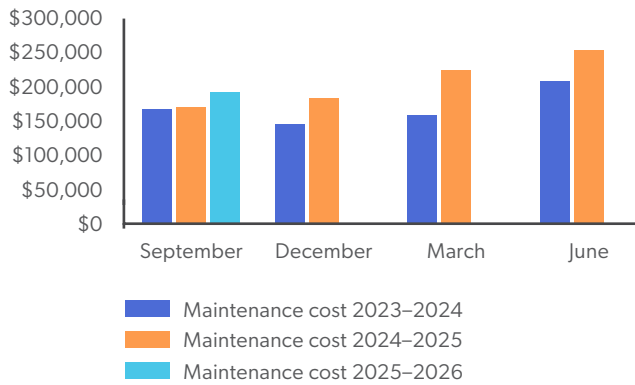
Unsealed maintenance cost per km of road graded



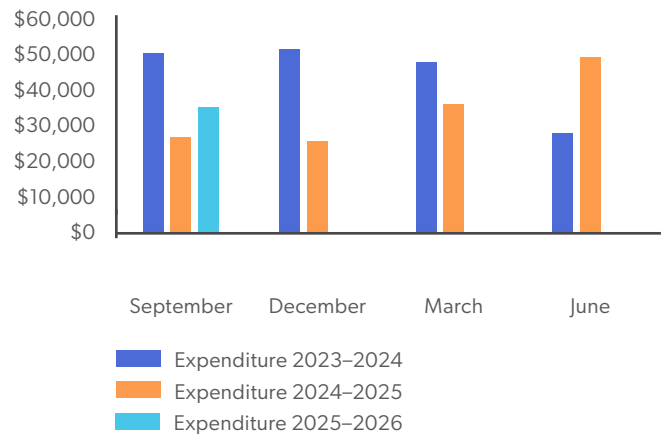
Vandalism and graffiti expenditure comparison



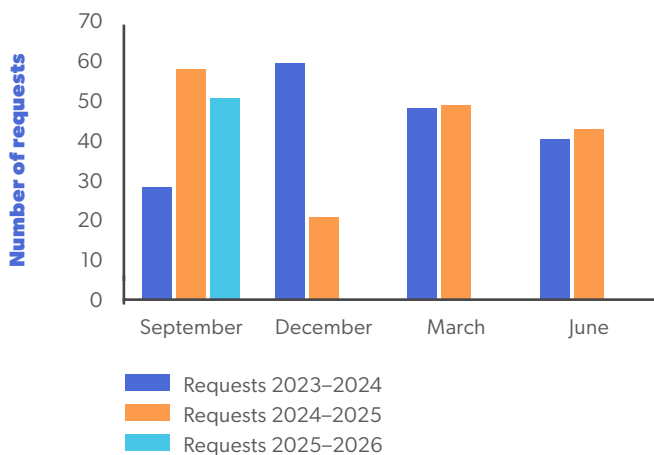
Stormwater maintenance costs



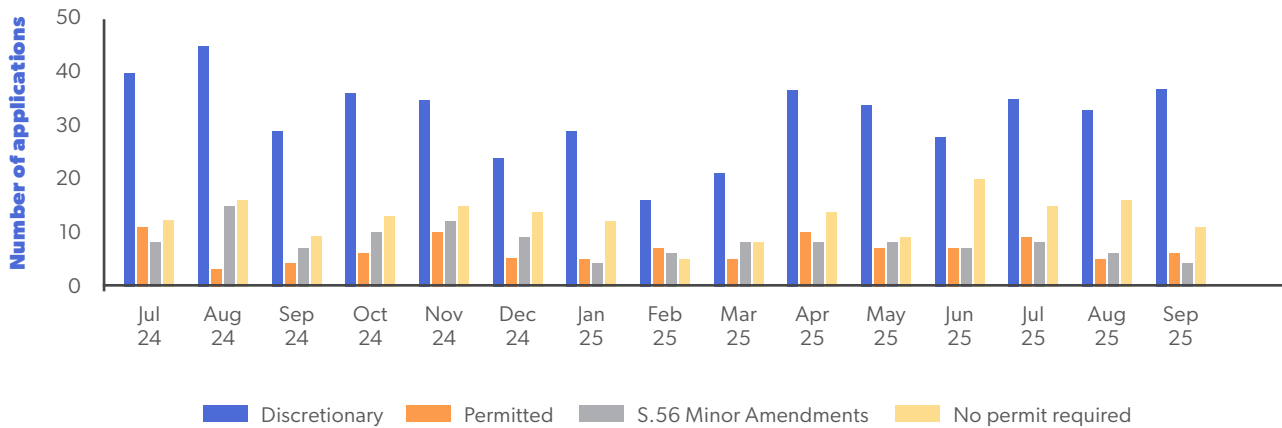
Vandalism and graffiti costs per quarter



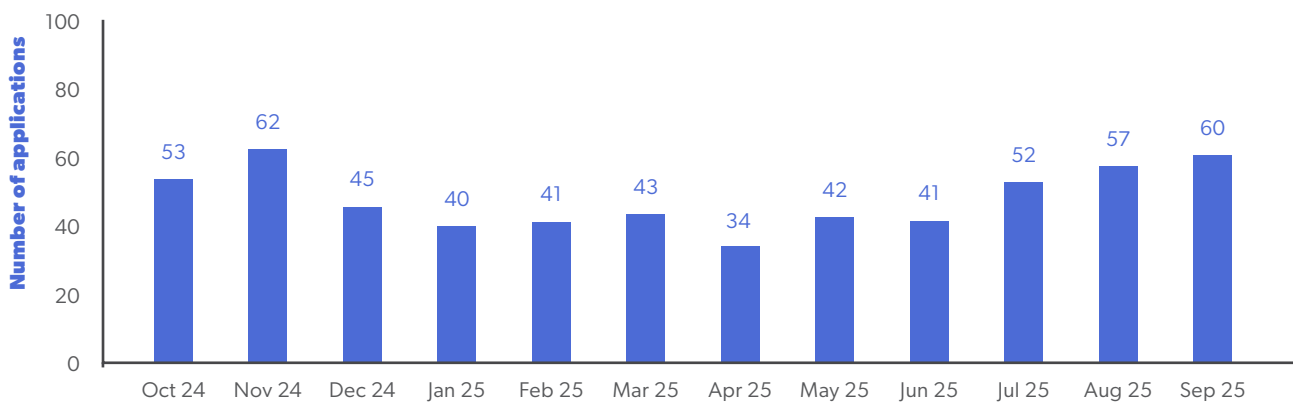
Stormwater requests



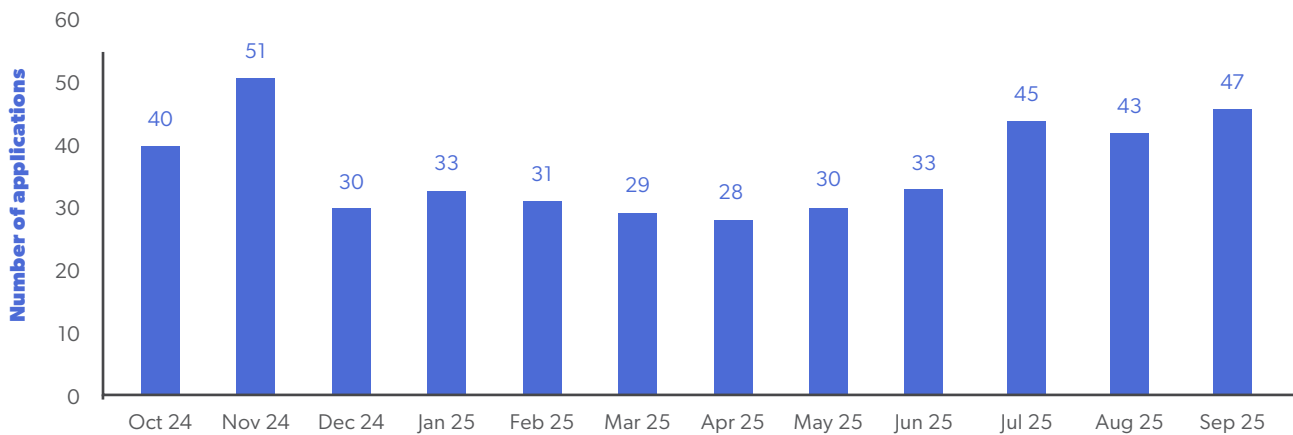
Planning, subdivision and S.56 minor amendments approvals



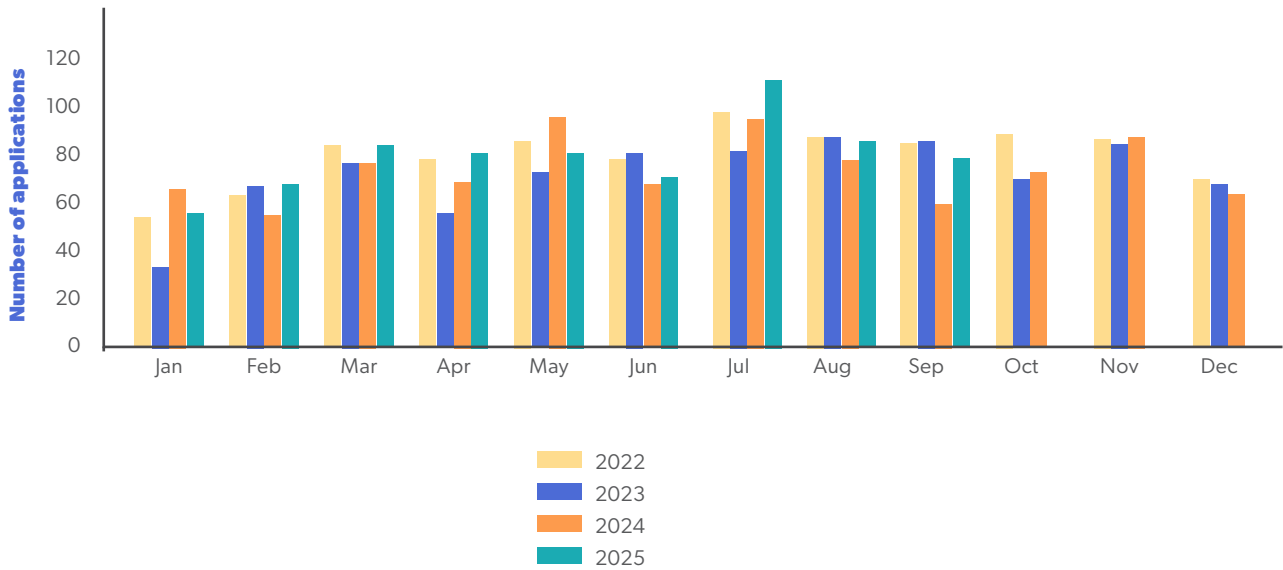
Building applications and notifications



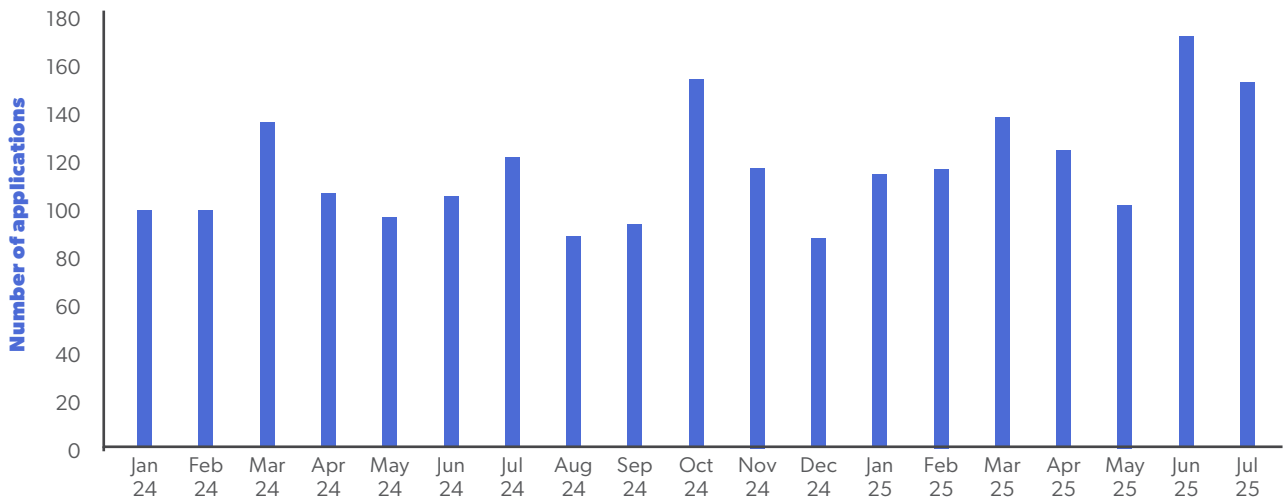
Plumbing applications



Planning, subdivision and S.56 minor amendment lodgements



Preliminary planning assessments and planning requests



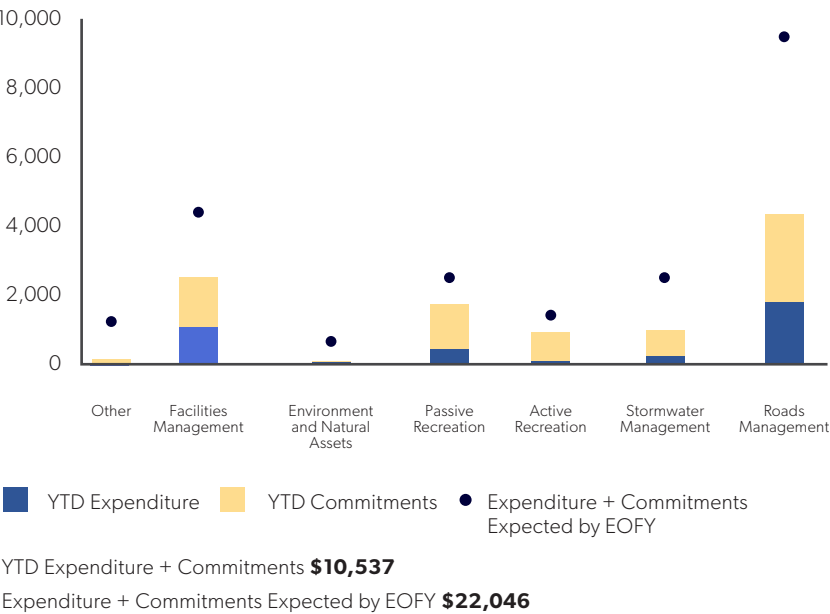
Capital works • September 2025 Quarter

Breakdown of capital works budget 2025/26	\$'000
Adopted budget 2025/26	26,789
Carryovers and adjustments	48,106
Total capital budget 2025/26	74,895
Less Section A - Projects currently deferred	-2,265
Less Section B - Budget scheduled for expenditure in future years	-778
Section C - Projects in progress during 2025/26	71,851

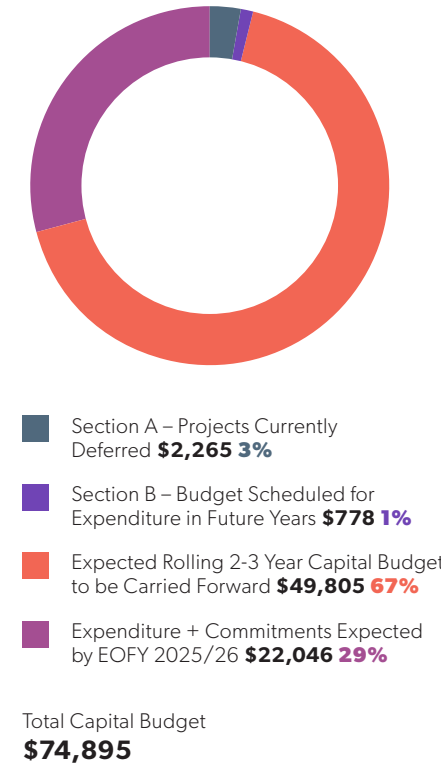
Breakdown of planned expenditure + commitments 2025/26	\$'000
Projects expected to be completed by EOFY 2025/26	11,652
Projects expected to be underway by EOFY 2025/26	10,394
Expenditure + commitments expected by EOFY 2025/26	22,046
Expected rolling 2-3 year capital budget to be carried forward	49,805
Section C - Projects in progress during 2025/26	71,851

YTD Activity at reporting date	\$'000
Expenditure YTD	3,570
Costs committed YTD	6,967
YTD expenditure + commitments at reporting date	10,537

Capital Works • Expenditure + Commitments YTD vs Expenditure \$'000



Capital Works • Total Capital Budget 2025/26 by Category \$'000



Capital works • September 2025 Quarter

SECTION A – PROJECTS CURRENTLY DEFERRED

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management					
500134 – Kangaroo Bay Works	462,000	0	0%		Kangaroo Bay precinct car parking allocation.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%		Dependent on the program of the Kangaroo Bay hotel development.
Facilities Management					
500170 – Alma Street Community Centre	209,271	0	0%		This project is currently on hold, subject to further discussion with council on future of Centre.
Total Currently Deferred	2,265,271	0			

SECTION B – FUTURE EXPENDITURE

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated year to commence	Comments
Roads Management					
500123 – Major Digouts Bridge Street	506,900	0	0%	2026/27	Pending development of the Richmond master plan.
500141 – Conara Road Multi User Access Path	9,500	0	0%	2026/27	This has a number of complexities to provide better access via DECYP, Crown and Council land.
500542 – Woodhurst Road Reconstruction (design only)	110,876	0	0%	2026/27	Design review not commenced – awaiting assessment of future stormwater management options.
Active Recreation					
500317 – Active Recreation Master Plan Geilston Bay	100,826	0	0%	2026/27	Master plan on hold until sports facilities strategic plan is finished.
Passive Recreation					
500253 – Bellerive Beach Park Public Art	50,000	0	0%	2026/27	Pending outcome of Bellerive Beach Master Plan review.
Total Future Expenditure	778,102	0			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management					
500116 – Prossers Road Shoulder Sealing and Path (design only project)	34,000	0	0%	Jul 26	Engineering survey was completed in 2024. Design work not yet commenced.
500123 – Major Digouts	7,554,823	252,434	14%	Dec 26	Scoping: Norma Street construction underway. Under design: Fairfield Road. Scope of further road upgrades being refined.
500124 – Renewal – Road Resealing	12,097,794	2,601,295	35%	Jun 26	Going to tender: Asphalt general in Q4, spray seal in 2025/26. Work scheduled: Slurry seal tender awarded December 2024 – works to begin in 2025/26. Under construction: Reseal preparation for 2025/26 underway.
500125 – Footpath and Kerb and Gutter Works	5,437,760	629,324	10%	Jun 26	Investigation and Scoping: Harmony Lane. Under design: Wellington Street (almost complete, construction planned for 25/26), Tollard Drive reconstruction (design and investigation only) Mannata Street. Under construction: Footpath, kerb & gutter renewal. Complete: Fountain Circle.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management (continued)					
500131 – Disability Discrimination Act Works	319,116	49,170	15%	Jun 26	This is an ongoing project throughout the financial year.
500135 – Kangaroo Bay – Public Pier	8,060	2,119	100%	Jan 24	Complete. Excess funds to be reassigned.
500141 – Multi-User Pathways	2,008,588	288	5%	Dec 26	Investigation and Scoping: Queen Street. Under design: Montagu Bay – Anzac Park – design nearing completion, construction to begin soon. Works scheduled: Howrah Road; Clarence Foreshore Trail upgrade – Rosny Point to Heskett Court; Clarence Foreshore Trail upgrade – Montagu Bay.
500142 – Traffic and Transport	2,599,659	84,555	5%	Dec 26	Investigation and Scoping: Cremorne Avenue. Procurement: Malunna & Beach Road intersection upgrade design. Design underway: Gordons Hill Road safety barrier, Mockridge Road traffic calming, Flagstaff Gully Link right turn lane into Flagstaff Gully Road, Acton Road right turn lane into Roches Beach Road, North Terrace traffic management improvements.
500143 – 138 East Derwent Highway Carpark	180,000	0	0%	Jun 26	Design anticipated to commence Q4 of 2025/26.
500143 – Parking Sensors – Stage 1	57,384	0	100%	Jul 24	Complete. Excess funds to be reassigned.
500143 – City Heart Parking Management	60,740	0	0%	Nov 26	Awaiting adoption of the City Heart master plan.
500143 – Carparks – Other	83,711	0	3%	Jun 26	Scoping: Accessible car parking space. Procurement: South Arm Oval car park & road sealing.
500144 – Rural Pathways	65,064	8,184	10%	Jun 26	Under design: Middle Tea Tree Road footpath to Richmond Caravan Park.
500145 – Roadside Structures	1,126,278	49,875	5%	Nov 26	Environmental and heritage assessments underway to inform approval requirements for Dorans Road retaining wall. Engineering assessment underway for Monaco Place rockfall prevention.
500450 – Pass Road – Pavement Reconstruction	7,359,589	568,822	3%	Dec 26	Design of Pass Road (Stage 1 – Winterborne Road to Connor Place) external design of Clarence Plains Rivulet structure and TasWater watermain upgrades being finalised. Consultation with properties along Pass Road is complete and report to council on acquisition on 30 Sep 2024. Acquisition drawings being finalised to allow acquisition process to commence. Ongoing liaison with other utility providers in relation to coordinating modification and upgrades to their assets in conjunction with this project. TasNetworks Infrastructure has been relocated. Design of Pass Road (Stage 2 – Glebe Hill Road to Winterborne Road) to commence once Stage 1 tender drawings are complete.
500452 – Scotts Road – Seal Gravel Road	340,917	19,930	5%	Jul 26	Design nearing completion.
500518 – Geilston Bay Jetty	7,115	6,826	100%	Jun 24	Complete.
500540 – Esplanade Seven Mile Beach Road Reconstruction (design only)	69,408	12,457	25%	Feb 26	External project manager engaged and preliminary investigations underway. Design scope being developed.
500541 – Shoulder Widening	134,475	0	5%	Mar 26	Design underway: Acton Road shoulder widening (awaiting land transfer).
500543 – Bellerive Boardwalk Bridge Refurbishment	161,018	11,970	10%	Jun 26	Stage 1 refurbishment complete. Planning of stage 2 refurbishment underway.
500549 – Upgrade Lighting – Bellerive Boardwalk (design only)	20,000	0	10%	May 26	Lighting designer appointed and concept plan in development.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management (continued)					
500611 – Pipe Clay Esplanade – Beach Turning Head	60,000	0	0%	Apr 26	Feasibility investigation – not yet commenced.
500612 – Dorans Road – Realignment	55,300	0	5%	Mar 26	Feasibility investigation – aboriginal heritage assessment completed.
500613 – Fort Direction Rd Upgrade	34,640	0	10%	Jun 26	Design only project – survey work completed.
500614 – Blessington Street Turning Head (design only)	30,750	4,800	5%	Mar 26	Design only project – survey work completed.
500615 – Cambridge Oval Parking Detailed Design (design only)	50,000	0	0%	May 26	Design to be coordinated with DECYP gymnasium project.
500616 – Hanslows Rd – Road Safety Review & Design	50,000	0	0%	May 26	Not yet started.
500617 – Wilga Rd/Tecoma Rd – Intersection Works	70,000	0	0%	Jun 26	Not yet started.
500618 – Richmond Master Plan Trial Traffic Management	250,000	0	0%	May 26	Planning not yet commenced.
500649 – Ferry Terminals	70,000	1,170	0%	Dec 26	Design brief drafted for review.
Total Roads Management	40,396,189	4,303,219			
Stormwater Management					
500295 – Minor Stormwater Projects	134,269	10,106	5%	Jun 26	This is an ongoing project throughout the financial year. EOFY completion, remaining funds will be rolled into 2026/27..
500299 – Stormwater Upgrades	8,512,973	930,404	10%	Dec 26	Design: Mortyn Park gross pollutant trap & bioretention basin, Duntroon Drive detention basin, Dysart Street drain renewal, Henley Street, Loinah Road, 193 Derwent Avenue new stormwater system, Wentworth Street stormwater upgrade. Works scheduled: Clinton Road, Bridge Street stormwater connection, Blessington Street stormwater upgrade, Cambridge Road new stormwater main. Works Underway: Parramore Street upgrade. Complete: Banjorrah side entry upgrade, Heather Road stormwater main renewal, Tecoma Road stormwater renewal. Council engineers continuing to investigate short, medium and long term stormwater improvements.
500300 – Stormwater System Management Plans	270,941	3,033	1%	Jun 26	This is an ongoing project throughout the financial year. Funding to engage consultants on stormwater system management plans. EOFY completion, remaining funds will be rolled into 2026/27..
Total Stormwater Management	8,918,183	943,543			
Waste Management					
500331 – Difficult to Recycle Stations	25,000	0	0%	Apr 26	Not yet started. Procurement will take place in Q2 2025/26.
500363 – Recycling Bins	85,328	1,020	1%	Jun 26	This is an ongoing project throughout the financial year, replacement bins as required. EOFY completion, remaining funds will be rolled into 2026/27.
Total Waste Management	110,328	1,020			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Active Recreation					
101240 – Lauderdale Football Club Clubroom Upgrades	150,000	0	0%	Oct 26	Awaiting finalisation of Lauderdale Football Club lease to finalise scope of works.
500237 – Cricket Tasmania Grant Projects	7,372	3,691	100%	Oct 25	Defect period continues until October 2025.
500239 – Clarendon Vale Oval Hinged Goal Posts and Oval Lighting	452,136	295,576	25%	May 26	Oval currently going through a design process to scope out future upgrades, including the goal posts. Construction tender awarded and funds committed, awaiting planning approval, due for completion by May 2026.
500240 – Richmond Oval Works	202,000	24,370	15%	Jun 26	Stumps of old cypress trees have been removed. Cricket nets synthetic renewal complete.
500243 – Beltana & Rosny Park Bowls Club Works	445,795	438,658	5%	Jan 26	Contract awarded and funds committed. Due to start in October, with completion by January 2026.
500282 – Rokeby Beach Kayak Access	40,633	0	10%	May 26	Awaiting approval from Aboriginal Heritage Tasmania before construction can progress.
500317 – Wentworth Park & Cambridge Oval Master Plan (planning/design)	148,526	0	15%	Oct 26	Cambridge Oval Master Plan adopted February 2024. Wentworth Park master plan development to commence in 2026 following recommendations in Sports Facilities Plan.
500383 – Bayview College Active Recreation Master Plan	258,157	0	100%	Apr 25	Completed: Feasibility study and business case endorsed by Council in April 2025. Actively seeking external funding.
500394 – South Arm Pontoon Installation & Inspection	10,000	0	5%	Jan 26	Working through approvals and certification required to ensure pontoon is safe for community use.
500501 – Disk Golf Installations	25,001	20,479	80%	Mar 26	Additions being made to improve the course.
500544 – Preliminary Grant Investigations (design)	143,816	12,652	25%	Jun 26	Ongoing.
500572 – Geilston Bay Oval No. 1 works	180,000	77,580	40%	Apr 26	Fencing underway to be completed in October. Pitch renewal is also underway and will be completed in November. Lighting to be scoped.
500620 – Montagu Bay Primary School Oval Minor Upgrade Works	16,907	162	90%	Nov 25	Awaiting planning permit to install the ball catching fence. Once complete then the remaining 4 AFL goal posts will be installed.
500621 – Rosny Tennis Club Retaining Wall	277,880	0	15%	Jun 26	Tender documentation being prepared for 2026. Likely that a top up to the budget will be required.
500623 – Risdon Vale Oval Pavilion Shelter	21,793	18,700	100%	Jun 25	Complete.
500624 – Lauderdale Archery Centre	185,000	0	15%	May 26	Design complete, currently with procurement. Expecting delivery in Q3.
500625 – Cambridge Oval Recreation Grounds Upgrades (design project only)	177,825	1,475	5%	Jun 26	Engaged consultant to prepare design and link into school gymnasium design.
500626 – Oval Irrigation Controllers 5G Upgrade	7,771	0	100%	Feb 25	Complete. Excess funds to be reassigned.
500642 – Rosny Tennis Club Fence Renewal	45,000	0	0%	Oct 26	Awaiting retaining wall construction and announcement of grant funding.
500643 – Clarence High School Cricket	66,700	6,875	20%	Jun 26	Complete – removal of old cricket nets. On Hold – Synthetic cricket wicket renewal for oval.
Total Active Recreation	2,862,312	900,217			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Passive Recreation					
101238 – Liberty Swing Upgrade Simmons Park	34,770	584	10%	May 26	Consultation complete. Procuring contractor to undertake replacement.
101243 – All Access Mat Extension Bellerive Beach	2,340	0	100%	Apr 25	Beach Mat being monitored.
500104 – Purchase of Public Art	135,310	0	13%	Mar 26	Public art projects for Richmond and Bellerive will be scheduled upon delivery of new Public Art Policy, which is currently expected to be adopted in Q2 / Q3.
500104 – Interpretive Public Art Richmond	123,370	0	20%	Jun 26	Project is in progress, expected to be delivered by June 2026.
500224 – Parks – General Maintenance	545,061	178	10%	Jun 26	Consultation on draft Bayview Park concept designs currently open, closing early October. Further work on Epping Park proposal on hold pending recommendations in Open Space Strategy.
500249 – Tracks and Trails	1,210,529	297,238	25%	Jun 26	Planning and approvals underway for Rokeby Hills Track, Single Hill Track, Clarence Plains Rivulet Track and Rosny Parklands Circuit Track. New shelters installed at Mountain Bike Park and track refurbishment is ongoing, signage installation is ongoing, track work underway at Waverley Flora Park and Shag Bay Track, Tangara Trail at Roscommon has been fenced and is open for use.
500249 – Meehan Range Strategic MTB Plan	102,686	0	0%	Oct 26	Project inception document being scoped. Procurement anticipated in Q3.
500251 – Richmond Village Master Plan & Richmond Village Green & Playground (survey/design)	286,779	5,541	10%	Jun 26	Final Richmond Village Plan due to be workshopped with Council in November, with adoption to follow. Play space design not yet commenced, awaiting survey.
500253 – Bellerive Beach Park	163,747	14,775	30%	Jun 26	Master plan being reviewed – for future workshop with council. Softfall improvements being scoped.
500256 – Pindos Park	19,322	16,635	85%	Jun 26	Aboriginal art component being scoped. Last quarter's completion update was in relation to the play gear itself.
500268 – South Arm Oval	30,775	24,000	75%	Dec 25	Shade structure due to be installed in November 2025. Contractor appointed for installation.
500273 – Little Howrah Beach Master Plan	113,498	1,460	95%	Nov 25	Final plan to be workshopped in October 2025, adoption to follow.
500351 – Victoria Esplanade Reserve (design only)	459,999	148,288	60%	Jun 26	Master plan adopted, stage 1 construction documentation in development.
500354 – Blossom Park	54,767	0	90%	Jun 26	Playground Complete. Remaining funds to be allocated for art installation.
500355 – BBQ & Park Furniture Upgrades; Skate Park Renewal & Upgrade	875,815	314,235	35%	Jun 26	Ongoing.
500395 – South East Regional Park (design only)	132,976	711	5%	Dec 26	Scope underway for survey and site assessments required to move to concept design.
500396 – Regional Dog Park	1,420,165	867,800	40%	Apr 26	Construction commenced.
500454 – Beach Foreshore Access Strategy	15,192	16,395	80%	Dec 25	Coastal Access Strategy currently out for community consultation.
500512 – Senior Exercise Equipment Simmons Park	5,036	5,036	100%	Oct 24	Defect liability period to end in November 2025.
500551 – Rosny Barn Fencing	14,580	0	100%	Jul 24	Complete. Excess funds to be reassigned to next stage.
500579 – Clifton Beach Master Plan	55,868	0	5%	Jun 26	Site survey received, project scoping in progress, consultation anticipated in 2025/26.
500580 – Clarendon Vale youth precinct upgrade (design only)	153,043	0	0%	Mar 26	Not yet started, community consultation to be undertaken in Q2 2025/26.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Passive Recreation (continued)					
500583 – Kangaroo Bay Public Pier water & power supply	9,805	0	100%	Sep 24	Complete. Excess funds for review.
500644 – Fermoy Park Playground	15,000	0	0%	Aug 26	Not yet started.
500645 – Lewis Park Upgrade investigation	80,000	0	0%	Aug 26	Not yet started.
Total Passive Recreation	6,060,433	1,712,875			
Environment & Natural Assets					
500210 – Coastal Management	328,198	33,965	30%	Jun 26	Beach stair replacement at Eumatalla and Aragoon Streets Lauderdale Complete. Scoping in progress for next round of coastal infrastructure renewals, to commence second half of 2025/26.
500211 – Wild Park Stage 1 – Weed Management	70,000	0	10%	Sep 26	Scoping and consultant brief in development, anticipate commencement second half 2025/26.
500213 – Fire Management	310,646	13,521	5%	Jun 26	Planning for Pilchers Hill fuel break works in progress, anticipate works prior to Christmas. Installation of reserve closed and fire trail signs due Q3.
500362 – Street and Park Trees Strategy	93,100	0	0%	Dec 26	Canopy cover assessment received. Scope underway for Urban Forest Strategy. Procurement due Q3.
500499 – Landscaping At Bushland Reserves Entrances	80,000	14,233	25%	Jun 26	Rolling program.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration and Canal Water Quality Assessment	180,000	7,780	10%	Dec 26	Scoping and planning still in progress to investigate tidal flushing opportunities and constraints.
500545 – Single Hill Bushland Landscape and Regeneration Works	18,705	0	85%	Jun 26	Project progressing, monitoring plots post-burn in progress.
500546 – Signage Natural Areas	45,000	0	5%	Jan 26	Procurement for designer being finalised.
500604 – Greening Rokeby	75,000	0	5%	May 26	Procurement for consultant being finalised.
Total Environment & Natural Assets	1,200,649	69,500			
Facilities Management					
500159 – Public Toilets and Changerooms	787,322	253,113	50%	Sep 26	In progress: Bayview Park construction underway. Lauderdale Hall public toilet design completed including building and plumbing approvals ready for release of RFT.
500159 – Edgeworth Street Pavilion Upgrade (Design)	164,600	13,250	0%	Dec 26	Review underway for scope requirements for this site to accommodate different sporting codes. This will inform the design.
500161 – Rosny Barn works and annex design	182,892	8,595	5%	Dec 26	Planning underway.
500163 – Clarence Council Depot Toilet Upgrade	85,459	0	5%	Mar 26	DDA ramp approvals in progress – with building surveyor before construction in Q2 2025/26.
500165 – Clarendon Vale Oval Pavilion	2,581,694	1,805,183	80%	Feb 26	Construction going well, due for completion December 2025. Car park works to follow in January 2026.
500173 – Lindisfarne Community Activity Centre Building	130,579	7,575	100%	Apr 24	Complete. Further minor works being considered for LCAC. Remaining funds to be reallocated.
500175 – Howrah Community Centre	714	0	100%	Nov 24	Complete.
500309 – Building Trade Waste Compliance	20,000	0	0%	Jun 26	Subject to notification from TasWater regarding facilities. Ongoing program of work.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Facilities Management (continued)					
500339 – Clarence Aquatic Centre Maintenance & Upgrades	475,931	10,720	5%	Feb 26	Backwash tank design complete, preparing tender documentation.
500340 – Rokeby Youth Centre Relocation	71,959	54,444	95%	Jul 25	Minor works at 85 Tollard Drive for temporary relocation complete.
500341 – Cambridge Oval Pavilion Concept Design	450,000	0	5%	Dec 26	Reviewing concept design with Quantity Surveyor. Planning application to be lodged in May 2026, with detailed design to follow to the end of 2026. Construction due to commence in early 2027 (pending budget).
500353 – Council Buildings Development & Alterations	2,607,794	228,741	30%	Dec 26	Officers have been working with consultants on the community hub project to undertake stakeholder engagement in Q1, following the undertaking of the needs and demand analysis phase. Other development and alteration projects will continue over the remainder of the financial year.
500405 – Kangaroo Bay Sports Pavilion Ventilation Upgrade	10,286	0	100%	Oct 24	Complete. Excess funds for review.
500408 – Rosny Early Learning Centre	1,098,327	21,649	5%	Apr 26	Design in progress.
500449 – ANZAC Park Pavilion (design only)	1,003,460	6,985	5%	Oct 26	Procurement options for detailed design being worked through.
500467 – Disability Discrimination Act Works Council Owned Buildings	74,203	1,498	100%	Jun 26	Ongoing program. Assessments of individual buildings in progress, priority works in progress. EOFY completion, remaining funds will be rolled into 2026/27.
500581 – Risdon Vale Hall Upgrade	32,865	0	100%	Jun 24	Completed, remaining funds to be reallocated to other facilities projects.
500582 – Energy security for South Arm Community Evacuation Centre	11,297	0	100%	Oct 24	Complete. Excess funds for review.
500605 – Bellerive Squash Centre Upgrades	5,817	0	100%	Nov 24	Complete. Excess funds for review.
500606 – Rosny Farm Schoolhouse Gallery Upgrades	1,287	0	85%	Aug 25	Sliding doors and heat pumps complete.
500607 – Kangaroo Bay Facilities	255,525	35,525	10%	Aug 26	Preliminary design under review. Detailed design to be completed Q4.
500608 – Sandford Hall Upgrades	205,000	0	50%	Jun 26	Preliminary works commenced for RFT scope development.
500609 – Cambridge Hall Upgrades	98,243	29,326	20%	Mar 26	Design completed Q4 2024/25. Preparation of RFQ documentation for construction Q3.
500646 – Millers Cottage Roof Replacement	50,000	0	5%	Feb 26	Commenced preliminary discussions with Heritage requirements.
500647 – Tranmere Hall Upgrades	35,000	0	5%	Apr 26	Developing scope for design RFQ.
500648 – Conservation Management Plan & Heritage Impact Statement	155,000	0	5%	Jun 26	Developing scope for RFQ.
500610 – Warrane Sports Centre	1,245	0	100%	Nov 24	Complete. Excess funds for review.
Total Facilities Management	10,596,498	2,476,604			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
City Culture, Strategic Development, Communications & Engagement					
500403 – Cultural Precinct Plan	318,277	237	5%	Dec 26	Funding application submitted to the Fed Government Urban Precincts and Partnership Program (uPPP) in Feb 2025, to support further development of business case and designs for the proposed Cultural and Creative Industries Precinct. Work to develop the precinct plan to progress in tandem with City Heart and Civic Precinct plans.
500404 – Purchase of Musical Instruments	381	381	100%	Sep 25	All musical instruments and equipment have now been delivered.
500438 – City Heart Projects	762,211	39,726	5%	Dec 26	The City Heart Plan was endorsed by Council at the 29 September 2025 Council Meeting. City Heart implementation plan under review.
Total City Culture, Strategic Development, Communications & Engagement	1,080,869	40,344			
Information & Data Management					
500514 – Replacing Fleet Analogue 2 Way Radios	197,507	0	15%	Mar 26	Solution has been specified and procurement will commence in the next quarter.
500514 – Digitising Aperture Cards (Microfiche)	55,494	0	85%	Sep 26	Resourcing constraints have been addressed sufficiently to allow this project to recommence. Replacement digitised records have been received by council and the Quality Assurance (QA) process has been scheduled. Investigation into further physical record volumes requiring digitisation continues with planning underway on how this will be addressed.
500514 – ICT Infrastructure Initiative	90,000	89,370	95%	Dec 25	Installation of edge networking infrastructure and related security implementations have now completed at all but two satellite sites. Minor resilience related implementation at data centres will be finalised over the next quarter to bring this project to a close.
500514 – IT Hardware Purchases	160,000	0	0%	Jun 26	Procurement will commence in next quarter for the first tranche of devices.
500514 – Facilities Access and Bookings System	122,769	0	2%	Sep 26	On hold due to resourcing constraints and reprioritisation. Resourcing is currently being addressed. Prioritisation work is continuing.
Total Information & Data Management	625,769	89,370			
Total Projects in Progress this Financial Year	71,851,230	10,536,692			



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