



Quarterly Report

OCT-
DEC
2025



City of
Clarence

City of Clarence pays respect to all First Peoples, including the Mumirimina (mu-mee-ree-mee-nah) People of the Oyster Bay Nation whose unceded lands, skies, and waterways we are privileged to conduct our business on. We pay respect to, and value the deep knowledge of Elders past and present, and we acknowledge the survival and deep spiritual connection of the Tasmanian Aboriginal people to their Country, a connection which has endured since the beginning of time. Our work reflects our ongoing commitment to truth-telling and respectful understanding.

■ takara limuna (Sheoak Walk) interpretation panel, Shag Bay.



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■ Front cover: Viewing seat on Natone Hill, Lindisfarne.



■ Rose Bay High School and Rosny College students gave a presentation on their trip to Akkeshi, Japan to the Mayor.

Annual Plan performance

Welcome to the Quarter 2 Quarterly Report: October to December 2025. Each year, City of Clarence develops an Annual Plan of projects, services and activities that contribute to the delivery of the Strategic Plan 2021-31. The Quarterly Report details our progress and includes an update on capital works projects, our community engagements and our financial performance.

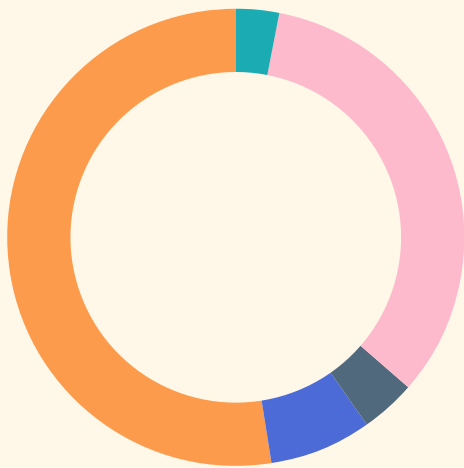
The Annual Plan and budget is a requirement under the *Local Government Act 1993 (Tas)*.

This report is presented in line with the strategic goals of the City of Clarence Strategic Plan 2021-2031 that provide structure, and demonstrate how we aim to achieve the community’s vision of a vibrant, prosperous, sustainable city:

- a people friendly city
- a well-planned liveable city
- a prosperous and creative city
- an environmentally responsible city.

Supporting the attainment of the strategic plan are the key organisational goals for governance and leadership, and asset and resources.

Progress against Annual Plan 2025-26



113	7	72	8
 ONGOING	 COMPLETED	 IN PROGRESS	 DEFERRED
0	16	0	
 OFF TRACK	 NOT YET COMMENCED	 REPLACED	

Quarter Two highlights

Strategic Development, Communications and Engagement



■ Bellerive Quay hosted the launch event of the annual tarmac rally, Targa Tasmania. MARK FRANKLIN PHOTOGRAPHY.



■ Lauderdale Beach was included in the coastal access strategy community engagement.

Family-friendly TargaFest event

Bellerive Quay once again proved its value as a community event destination, hosting TargaFest ahead of the return of Targa Tasmania to Hobart. The free, family-friendly event brought together motorsport, live music and a large crowd, estimated to be more than 3000, for the two-hour event. Local food vendors were able to benefit from the opportunity by the event with food and drinks.

Sister city educational exchange

After a two-week educational exchange in Japan, Rosny College and Rose Bay High School students returned to Tasmania with enhanced confidence, cultural understanding and independence. The sister city relationship between City of Clarence and the City of Akkeshi has been in place since 1982 and provides opportunities that extend well beyond the classroom, strengthening international ties and positioning our young people as global ambassadors for Clarence.

Engagements

There were five community engagements undertaken during Q2. The Your Say Clarence website received 3296 visits, 4194 views and more than 510 contributions. The results of the following four engagements have been reported back to the public.

- Bayview Park Upgrade
 - total of 206 contributions
 - 206 online survey responses.
- Safer Speeds, Safer Roads
 - total of 361 contributions
 - 344 social map responses
 - 287 social map upvotes
 - 17 written submissions.
- Coastal Access Strategy
 - total of 66 contributions
 - 63 online survey responses
 - 3 written submissions.
- Waverley Flora Park Reserve Management Plan
 - total of 58 written contributions
 - 45 online comment contributions
 - 540 online comment votes
 - 12 written submissions.

Quarter Two highlights

Community and Culture



■ The City Heart Plan identifies the Rosny Park-Kangaroo Bay area as the future cultural heart of Clarence.



■ Youth Services Officer, Ryan Donaldson promoting the Rosny Arvos event in the Rosny Bus mall.

Arts and culture hub secures \$1.67m funding

Rosny Farm secured \$1.67 million in Australian Government funding to progress the Cultural Creative Industries Precinct. The funding will support the development of a detailed business case and master plan for the transformation of the Rosny Farm site in line with the recently endorsed City Heart Plan.

Poochibald winners announced

The Poochibald™ Art Prize celebrated its 12th year with record-breaking participation, cementing its place as one of Tasmania’s most loved community exhibitions and highlighting the creativity that thrives across all ages and abilities.



■ L-R Poochibald winners Rachel Wolfe, Lily McCarter and Melody Zhang.

Rosny Arvos

The Rosny Arvos pilot program is a collaboration between City of Clarence Youth Services, Mission Australia Youth Beat, and Pulse Youth Health Services and provided a central, safe and friendly place for young people to go after school while they waited for their bus. This place-based activation ran Monday to Thursday during the school term and there are plans to develop its offerings and extend the program into 2026.

Quarter Two highlights

Infrastructure and Natural Assets



■ Lauderdale beach.



■ Little Howrah Beach.

Coastal Access Strategy Adopted

This quarter marked a significant step forward in long-term coastal planning. City of Clarence has 191km of coastline, and the adoption of the Coastal Access Strategy further reinforces our commitment to equitable access to our coastline. Shaped by extensive community input, the strategy establishes consistent principles to guide future investment planning and ensure people of all ages and abilities can enjoy our coastal environments.

Little Howrah Beach Master Plan adopted

Council formally adopted the Little Howrah Beach Master Plan, providing a framework for transforming the area into a more inclusive, accessible and resilient coastal space over time. Early actions will focus on hazard assessment, funding opportunities and capital works planning.

Regulatory Services

Environmental Health Australia (Tasmania) Award

The Environmental Health Unit was awarded the Environmental Health Australia Tas – Team of the Year award for work in relation to smoke free areas, work in the recreational water space for Howrah and Bellerive Beach and supporting cadets in the Tasmanian workforce. The award acknowledges the professionalism, leadership and a commitment to community wellbeing by the team.

- City of Clarence environmental health team with the Team of the Year award.



Quarter Two highlights

Governance

Governance played a pivotal role in progressing several major tenders during Q2 including the Rosny Bowls Club Design and Construct Synthetic Bowling Green, the Beltana Bowls Club Synthetic Turf Renewal, and the renewal of City of Clarence TechnologyOne contract.

These projects represent important investments in community facilities and core systems that support our operations. Governance also initiated an Audit Panel-led review of the Pricing and Terms of Lease Policy, engaging WLF Accounting and Advisory to provide independent analysis and recommendations to ensure the policy remains contemporary, transparent and aligned with best practice.

Finance

This quarter, the Finance team continued a focus on maintaining our financial sustainability. While much of the work is behind the scenes, strong debt recovery actions helped keep outstanding rates and fees at manageable levels, protecting our ability to deliver services and projects for the community. A successful court outcome regarding unpaid rates demonstrated a firm and consistent approach to compliance and was a strong example of effective collaboration between the Finance and Governance teams.

At December's Annual General Meeting an unqualified audit report was once again presented, reflecting sound financial management and robust governance practices. The team also continued reviewing the rating structure, including the rural rebate, to ensure fairness and equity, while supporting delivery of projects and services across the organisation.

■ Bayview Park toilet upgrade.



Major strategic initiatives



■ Potters Hill labyrinth, South Arm.

The City of Clarence Strategic Plan 2021-2031 outlines several priority initiatives, which are supplemented by commitments made by Council for inclusion in the Annual Plan. These projects are significant in scope and require a long-term commitment.

Kangaroo Bay Development Precinct

Kangaroo Bay is a significant location within the heart of the urban area of the City of Clarence. A priority in the City Heart Plan, Council seeks to activate the potential of Kangaroo Bay to be a world-class waterfront destination, and an inclusive place for both residents and visitors that provides economic, social and community benefits.

Status: ongoing

Rosny Hill development

Rosny Hill is recognised for significant natural, scenic and recreational values, and potential as a built tourism asset for Clarence.

Status: sublease negotiations ongoing

City Deal

The Hobart City Deal is a shared 10-year vision between the Australian and Tasmanian governments and the Clarence, Glenorchy, Hobart and Kingborough councils.

It guides and encourages further investment by embracing opportunities for growth and addressing key strategic and infrastructure challenges.

Status: ongoing

Master Plan overview

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2023-24	Clifton Beach Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Engagement planning underway.	2027/2028	✓
2014-15	South Arm Oval Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Completed	2025/2026	✓
2018-19	Cambridge Township Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Current focus is on Cambridge Oval precinct projects.	2017/2018	✗
2018-19	Bayview Secondary College Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Original plan was superseded in detailed business case and feasibility study. Currently advocating for federal funding to deliver the project.	2024/2025	✓
2011-12	Bellerive Beach Park Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	First stage consultation complete and preliminary advice received. Consultation outcomes to be reviewed and final advice on options assessment provided. To be recommenced in January 2026.	2026/2027	✗
2016-17	Rosny Farm Master Plan	Community and Culture	<i>Commenced</i>	Application to the federal Urban Precinct and Partnerships grant successful. Review and update of project plan commenced.	Dec-27	✓
2017-18	Bligh Street Streetscape Master Plan	Infrastructure and Natural Assets	<i>On Hold</i>			✗
2018-19	Richmond Village Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Final review of plan prior to taking to workshop and adoption.	2025/2026	✓
2018-19	Victoria Esplanade/Queen Street Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Master plan has been adopted. Coordinating planning of stage one for development of ferry terminal at Bellerive.	2024/2025	✓

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2018-19	Little Howrah Beach Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Master Plan adopted at November 2025 Council Meeting and is complete.	Adopted 11/1/2025	✓
2019-20	Lauderdale Canal District Park Master Plan	Infrastructure and Natural Assets	<i>On Hold</i>	Awaiting outcomes of lease negotiations with Crown Land.		✗
2019-20	Geilston Bay Sport Precinct Master Plan	Infrastructure and Natural Assets	<i>Not yet commenced.</i>	Master Plan to commence following adoption of Sports Facilities Plan in early 2026 and be undertaken concurrently with Geilston Bay Master Plan.		✓
2020-21	Clarence Plains Plan	Infrastructure and Natural Assets	<i>Review</i>	Final plan expected to be adopted mid-2026	2026/27	✓
2020-21	Cambridge Oval Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Draft master plan complete adopted Feb 2025	2024/2025	✓
2023	Wentworth Park Master Plan	Infrastructure and Natural Assets	<i>Not yet started.</i>	Master Plan to commence following adoption of Sports Facilities Plan in early 2026 and be undertaken concurrently with Geilston Bay Master Plan.	2027	✓
2018-19	South East Regional Master Plan	Infrastructure and Natural Assets	<i>Not yet started.</i>	Preliminary planning commenced and consultation expected mid-late 2026.	2027/2028	✗
2020-21	ANZAC Park Pavilion Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Feasibility report for social requirements and operating model required to guide design brief. forecasting to award design contract in Apr/May 2026.	2027/2028	✓

Strategic projects

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2023-24	Drooughty Peninsula Structure Plan	City Planning	<i>In progress</i>	Draft Drooughty Peninsula Structure Plan being revised for consultation	Late 2026	✓
2019-20	Clarence City Heart Project	Strategic Development, Communications and Engagement	<i>Adopted</i>	The City Heart Plan was adopted in September 2025. The implementation plan is now being developed.		✓
2022-23	Warrane Urban Renewal Structure Plan	City Planning & Strategic Development, Communications and Engagement	<i>Not yet commenced</i>	Brief for RFQ being prepared following adoption of City Heart Plan	2026/2027	✓
2022-23	Risdon Vale and Geilston Bay Structure Plan	City Planning	<i>On Hold</i>	Scope being revised following changes to Urban Growth Boundary and STRLUS review		✗
2022-23	Sports Facilities Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Community consultation expected mid 2026	2026/2027	✓
2023-2024	Open Space Strategy	Infrastructure and Natural Assets	<i>Commenced</i>	Community consultation expected mid 2026	2026/2027	✓
2024-26	Events on Council Land Policy	Infrastructure and Natural Assets	<i>Not yet commenced.</i>		2027/2028	✗
2025-26	Urban Tree Strategy	Infrastructure and Natural Assets	<i>Commenced</i>	Scope definition underway. Working towards procurement in 2026.	2027/2028	✓
2025-26	Community Facilities Strategy	Infrastructure and Natural Assets	<i>Not yet commenced.</i>		2027/2028	✓
2024-25	Natural Areas Strategy	Infrastructure and Natural Assets	<i>Adopted</i>	Implementation underway	Dec-24	✓
2024-25	Bushfire Mitigation Strategy	Infrastructure and Natural Assets	<i>Adopted</i>	Implementation underway	Nov-24	✓
2024-25	Coastal Access Strategy	Infrastructure and Natural Assets	<i>Complete</i>	Adopted October 2025. Implementation ongoing	30/10/2025	✓
2016-27	Weed Strategy	Infrastructure and Natural Assets	<i>Complete</i>	Review conducted in 2023	2023	✓
2025-26	Meehan Range Strategic Mountain Bike Plan	Infrastructure and Natural Assets	<i>Not yet commenced</i>	Expected commencement mid-2026	2027/2028	✓
2012-13	Tracks and Trails Strategy	Infrastructure and Natural Assets	<i>In progress</i>	Preliminary development underway. Consultation expected late 2026.	2027/2028	✓
2024-25	Cycling Strategy	Infrastructure and Natural Assets	<i>Complete</i>	Implementation to commence	Adopted 7/7/25	✗
2025-26	Clarence Housing Strategy	City Planning & Strategic Development, Communications and Engagement	<i>Not yet commenced.</i>	Brief for RFQ being prepared following following changes to Urban Growth Boundary and release of draft STRLUS review	2026/2027	✓

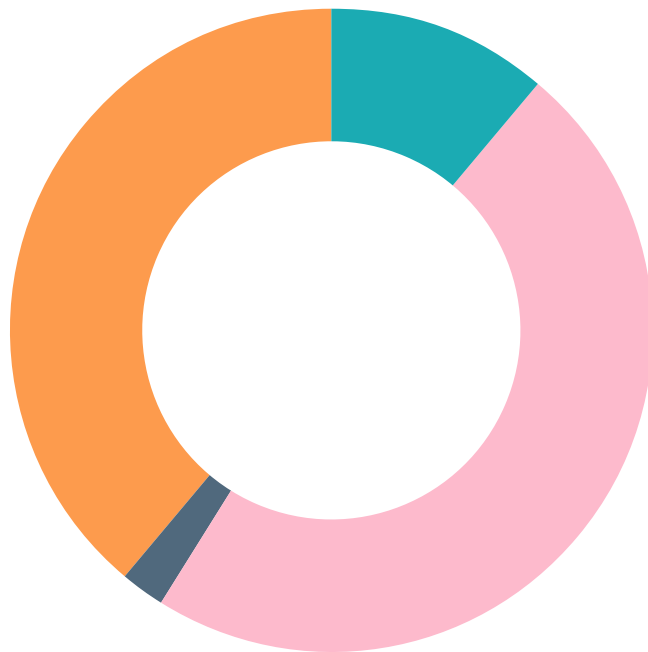
Goal breakdown and priority activities

A people friendly city

GOAL:







Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.

Progress this quarter:



17	5	21	1	0	0	0
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.1 Enhancing the liveability of activity centres, community hubs and villages through urban design projects			
Develop an Urban Tree Strategy for Clarence. Prepare and implement a precinct planting plan for greening Rokeby.	Scope being finalised.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.2 Building upon Clarence’s status as a World Health Organisation ‘Age Friendly City and Community’			
Deliver outcomes of the current Age Friendly Clarence Plan.	Eating with Friends held two lunches including a Christmas themed celebration. 50 people attended over the two events.	Community and Culture	 ONGOING
Strategic Plan 1.3 Recognising our Tasmanian Aboriginal people and developing a Reconciliation Action Plan			
Deliver on outcomes of the Reconciliation Action Plan.	Recruitment for a RAP Implementation Officer was undertaken this quarter in addition to redefining resources to help guide implementation of the Reconciliation Action Plan interdepartmentally.	Community and Culture	 IN PROGRESS
Develop programs that recognise Aboriginal cultural and creative arts practices.	Nupiri-ti Palawa project continues to gain momentum, with the first artist expression of interest for this project anticipated in Q3.	Community and Culture	 IN PROGRESS
Strategic Plan 1.4 Undertaking consultation and developing concept plan(s) for the City Heart Plan			
Recognise the contribution of arts programming and infrastructure to our objectives for developing the City Heart Plan.	Received news that council's application to the Urban Precincts and Partnerships Program funding opportunity was successful for \$1,672,587 towards costs of the Cultural Creative Industries Precinct business case and master plan. Planning continues with this in mind, with the grant deed to be finalised in Q3.	Community and Culture	 IN PROGRESS
Continue to progress the finalisation and adoption of the City Heart Plan and Implementation Plan	Officers are working on the development of the City Heart Implementation Plan, following the adoption of the Plan in Q1.	Strategic Development, Communications, and Engagement	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.5 Continuing to deliver and review a community Health and Wellbeing Strategy and associated supporting plans to strengthen and improve the physical, mental and social wellbeing of the community			
Deliver on outcomes of the current Access and Inclusion Plan.	International Day of People with Disability was celebrated on 3 December with a free wheelchair basketball and boccia session at Warrane Sports Centre in collaboration with ParaQuad Tasmania. Internal meetings were held to prioritise the recommendations from the Universal Accessible Information Project report. The Tracks and Trails Audit project led by Disability Voices Tasmania was partially completed, to be finalised in Q3.	Community and Culture	 ONGOING
Deliver on outcomes of the current Community Safety Plan.	Various council teams met to consider the Rosny bus interchange CPTED audit and finalise the findings report. A number of related budget initiatives will be proposed for FY2026-27.	Community and Culture	 IN PROGRESS
Develop the Life Course Plan to provide clear actions for the Community Wellbeing Strategy (Formerly the Health and Wellbeing Strategy).	Initial key stakeholders meetings and workshops involving over 35 organisations and 24 Clarence council officers were held to explore wellbeing in Clarence and the role council plays. Community engagement is scheduled to be undertaken in Q3.	Community and Culture	 IN PROGRESS
Develop a 10 year Children's Services Strategy for Clarence.	RFQ to be issued in Q3 seeking appropriately experienced specialist consultants to develop the Children's Services Strategy.	Community and Culture	 IN PROGRESS
Deliver a grants program for artists and creative professionals to establish their practice and work in Clarence.	Six applicants to the Cultural and Creative grant program were approved for funding totalling \$33,267.40 comprising cash and in-kind support for projects and creative pursuits that activate art in the community.	Community and Culture	 IN PROGRESS
Strategic Plan 1.6 Finalising the development and implementation of the Clarence Community Planning and Development Structure to enable a consistent approach to working together when considering community needs and issues			
Support and deliver the Clarence Healthy Together grant-funded project in collaboration with the Department of Health and community partners.	Council officers attended two Healthy Together Clarence meetings this quarter, with progress updates provided by Risdon Vale Neighbourhood Centre, and two draft project proposals submitted for funding consideration of the group. Further program refinements were requested before funding is endorsed. Clarendon Vale Neighbourhood Centre to go live with Motivational Activity Trainer in 2026.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience			
Research options for the development of a new youth focused facility including potential partnership and co-location opportunities.	Consultations were undertaken with 32 young people and 14 youth focused organisations resulting in draft facility options for a youth centre based in Rosny. Further exploration is now required to align with the City Heart and Cultural Precinct projects.	Community and Culture	 IN PROGRESS
Deliver a community walk for Mental Health Week held in October 2025.	The Mental Health Week Walk was cancelled this year due to severe weather. Council officers are liaising with key partners to develop an alternative proposal to expend the Mental Health Council of Tasmania grant funding totalling \$1800, with an expenditure plan to be confirmed early 2026.	Community and Culture	 IN PROGRESS
In collaboration with People, Safety and Culture, develop training modules for Councillors, council officers and volunteers to address inclusion topics such as, multicultural awareness, Aboriginal cultural awareness and LGBTQIA+ awareness.	Exploration of options and costings continued and a draft training plan is to be developed in Q3.	Community and Culture	 IN PROGRESS
Promote digital inclusion programs for older adults.	Council officers are exploring further opportunities for strategic partnerships.	Community and Culture	 IN PROGRESS
Work with the LGBTQIA+ Working Group as a part of the Community Wellbeing Advisory Committee.	The LGBTQIA+ Working Group met on 11 November 2025 and discussed membership and the inability to proceed with a specific LGBTQIA+ community survey, and options to progress this work.	Community and Culture	 IN PROGRESS
Deliver training for Councillors, officers and volunteers across a range of community inclusion topics such as, Disability awareness.	Mid-year budget reviews were undertaken this quarter and funding was allocated for an additional disability awareness training session in Q4.	Community and Culture	 COMPLETED
Partner with community to develop preventative strategies to community safety issues.	Rosny Arvos, a trial youth diversionary program on council lawns during term four (27 October-17 December) between 2.30pm-4.30pm, Mondays to Thursdays, was attended by 293 young people. The program will recommence on 10 February 2026 and continue through term one. Officers met with Warrane Mornington Neighbourhood Centre regarding community engagement and attended four One Community Together meetings, including the Community Awards in November, 2025.	Community and Culture	 ONGOING

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience (continued)			
Support the Clarence Salvation Army to deliver the Clarence Christmas Brunch.	The 10th annual Christmas Brunch was held on 25 December at a new venue, Ninja Stadium. New partnerships with Cricket Tasmania and Loaves and Fishes supported the event. Guests enjoyed a free three course meal, entertainment, gifts and door prizes. Volunteers supported the event during the lead-up and on the day.	Community and Culture	 COMPLETED
Revise and implement the Homelessness Action Plan.	The update of council's Homelessness Procedure is ongoing. 16 new homelessness reports were received, including multiples on single cases. One Move On notice was issued. One Homelessness Working Group meeting was convened. Two Southern Councils and Salvation Army Street2Home meetings were held. Officers attended two Greater Hobart Homelessness Alliance meetings. Negotiations with the Salvation Army to increase the Street 2 Home program resourcing are underway.	Community and Culture	 IN PROGRESS
Develop and distribute homelessness information and resources to internal and external stakeholders as an educative tool to build empathy in the community towards those experiencing homelessness.	Design underway for a crisis contacts resource (previously the Clarence Care Contact Cards). A discussion paper on future opportunities for council involvement in Homelessness Week was drafted.	Community and Culture	 ONGOING
Support the delivery of urban artwork projects in collaboration with artists and young people across the municipality as a tool to address community safety issues in Clarence.	The indoor youth centre mural was completed at the end of November and an official opening is planned for Q3. Murals at Clarendon Vale primary school and Lauderdale primary school involving a local artist in collaboration with young people from each school were completed. Planning commenced for a demountable graffiti wall and art program at the Rokeby youth centre.	Community and Culture	 ONGOING
Deliver the grants and benefits program.	Nine applicants to Round One of the Community, and Cultural and Creative Grant programs were awarded a combined total of \$67,380 (of which \$5859 comprises in-kind support) for activities, programs, events in Clarence. A total of \$10,850 in Quick Response Grants was distributed to 36 applicants.	Community and Culture	 ONGOING







A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience (continued)			
Provide and support community friendly activities at youth focused recreation facilities across Clarence.	The youth services team delivered several successful events including an open day that was attended by multiple services, local families, Youth Network Action Group (YNAG) and Clarence City councillors. A highly successful Halloween party attracted approximately 400 visitors. In addition, the youth services team and YNAG attended school events across the municipality and held a Christmas party at the youth centre. Planning commenced for Youth Week 2026 activities.	Community and Culture	 ONGOING
Develop and conduct a survey of LGBTQIA+ community needs in Clarence.	The LGBTQIA+ community survey is on hold due to the unavailability of the preferred supplier. Officers are reassessing what options exist to complement this work through the development of the Community Wellbeing Plan.	Community and Culture	 DEFERRED
Strategic Plan 1.8 Recognising the significant impact volunteer involvement has on achieving our strategic goals and the delivery of our services and initiatives			
Deliver and grow the Clarence Community Volunteer Service.	The new volunteer management software was successfully implemented and is improving record-keeping, scheduling, and overall efficiency. The volunteer recruitment drive resulted in several new volunteers joining the service. Ongoing engagement has been supported through quarterly catchups, as well as an end-of-year gathering to recognise and connect volunteers. The Clarence Community Volunteer Service also took over the coordination of the Clarence community bus volunteers and work is currently underway to refine coordination processes and ensure effective support for volunteers and service delivery.	Community and Culture	 ONGOING
Develop a Volunteer Recognition Strategy and induction process for all of City of Clarence volunteers.	A inter-department working group and project plan was established that aims to deliver governance and compliance standards, policies, procedures and role descriptions, a centralised volunteer IT solution, induction process for attracting, recruiting, training and retaining volunteers to ensure an enhanced experience for volunteers and their supervisors.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.9 Undertaking the development of a Sport and Recreation Strategy			
<p>Collaborate with other Councils in the region, on the development of a Regional Sports Facility Plan that reflects the needs of the Greater Hobart community over the next 20 years. Finalise the Clarence Sports Facility Strategic Plan.</p>	<p>Draft strategy being reviewed, to be presented to Council in 2025. Engagement to commence later in 2026.</p>	<p>Infrastructure and Natural Assets</p>	 IN PROGRESS
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health			
<p>Deliver gentle exercise programs for older adults in the Clarence.</p>	<p>Rokeby Gentle Exercise classes continued weekly with 12 one hour sessions this quarter. Between 12-14 people attended each session held at the Rokeby Trust Hall.</p>	<p>Community and Culture</p>	 ONGOING
<p>Deliver the Live Well, Live Long program.</p>	<p>Live Well Live Long Program dates for 2026 are confirmed to recommence in Q3. This program is delivered in partnership with the Tasmanian Health Service. Live Well Live Long will be offered as two free 10-week programs held on Tuesdays in April, May and July 2026.</p>	<p>Community and Culture</p>	 ONGOING
<p>Review the Help to Health program.</p>	<p>An internal review of the Help to Health Project is being finalised with recommendations to be provided in Q3. Council officers continue to develop relationships with key stakeholders and attend statewide networking meetings.</p>	<p>Community and Culture</p>	 COMPLETED
<p>Deliver the Fitness in the Park program.</p>	<p>Fitness in the Park continued with the start of its summer program. Expanding to two new locations, the program hosts five sessions per week in Richmond, Lindisfarne, Kangaroo Bay, South Arm and Bellerive. In October, a digital participant sign-in app was launched which has successfully streamlined participant registrations, daily session check-ins and reporting processes. To date, 50 sessions have been delivered, with a combined 50 hours of exercise and 840 participant check-ins.</p>	<p>Community and Culture</p>	 ONGOING
<p>Deliver council immunisation clinics to the public and the school based immunisation program.</p>	<p>Fortnightly clinics continued at the Integrated Care Centre. These sessions are always fully booked which has prompted a review to consider extending the clinic times in 2026. Liaison with the Department of Health is occurring for additional support.</p>	<p>Regulatory Services</p>	 COMPLETED

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health (continued)			
Continue work on declared smoke-free areas including signage and education.	Smoke free patrols were conducted at all BBL games at Ninja Bellerive stadium during December. EHOs presented council projects and smoke free initiatives at the Environmental Health Australia seminar in late November. This seminar was attended by EHOs and other health and environmental practitioners from across Tasmania.	Regulatory Services	 ONGOING
Strategic Plan 1.11 Continuing to develop and maintain a quality open space network			
Finalise the Clarence Open Space Strategy.	The Open Space Strategy is being drafted.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.12 Facilitating opportunities for community connections and growth through a range of programs, activities and events			
Deliver the Our Shared Space intergenerational program combatting ageism.	City of Clarence's intergenerational program, Our Shared Space, continued to partner with the Rosny Library to deliver fortnightly activities. Six sessions were held and attracted approximately 108 attendees representing all ages. Collaboration with Queen Victoria Care continued with City of Clarence supporting the digital inclusion project – Digital Mentors Program, led and run by Council on the Ageing Tasmania (COTA Tas). The program is aimed at young people who are trained to deliver one-on-one digital support for residents living at Queen Victoria Care. The project concluded 8 December.	Community and Culture	 ONGOING
Deliver Seniors Week activities.	Two events were delivered for Seniors Week 2025. Food through the Ages hosted at Rosny Library and MCd by Jeff Kevin was attended by 56 participants. All Ages afternoon tea hosted at Clarence Youth Centre Rokeby was attended by 23 people, and featured food and a creative activity.	Community and Culture	 COMPLETED
Work in partnership with organisations to support programs which increase awareness of people with disability.	Clarence continues to participate in monthly NDIS networking meetings as well as liaising with the Department of Premier and Cabinet on the development of a draft Tasmanian Disability Inclusion Plan. Work started on scoping participation in the Tasmanian Disability Expo at Ninja Stadium.	Community and Culture	 ONGOING
Support Dementia Friendly activities in the Clarence.	Council officers are working to establish a relationship with the new Dementia Australia officer recently appointed to Tasmania to explore opportunities.	Community and Culture	 IN PROGRESS

A people friendly city

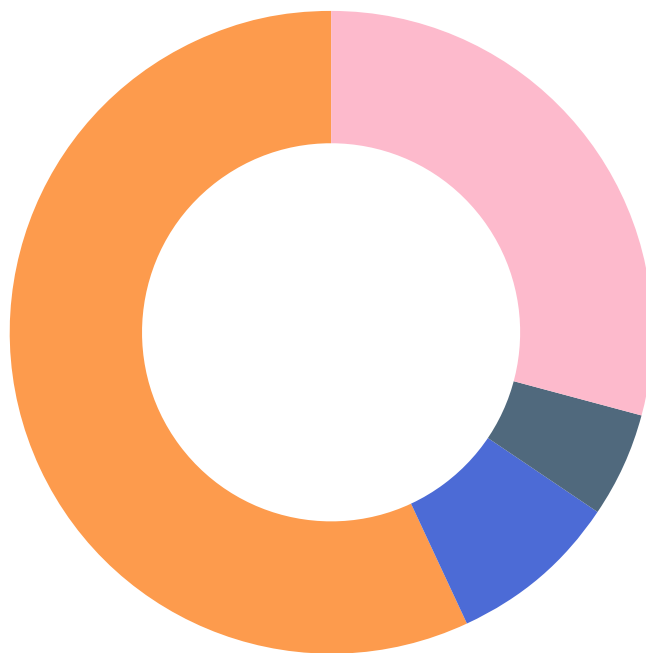
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.12 Facilitating opportunities for community connections and growth through a range of programs, activities and events (continued)			
Deliver before and after school and holiday care services in partnership with schools across Clarence and continue planned growth to meet demand in the community.	The October school holiday program was run across three sites, Lindisfarne, Montagu Bay and Alma Street. All services operated at maximum capacity and experienced a waiting list on some days. Officers are working with schools regarding additional space to accommodate demand. Enrolments for 2026 were sent out at the end of October.	Community and Culture	 ONGOING
Deliver ongoing operations of the Rosny Early Learning Long Day Care Centre to offer high quality and affordable childcare services for the Clarence community.	Rosny Early Learning is transitioning from the Kinderloop online platform to OWNA for program and planning. The service already uses OWNA for family accounts and administration. Waitlist enquiries continued to increase.	Community and Culture	 ONGOING
Recognise the contribution of the community through the installation of memorials in accordance with City of Clarence policy.	This program is ongoing. No specific activity to report this quarter.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 1.13 Recognising, celebrating, and supporting diversity by building on our connections through Welcoming Cities and Refugee Welcome Zone and developing supporting policies			
Support multicultural activities in Clarence.	Clarence continues to participate on the joint six southern Councils 'We Stand Together Against Racism' (WESTAR) campaign, meeting monthly. The Head of Community and Culture and Councillor Chong attended a WESTAR workshop facilitated by the City of Hobart on 28 November with representatives from local, state and the Australia Government discussing challenges across all levels of government. Planning commenced for two business information sessions for Harmony Week, March 2026.	Community and Culture	 IN PROGRESS

A well-planned liveable city

GOAL:








Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.

Progress this quarter:










33	0	17	3	0	5	0
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.1 Developing and implementing contemporary, funded, asset management plans for all council asset types			
Undertake playground and skate park audits to plan renewal priorities.	Ongoing engagement has been supported through quarterly catchups, as well as an end-of-year gathering to recognise and connect volunteers.	Infrastructure and Natural Assets	 ONGOING
Prepare an Aquatic Facility Management Plan to continue the sustainable operation of the Clarence pool.	Not yet commenced.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Prepare and implement a Tracks and Trails Audit and Maintenance Program in line with the review of the Clarence Tracks and Trails Strategy		Infrastructure and Natural Assets	 IN PROGRESS
Progress the ICT Infrastructure Project: Rollout of contemporary, secure endpoints and upgrade data centres and remote sites to provide for increased resilience, security, and service delivery across the business and for the community.	Completion of the edge networking infrastructure and related security implementation final two satellite sites is scheduled for Q3. Targeted resilience enhancements for the data centres have been defined and will progress to procurement and implementation throughout the next quarter.	Information and Data Services	 IN PROGRESS
Undertake road renewal including: <ul style="list-style-type: none"> • major digouts • pavement reconstruction • footpath and kerb and gutter renewal • road resurfacing including asphalt, micro surfacing and spray sealing 	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Develop a plan for the management and future upgrade of unsealed roads.	Strategy work underway.	Infrastructure and Natural Assets	 IN PROGRESS
Undertake stage one detailed design for Victoria Esplanade and Queen Street.	This project remains with an external consultant to advise.	Infrastructure and Natural Assets	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.2 Developing and implementing a comprehensive transport strategy for the city			
<p>Continue to liaise with the Department of State Growth on:</p> <ol style="list-style-type: none"> The South East Traffic Solutions to improve travel time reliability between Hobart and Sorell. Improving cycling opportunities through the Greater Hobart Cycling Plan and grant initiatives. Arterial improvement in Clarence, that being the Mornington Interchange and upgrade of South Arm Road, Rokeby. Development of the Rokeby Park and Ride facility. Tasman Bridge Pathways Upgrade. 	<ol style="list-style-type: none"> No further update. No current State funding to continue this. Officers continuing to liaise with the Department of State Growth. We received a response from DSG and a review and consideration of next steps commenced. Clarence provided consultation feedback. 	Infrastructure and Natural Assets	 IN PROGRESS
<p>Progress investigation and design for landside infrastructure to support the expansion of ferry services into other locations within Clarence, including Lindisfarne.</p>	<p>Consultants commenced work on this project. A coordination meeting will be held in Q3 to understand planning/DA aspects to the project.</p>	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.3 Developing and implementing traffic management plans to enhance connectivity and improve road safety			
<p>Undertake road maintenance on sealed roads, unsealed roads and bridges (including cleaning, verge mowing and median strips, repair and maintenance of street furniture, kerb and gutters, table drains, road pavement, signed and line marking).</p>	Ongoing.	Infrastructure and Natural Assets	 ONGOING
<p>Carry out road shoulder widening on Acton Road, Acton Park.</p>	Design underway for this work.	Infrastructure and Natural Assets	 IN PROGRESS
<p>Undertake upgrades to existing road infrastructure (as approved in the Roads Capital Budget) including road upgrades, safety improvements and traffic management projects.</p>	Ongoing.	Infrastructure and Natural Assets	 ONGOING
<p>Erosion investigation for areas where public infrastructure (roads and footpaths) is at risk.</p>	Ongoing.	Infrastructure and Natural Assets	 ONGOING
<p>Engineering investigations and design (as approved in the Roads Capital Budget) including corridor studies, safety audits, intersection upgrades and traffic management projects.</p>	Ongoing.	Infrastructure and Natural Assets	 ONGOING

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.3 Developing and implementing traffic management plans to enhance connectivity and improve road safety (continued)			
Trial of traffic management proposals identified in the Richmond Master Plan.	Not yet started. Awaiting adoption of Richmond Master Plan to commence planning work.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Strategic Plan 2.4 Reviewing and continuing to implement our Bicycle Plan and the Tracks and Trails Strategy for the city			
Continue to partner with the State Government on the sustainable planning, maintenance and upgrade of the Clarence Mountain Bike Park.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Undertake Track and Trail projects (as approved in the Tracks and Trails Capital Budget) including: <ul style="list-style-type: none"> • Single Hill Track – Summit to Kirra Road • Rokeby Hills Track – Tunah Street Howrah to Toorittya Bushland Reserve • Rosny Parklands Circuit Track 	Single Hill – approvals and procurement underway. Rokeby Hills Track – construction underway. Rosny Parklands Circuit Track - procurement underway.	Infrastructure and Natural Assets	 IN PROGRESS
Undertake upgrades on multi-user pathways (as approved in the Roads Capital Budget) including upgrades to the Clarence Foreshore Trail and other on-road bicycle infrastructure.	This action progressed to the next stage of planning for the section between the Rosny sewerage treatment plant and Montagu Bay. Continuing to work with the Department of State Growth.	Infrastructure and Natural Assets	 IN PROGRESS
Implement the recommendations of the draft Clarence City Cycling Strategy 2025-2035.	Implementation of the cycling strategy commenced with the Clarence Foreshore Trail upgrade at Montagu Bay and the design of a shared path at Howrah Road.	Infrastructure and Natural Assets	 IN PROGRESS
Improve facilities and safety for people riding bicycles across the city, including: <ul style="list-style-type: none"> • Construct bicycle parking racks. • Install bicycle-safe stormwater grates. 	Ongoing.	Infrastructure and Natural Assets	 ONGOING




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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.5 Providing and prioritising a safe, reliable, and accessible pedestrian network			
Undertake sealed footpath and gravel footpath maintenance (including weed control).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Identify missing footpath links and missing kerb ramps across our built-up areas and develop a strategy to address this.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Improve pedestrian access across the city (as approved in the Roads Capital Budget), including new pedestrian crossings, traffic islands, streetscape upgrades and new and upgraded footpaths.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 2.6 Developing and implementing a parking infrastructure development plan to guide capital investment in public parking facilities			
Undertake maintenance of sealed and unsealed car parks.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Undertake upgrades to car parking infrastructure (as approved in the Roads Capital Budget), including design development, safety improvements and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue the analysis of council-owned car parking sensor usage data in Bellerive and Rosny to inform decisions aimed at improving parking behaviour.	Data analysis continued for the currently installed parking sensors. Sensor upgrade options are under evaluation.	Information and Data Services	 IN PROGRESS
Strategic Plan 2.7 Developing and implementing stormwater catchment management plans for the city			
Implement stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget), including pipe upgrades, increased inlet capacity, kerb modifications and network extensions.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Design stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget), including pipe upgrades, increased inlet capacity, kerb modifications and network extensions.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.7 Developing and implementing stormwater catchment management plans for the city (continued)			
Improve quality of stormwater discharge into the Derwent River (as approved in the Stormwater Capital Budget), including Water Sensitive Urban Design (WSUD) treatments, new gross pollutant traps and modifying existing treatment systems for improved operation.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Plan and design of detention systems identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to monitor, review and update Stormwater Systems Management Plans based to keep them consistent with development and changes across the city.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 2.8 Undertaking stormwater management and groundwater monitoring programs			
Undertake stormwater maintenance (including pits and pipe, open channels, gross pollutant traps, detention basins).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Develop and implement a strategy to prioritise maintenance and replacement of soakage trenches across the city.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to maintain the Seven Mile Beach groundwater model, including upgrade of bore holes and data loggers.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to operate the Cambridge Oval stormwater harvesting project.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Construct stormwater improvements throughout the city (as approved in the Stormwater Capital Budget), including new pits, upgraded pipes and improved open drains.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Design stormwater improvements throughout the city (as approved in the Stormwater Capital Budget), including pipe renewal, open drain improvements and capacity assessment and upgrades.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.9 Undertaking an audit and strategic review of council's buildings and community facilities to establish usage, condition, and compliance to standards, and assess to ensure they are fit for purpose to accommodate current and future community needs			
Continue to progress the needs analysis and business case for the Clarence City Council Community Hub, Administrative and Civic Precinct.	The Needs and Demand Analysis was completed in this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Finalise Community Facilities Strategic Plan and implement projects (as approved in the Facilities Management Capital Budget) including: <ul style="list-style-type: none"> • Aquatic centre backwash tank upgrades • Solar panel installation at Sandford Hall • Undertake site assessments and design to improve Rosny Barn operation • Upgrade flooring at Tranmere Hall • Replace the roof on the Millers Cottage at Richmond Village Green • Upgrade toilets at Cambridge Hall • Upgrade public toilets at Lauderdale Hall • Installation of soap dispensers at public toilets 	In design: <ul style="list-style-type: none"> • aquatic centre backwash tank upgrades. Procurement: <ul style="list-style-type: none"> • upgrade public toilets at Lauderdale Hall • upgrade toilets at Cambridge Hall • solar panel installation at Sandford Hall • replace the roof on the Millers Cottage at Richmond Village Green • installation of soap dispensers at public toilets. Not yet started: <ul style="list-style-type: none"> • undertake site assessments and design to improve Rosny Barn operation • upgrade flooring at Tranmere Hall. 	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.10 Ensuring quality civic architecture which is responsive to place and adaptable for the needs of the community			
<ul style="list-style-type: none"> • Construct new community sporting pavilion at Clarendon Vale Oval • Finalise detailed design for ANZAC Park community sporting pavilion • Construct new toilets at Sandford Hall • Construct new toilets at Bayview Park, Lauderdale • Construct new storage facility at Kangaroo Bay Oval • Concept design Cambridge community sporting pavilion 	Under construction: <ul style="list-style-type: none"> • Clarendon Vale Oval Pavilion, Bayview Park toilets. Detailed design: <ul style="list-style-type: none"> • Anzac Park Community Sports Pavilion, Cambridge Community Sports Pavilion, Kangaroo Bay storage facility. Not yet started: <ul style="list-style-type: none"> • Sandford Hall. 	Infrastructure and Natural Assets	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<p>Strategic Plan 2.11 In line with our Sport and Recreation Strategy, work with local clubs, state and regional organisations and other levels of government to meet the sport and recreation needs of our community</p>			
<p>Construct the following (as approved in the Active Capital Budget):</p> <ul style="list-style-type: none"> • Installation of AFL infrastructure at Montagu Bay School Oval • Upgrades to Geilston Bay Oval No. 1 (pitch, fencing and lighting) • Renewal of Richmond tennis synthetic court • Renewal of Rosny tennis fencing • Replacement of Rosny and Beltana bowling synthetic greens • Improvements at Richmond Oval • Installation and maintenance of South Arm pontoon • Accessible shooting lines at Roscommon Archery Centre 	<p>Nearing completion:</p> <ul style="list-style-type: none"> • installation of AFL infrastructure at Montagu Bay School oval. <p>Works underway:</p> <ul style="list-style-type: none"> • improvements at Richmond Oval • renewal of Richmond tennis synthetic court • installation and maintenance of South Arm pontoon. <p>Not yet started:</p> <ul style="list-style-type: none"> • renewal of Rosny tennis fencing upgrades to Geilston Bay Oval No. 1 (lighting). <p>Completed:</p> <ul style="list-style-type: none"> • accessible shooting lines at Roscommon Archery Centre • upgrades to Geilston Bay Oval No. 1 (pitch and fencing) • replacement of Rosny Park Bowls synthetic greens • Beltana bowling synthetic greens. 	<p>Infrastructure and Natural Assets</p>	 <p>IN PROGRESS</p>
<p>Strategic Plan 2.12 Undertaking best practice land use policy development and active participation in regional planning processes</p>			
<p>Develop a coordinated and comprehensive strategic workplan to enable the commencement of the review of the Tasmanian Planning Scheme – Clarence in 2026.</p>	<p>The strategic work program to be used and updated as part of budget considerations was developed.</p>	<p>City Planning</p>	 <p>ONGOING</p>
<p>Participate in, and contribute to state and regional strategic working groups such as that related to the 30 Year Greater Hobart Plan, the review of the Southern Tasmania Regional Land Use Strategy and development of Tasmanian Planning Policies.</p>	<p>Ongoing participation as available.</p>	<p>City Planning</p>	 <p>ONGOING</p>
<p>Review planning policies and update as necessary to meet contemporary standards.</p>	<p>Ongoing review based on any changes to legislation or regional/ state policy.</p>	<p>City Planning</p>	 <p>ONGOING</p>





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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.12 Undertaking best practice land use policy development and active participation in regional planning processes (continued)			
Review and update the Local Planning Schedule of the Tasmanian Planning Scheme – Clarence as necessary or as directed.	Comprehensive or minor issues review of the interim LPS as directed by Tasmanian Planning Commission or Planning Minister.	City Planning	 ONGOING
Strategic Plan 2.13 Enhancing natural and built amenities to create vibrant, accessible activity centres and community hubs through quality urban design			
Aligned with strategic work being undertaken at a state level through the Southern Tasmania Regional Land Use Strategy (STRLUS) review, plan for the review of Clarence Activity Centre Strategy 2013 in line with the principles and outcomes of the City Heart Plan.	Programming and funding for this important work likely to be put forward for FY26-27.	City Planning	 DEFERRED
Strategic Plan 2.14 Planning for a diverse range of housing to meet the needs of a wide demographic			
Review densification opportunities aligned with activity centres and transport corridors.	This action will be considered through the Clarence Housing Strategy and linked to the review of the Clarence Activity Centre Strategy.	City Planning	 NOT YET COMMENCED
Commence the Warrane Neighbourhood Structure Plan project to consider opportunities for improved options for diversity of housing typology and urban design outcomes within the Warrane area and immediate surrounds and provide a basis for future Local Provisions Schedule (LPS) Amendments.	Funding for the Warrane Urban Renewal Plan is included in the current budget and needs to be aligned with the Clarence Housing Strategy.	City Planning	 NOT YET COMMENCED
Plan for the Geilston Bay / Risdon Vale Structure Plan to provide a framework and implementation framework for the consolidation of urban development and opportunities for diversity of housing typologies.	Changes to the Urban Growth Boundary necessitate a reconsideration of this project in the context of other initiatives.	City Planning	 DEFERRED
Aligned with strategic work being undertaken at a state and regional level, commence the Clarence Housing Strategy to consider the opportunities across the city for improved options for diversity of housing typology and urban design outcomes.	Funding for the Clarence Housing Strategy is in the current budget. The scope will be informed by draft Southern Tasmania Regional Land Use Strategy (STRLUS) review. A brief is being prepared for RFQ.	City Planning	 NOT YET COMMENCED

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.15 Ensuring neighbourhoods have pleasant streetscapes and access to recreational spaces and appropriate neighbourhood facilities			
<p>Commence consultation, site survey and design for parks (as approved in the Parks and Play spaces Capital Budget) including:</p> <ul style="list-style-type: none"> • South East Regional Parklands, Clarendon Vale • Clarendon Vale youth space upgrade • Richmond Village Green play space • Lewis Park, Seven Mile Beach • Fermoy Park, Howrah • Bayview Park Lauderdale 	<p>Not yet started:</p> <ul style="list-style-type: none"> • South East Regional Parklands, Clarendon Vale • Richmond Village Green play space • Lewis Park, Seven Mile Beach • Fermoy Park, Howrah. <p>Procurement:</p> <ul style="list-style-type: none"> • Bayview Park Lauderdale • Clarendon Vale youth space upgrade - quotations for consultants being reviewed. 	Infrastructure and Natural Assets	 IN PROGRESS
<p>Finalise the Droughty Peninsula Structure Plan to provide a framework and implementation framework for the expansion of urban development and underpin future Local Provisions Schedule (LPS) Amendments.</p>	<p>Draft Droughty Peninsula Structure Plan currently being revised for further consultation. To be finalised early FY26-27.</p>	City Planning	 IN PROGRESS
Strategic Plan 2.16 Planning for the supply of industrial and commercial land, taking advantage of the city's unique locational advantages			
<p>Aligned with strategic work being undertaken at a state level through the Southern Tasmania Regional Land Use Strategy (STRLUS) review, plan for a detailed review of the supply and demand of industrial areas within Clarence.</p>	<p>This action is dependent upon the finalisation of the current review of the Southern Tasmanian Regional Land Use Strategy. Programming and funding for this important work likely to be put forward for FY26-27.</p>	City Planning	 DEFERRED
<p>Continue to identify key areas for preliminary investigation of opportunities and constraints for future residential, commercial or industrial development to justify further work if necessary.</p>	<p>Ongoing work is being undertaken to inform a future settlement strategy.</p>	City Planning	 ONGOING

A well-planned liveable city

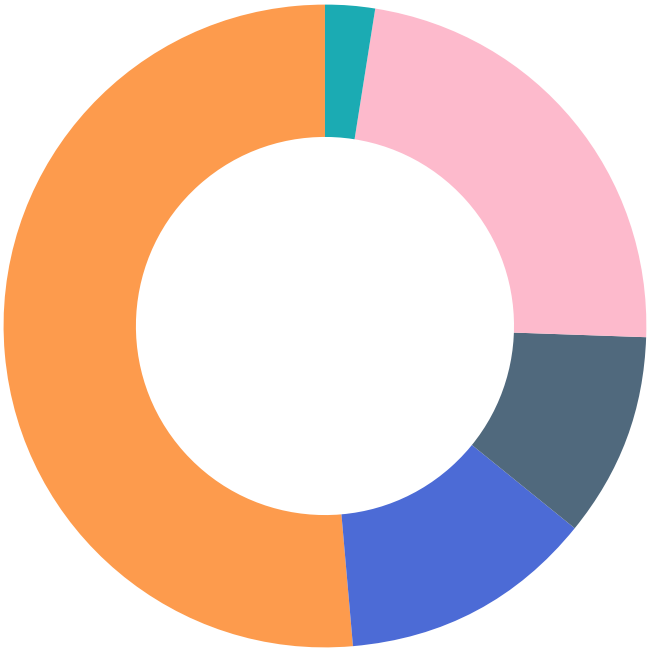
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.17 Ensuring heritage values of historic places and precincts are protected			
Review the provision of the heritage and planning feedback process to ensure effective delivery of heritage advice.	Clarence continues to provide and encourage applicants to utilise the service. A procurement for a revised service is underway.	City Planning	 ONGOING
Continue to monitor the need for inclusion of heritage places in to the Local Provision Schedule (LPS) of the Tasmanian Planning Scheme – Clarence.	Review as sites identified.	City Planning	 ONGOING
Strategic Plan 2.18 Encouraging the expansion of intensive agriculture and associated activities			
Continue to ensure viable agricultural land is appropriately developed through planning controls.	Ongoing work is being undertaken to inform a future settlement strategy.	City Planning	 ONGOING
Strategic Plan 2.19 Applying land use techniques to identify and protect important natural values within the city			
Ensure that areas of high environmental or biodiversity value are appropriately identified and protected within the Tasmanian Planning Scheme – Clarence.	Ongoing work is being undertaken to inform a future settlement strategy.	City Planning	 ONGOING

A prosperous and creative city

GOAL:

Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

Progress this quarter:









20	1	9	4	0	5	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.1 Reviewing and implementing the Economic Development Plan to encourage and facilitate business enterprise through economic development, land use planning, and cultural development strategies			
Continue to progress the City Development Strategy and implementation plan to support economic development activities and strategic economic direction in the City.	Council officers continued to work on the development of this strategy during this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 3.2 Working together with the Greater Hobart councils and other levels of government, under the Hobart City Deal, to leverage Hobart's natural amenity and build on its position as a vibrant, liveable, and connected global city			
Continue to evaluate, collaborate on, and promote opportunities to progress the adoption and delivery of shared digital resources within our region.	Discussions with external organisations continued to explore options for the delivery of aligned and shared digital resources.	Information and Data Services	 IN PROGRESS
Continue to deliver the City Development Strategy as a key outcome of the Clarence Strategic Plan.	The development of this strategy continued.	City Planning	 IN PROGRESS
Continue to participate in inter-council planning initiatives, working groups and wider planning forums.	Council will continue to participate in these important initiatives when opportunities arise.	City Planning	 ONGOING
Strategic Plan 3.3 Developing and implementing initiatives aimed at addressing the areas of significant socio-economic disadvantage within the city			
Develop and deliver youth programs across Clarence.	New programs for 2026 were discussed with the aim to design programs that can be mobile and delivered to other areas in the region. Programs are being designed to be sustainable and deliver key outcomes for young people, while aligning to the needs of the community and Council's strategic plan.	Community and Culture	 ONGOING
Work in partnership with organisations, schools and services to support programs and activities for young people across the city.	In-school programs will continue in 2026 and youth services continued to work with partner organisations including TAS Police, HeadSpace and a number of other youth focussed community services to support wellbeing programs for young people.	Community and Culture	 ONGOING
In partnership with other organisations develop youth activities in Rosny CBD.	The trial Rosny Arvos program was supported by Mission Australia, Each/ Headspace and Youth Pulse Health South.	Community and Culture	 IN PROGRESS

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.3 Developing and implementing initiatives aimed at addressing the areas of significant socio-economic disadvantage within the city (continued)			
Support the One Community Together initiative in Clarence Plains.	Officers attended four One Community Together meetings this quarter, and council provided in-kind and financial support to the One Community Together Awards, held in November.	Community and Culture	 ONGOING
Strategic Plan 3.4 Communicating our city brand and benefits through the promotion of our attributes, opportunities and visitor attractions			
Undertake a cultural mapping project to identify key cultural assets, heritage sites, local talents, and unique traditions within Clarence.	This work is intended to be undertaken as part of a future, more coordinated cultural planning phase as part of Cultural Creative Industries Precinct, to ensure it aligns with broader precinct and place-based initiatives.	Community and Culture	 NOT YET COMMENCED
Continue to develop a database of videos and images for use in city promotion.	Images and videos continue to be taken at various events and used for various communications and promotion purposes.	Strategic Development, Communications, and Engagement	 ONGOING
Develop a visit Clarence synopsis to promote our tourism attractions on our website.	This project has not yet commenced.	Strategic Development, Communications, and Engagement	 NOT YET COMMENCED
Strategic Plan 3.5 Building and facilitating productive networks and relationships based on common interests with business groups, regional bodies, other councils, and other levels of government			
Support and collaborate with the Coal River Valley Tasmania Tourism Association and support the annual Crave Harvest Festival held in April each year.	Council officers attended the AGM and have continued to support the Coal River Valley Tasmania Tourism Association (CRVTTA) throughout this quarter.	Strategic Development, Communications, and Engagement	 ONGOING
Engage with the broader Clarence and Greater Hobart business community and industry groups.	Council officers continued to engage with local businesses and prospective businesses wanting to set up in Clarence. Council officers attended business networking events and supported the Business Eastern Shore Awards in November 2025.	Strategic Development, Communications, and Engagement	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.5 Building and facilitating productive networks and relationships based on common interests with business groups, regional bodies, other councils, and other levels of government (continued)			
Support key stakeholders across the city to activate council land, including markets and event activations.	On 15 November, City of Clarence hosted TargaFest at Bellerive Quay, featuring 65 Targa rally cars along Cambridge Road and the waterfront, accompanied by live music performances. The event activated the precinct and local businesses, attracted over 3000 people, generating positive economic, social and cultural benefits.	Strategic Development, Communications, and Engagement	 ONGOING
Work with our Sister City and schools within the city to support student exchange program.	Students and teachers from Rose Bay High School and Rosny College who travelled to Akkeshi, Japan, as part of an educational exchange program presented a detailed report to Council describing their journey and sharing the key highlights, insights, and cultural experiences gained through the valuable connection with our sister city.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 3.6 Facilitating and/or directly investing in foundation projects and infrastructure aimed at driving further investment and growth			
Develop a Data and Spatial Strategy.	Work is continuing toward a baseline and roadmap for the delivery of a number of pilot initiatives related to strategic priorities and operational needs.	Information and Data Services	 IN PROGRESS
Strategic Plan 3.7 Developing a Cultural and Creative Strategy			
Undertake a strategic rebrand of Clarence Arts and Events brand, including website update.	Completed.	Community and Culture	 COMPLETED
Develop and strengthen our arts and festival partnerships, and collaborate on projects and programs to achieve strong arts outcomes.	The City Culture team delivered a successful 'CJF Presents' program of events at The Barn at Rosny Farm in partnership with Melbourne International Jazz Festival. The team also partnered with Hobart-based artist Ben Paul to deliver 'waynapuni pools', a unique arts / cultural event that converted old cars to spas / saunas in partnership with Aboriginal youth as a series of ticketed events.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.8 Delivering a diverse program of cultural events to increase access, participation and excellence in arts and cultural activities			
Develop and deliver an annual program of exhibitions and events that highlight Clarence's unique culture and community.	The City Culture team delivered six exhibitions in Q2, with the two most popular events being the Bellerive Community Arts Centre 50th Anniversary (exhibition at Bellerive Boardwalk) and the 12th Poochibald exhibition, that received over 250 entries and national media coverage.	Community and Culture	 ONGOING
Develop community art projects that involve local artists, schools, and community groups. Projects include murals, public sculptures, and interpretative signage that reflect the area's unique qualities and history.	In November / December, the art container hosted the Rosny College end of year exhibition attracting visitation from the broader school community.	Community and Culture	 ONGOING
Develop programs aimed at providing pathways for young people into the arts industry, including mentorship, internship and casual opportunities.	The IGNITE: Fun in the Sun event was a successful collaborative event delivered at Rosny skatepark in partnership with Music Tasmania, Moonah Arts Centre, Youth ARC and other key partners, providing a relaxed, all-ages summer experience that combined live music, games, activities and support services for young people. The event had representation from council's City Culture and Youth Services teams, and attracted approximately 500 young people.	Community and Culture	 ONGOING
Support community-led art projects that involve community participation and reflect the city's identity.	The City Culture team delivered the 12th annual Poochibald exhibition, with a record 250+ entries. This cherished community exhibition featured painting, drawing, prints and small sculptures exhibited and judged in adult, senior and junior child categories, and attracted national media attention.	Community and Culture	 ONGOING
Develop a program of activity for an art container as a pop-up venue for art exhibitions, performances, and cultural workshops.	The container was activated with several exhibitions in Q2 – notably the Bellerive Community Arts Centre's 50th anniversary celebrations at Bellerive Boardwalk, the Rosny College end-of-year student art exhibition, and a retrospective of previous Clarence Prize winners.	Community and Culture	 ONGOING





A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.8 Delivering a diverse program of cultural events to increase access, participation and excellence in arts and cultural activities (continued)			
Develop a Mixed Reality, Augmented Reality and Virtual Reality project that will allow users to explore historical sites, artworks, and cultural stories through their smartphones.	Work continued on the next phase of development of the Shag Bay trail, with artists and community practitioners Alex Miles, Johnny Scholes and Sharnie Read collaborating on content for the physical and augmented reality interpretive elements. Work on this trail is expected to be delivered in Q4.	Community and Culture	 IN PROGRESS
Identify opportunities to exhibit civic art collection and Clarence prize winners.	Two pieces from the Clarence Prize collection were exhibited at Design Tasmania in Launceston as part of the Heartwood: Tasmanian Women in Timber exhibition.	Community and Culture	 ONGOING
Host regular workshops that cater to the creative community, encouraging collaboration and knowledge sharing.	A series of design-led workshops were delivered in Q2, in conjunction with the Clarence Prize exhibition.	Community and Culture	 ONGOING
Strategic Plan 3.9 Enhancing our cultural identity by encouraging the creation and installation of public art			
Deliver the Public Art Policy, that emphasises work that reinforces Clarence's uniqueness.	The Public Art Policy is going through a final internal review, ahead of coming to Council for adoption in Q3.	Community and Culture	 IN PROGRESS
Ensure public art is embedded in urban planning initiatives.	This project is deferred until the adoption of the Public Art Policy.	Community and Culture	 DEFERRED
Commission and deliver new public art installations.	This project is deferred until the adoption of the Public Art Policy.	Community and Culture	 DEFERRED
Strategic Plan 3.10 Examining options for the establishment of a civic centre or performance and exhibition centre			
Work with state and federal governments to realise Clarence's cultural infrastructure priorities, including Rosny Farm Creative Industries Precinct.	The application to the Urban Precincts and Partnerships Program was successful, with a grant deed expected to be finalised in Q3.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.11 Reviewing and implementing the Cultural History Plan for Clarence to preserve and promote the city's unique cultural history			
Develop a suite of workshops, talks and walks that focus on local history.	A number of history walks and talks were delivered over the quarter. The most popular walk was a tour of Rosny Farm and surrounds 'From Stock Thieves to Shopfitters: The Weird Urban History of Rosny Farm'.	Community and Culture	 ONGOING
Implement the Cultural History Plan to preserve and promote the city's unique cultural history.	A number of exciting initiatives progressed this quarter, including new interpretive signage at Astor Park in Geilston Bay, and a new trail at Shag Bay, featuring physical and digital interpretive signage. This project is slated for delivery in Q4.	Community and Culture	 IN PROGRESS
Manage and maintain heritage listed buildings, places and memorials across Clarence including, the completion of Conservation Management Plans for Council owned buildings.		Infrastructure and Natural Assets	 NOT YET COMMENCED
Strategic Plan 3.12 Enhancing Sister City relationships and international linkages as a mechanism to foster and deliver cultural benefits			
Continue to identify opportunities to build new linkages and cultural connects with other cities and international communities.	The City Culture team delivered a successful 'CJF Presents' program of events at The Barn at Rosny Farm, with four sold-out events in three days featuring international jazz luminaries from the US and Japan, in partnership with Melbourne International Jazz Festival.	Community and Culture	 ONGOING
Strategic Plan 3.13 Undertaking the development of a Digital Strategy			
Develop a Digital Strategy Implementation Plan.	On hold while resourcing is being addressed.	Information and Data Services	 DEFERRED

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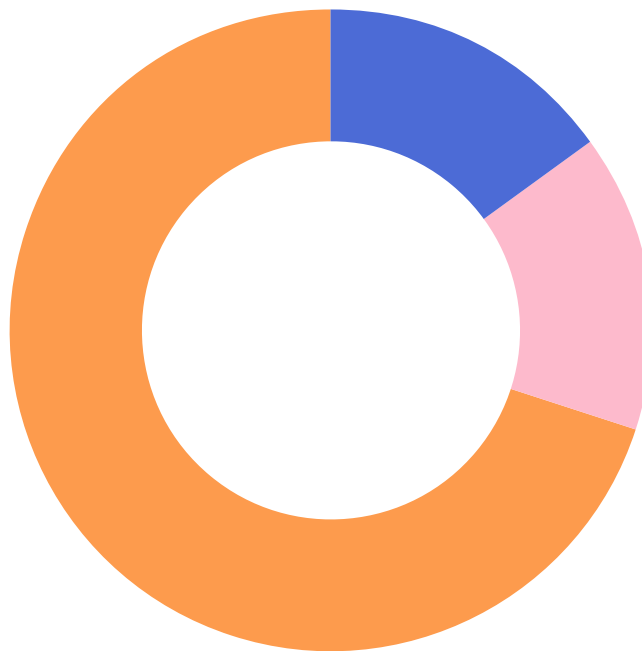
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.14 Adopting policies and strategies to enhance the quality of life by using emerging technology to improve the efficiency of city infrastructure and services for the benefit of the community, business and visitors			
Continually improve online availability and processes across the business including for regulatory, recruitment and procurement functions.	Progress continued on improvements and efficiencies to business processes aligned with the customer service charter resulting in improvements to service levels.	Information and Data Services	 IN PROGRESS
Progress the Replacement Facilities Access System Project. Research, scope and identify options to replace and improve current access systems (including CCTV, key, electronic swipe cards, pin) to council's facilities, buildings, ovals, halls and centres.	On hold due to resourcing constraints and reprioritisation. Resourcing has been addressed. Prioritisation work is continuing.	Information and Data Services	 DEFERRED
Investigate the provision of an online public facing portal to allow self-service parking infringement information access.		Information and Data Services	 NOT YET COMMENCED
Investigate the use of Licence Plate Recognition (LPR) and AI in parking enforcement with a view to conducting field trials.		Information and Data Services	 NOT YET COMMENCED








An environmentally responsible city

GOAL:

Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.

Progress this quarter:



14	0	3	0	0	3	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.1 Protecting natural assets within council-managed land through the development and review of strategies in relation to bushfire, weed, land and coastal management			
Undertake environmental health sampling and monitoring.	Beach sampling commenced in late November 2025 to determine water quality for the inter school triathlon. Summer beach sampling commenced in December with a media release going out to promote the Derwent Estuary Program beach watch program and council's role in water sampling and monitoring of our swimming beaches in the City.	Regulatory Services	 ONGOING
Implement the Natural Areas Strategy 2024-2034 and associated actions in Reserve Management Plans.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Implement Bushfire Mitigation Strategy 2024-2034 and associated actions in reserve Bushfire Mitigation Plans.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to review and develop a coastal management framework, including the Coastal Hazards Policy and associated area plans to guide planning and management of coastal assets.	The Coastal Hazards Policy review continued.	Infrastructure and Natural Assets	 IN PROGRESS
Continue to implement the Clarence Weed Strategy 2016-2030.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.2 Developing activity plans for natural reserve areas and continuing to work with bushcare, landcare, coastcare and other volunteer groups to implement plans and initiatives			
Continue to review and develop Reserve Management Plans (previously named Reserve Activity Plans) to guide Council and volunteer actions in natural areas.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to support Landcare and other volunteer groups to plan and undertake biodiversity-focused activities throughout the City of Clarence.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.3 Working collaboratively with relevant agencies to enhance and protect the natural environment			
Provide support to the Derwent Estuary Program.	Clarence hosted the intercalibration exercise in November for all council's associated with the Derwent Estuary Program (DEP). A media release was issued in November in collaboration with the DEP to promote the water sampling and monitoring that all councils associated with the River Derwent undertake.	Regulatory Services	 ONGOING
Continue to collaborate and partner with agencies including the Derwent Estuary Program, NRMSouth and the Department of Natural Resources and Environment to deliver biodiversity-focused programs throughout the City of Clarence.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.4 Encouraging energy conservation and sustainable use of resources through promotion of water and energy conservation initiatives to the community and industry, as well as considering opportunities in relation to emerging or alternative technologies, including energy efficient transport options			
Facilitate and subscribe to a digital Corporate Carbon Accounting software.	Council officers progressed data migration and the system establishment.	Infrastructure and Natural Assets	 IN PROGRESS
Investigate Electric Vehicle charging infrastructure install at City of Clarence buildings.	Documentation for a procurement was reviewed for release in Q3.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 4.5 Undertaking the development of an Environmental Sustainability Strategy			
Deliver a Waste and Resource Recovery Strategy.	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Develop Environmental, Social, and Governance (ESG) guidelines.	Work to commence after Governance completes a review of the Code of Tenders and Contracts.	Infrastructure and Natural Assets	 NOT YET COMMENCED

An environmentally responsible city

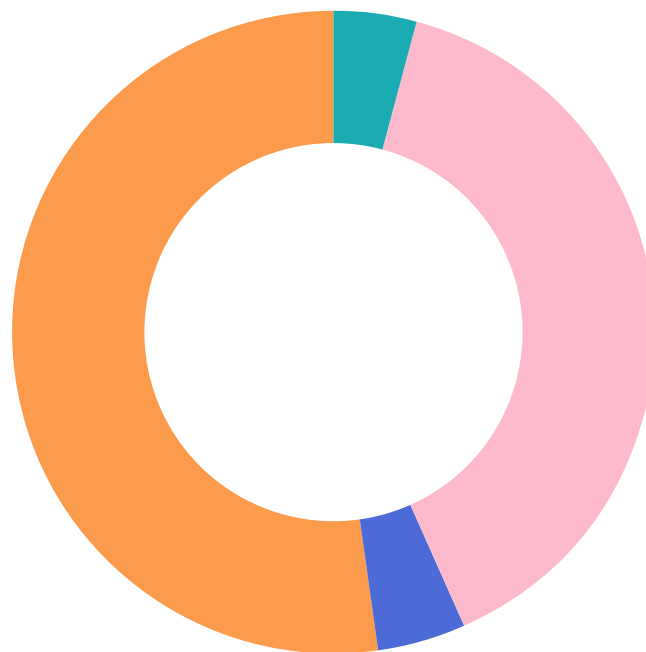
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.6 Developing and implementing local and regional waste management strategies that consider all forms of waste			
Continue to undertake kerbside waste, recycling and green waste collection services.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to deliver community services obligations at Mornington Park Waste Transfer Station.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to undertake waste collection from parks, sportsgrounds and roadside litter.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Carry out maintenance of the Lauderdale Rehabilitated Landfill.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Facilitate the installation of Difficult to Recycle stations.	Planned to commence in Q3.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Facilitate educational programs and pathways for communities to dispose of problematic and difficult to recycle materials.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.7 Continuing to provide opportunities for involvement and increased awareness for the care of the local environment			
Facilitate the delivery of community sustainability programs.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

Governance and leadership

GOAL:





To provide leadership and accessible, responsive, transparent and accountable governance of the city.

Progress this quarter:



12	1	9	0	0	1	0
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.1 Responding to the changing needs of the community through leadership, advocacy and best practice governance			
Work with the Youth Network Advisory Group (YNAG) and the Youth Working Group as part of the Community Wellbeing Advisory Committee.	Youth Services supported the Youth Network Advisory Group to increase its member numbers and how members might best support young people in the area with their collective voice.	Community and Culture	 ONGOING
Work with the Positive Ageing Working Group as a part of the Community Wellbeing Advisory Committee.	The quarterly meeting was held on 20 November to discuss new budget requests for FY2026-27.	Community and Culture	 ONGOING
Work with the Access and Inclusion Working Group as part of the City Development Advisory Committee.	The quarterly meeting was held on 18 November and a new member, Mark Warrington, was welcomed and budget requests for FY2026-27 discussed.	Community and Culture	 ONGOING
Work with services and organisations by facilitating the Positive Ageing Network (PAN) forum.	The Positive Ageing Network met once this quarter, hosted at the Uniting Age Well Community Hub in Rosny Park and attended by representatives from 10 different organisations and services that support older adults in Clarence.	Community and Culture	 ONGOING
Work with services and organisations by facilitating the Clarence Access and Inclusion Network (CAIN) forum.	An end-of-year Clarence Access and Inclusion Network (CAIN) lunch was held on 26 November, bringing together members of CAIN and the Disability Access and Inclusion Working Group. The City of Clarence Mayor and the inaugural Tasmanian Disability Commissioner Catherine Whittington attended as guest speakers, with Cr. Daniel Hulme acting as MC. The event was attended by 16 participants from CAIN and five Working Group members.	Community and Culture	 ONGOING
Detailed review of procurement procedures and policies with a focus on strategic procurement.	The review and rewrite of the Code and Procurement Procedure continued.	Governance	 IN PROGRESS

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.2 Formulating and maintaining a suite of policies to provide a framework for the establishment and implementation of council's plans, strategies, programs, and services			
Develop a policy register and timeline for review of existing policies.	The policy register and a whole-of-organisation policy coordination framework was endorsed by ELT this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Finalise the development of the City Development Strategy.	Council officers continued to work on the development of this strategy during this quarter.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Undertake a review of the Strategic Plan 2021-2031.	The revised draft Strategic Plan 2025-2035 was presented to Council for approval to engage with the community on the revised plan. Community consultation opened on 3 November 2025 and will run until 30 January 2026.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Undertake a review of the five corporate strategies.	The review of these strategies will commence following the review of the Strategic Plan 2021-2031.	Strategic Development, Communications, and Engagement	 NOT YET COMMENCED
Strategic Plan 5.3 Continuing to focus on providing transparency in our decision-making processes			
Finalise development of, and implement the Communications, Media and Marketing Strategy.	The Communications, Media and Marketing Strategy was finalised and the action has moved into the implementation phase.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Continue to provide up-to-date economic and social data as well as research into specific sectors, industries and locations to support projects and decision-making in our city.	Council officers participated in the Future Populations Network organised by the Local Government Association of Tasmania. The Economic Development team has continued to provide economic insights and data to help support internal teams and the broader community as needed.	Strategic Development, Communications, and Engagement	 ONGOING
Continue to provide informed, evidenced-based decision-making, in line with adopted delegations, to fulfil our statutory responsibilities in a timely manner.	Delivery dependent upon external applications - review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.4 Communicating with our community about what we do			
Continue to provide timely and relevant information via website, newsletter, print and digital media, and various special interest publications.	Officers continued to keep the community informed about City of Clarence activities through council's website, social media, newsletters, special interest publications, and news media.	Strategic Development, Communications, and Engagement	 ONGOING
Establish an Electronic Direct Mail (EDM) newsletter to be distributed monthly to a subscriber base.	This project is ongoing and advice and information is being sought from teams across the organisation to help establish a project team to implement an EDM.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 5.5 Engaging with our community and stakeholders through the continued implementation of our Community Engagement Policy			
Expand the capability and function of Your Say Clarence platform to provide best possible user experience.	Refinements were made to the Your Say Clarence platform to improve the user experience.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Develop an evaluation framework for engagement, including individual projects and overall practice.	A staff engagement hub was launched in December to provide information and resources to assist better understanding and planning of engagements.	Strategic Development, Communications, and Engagement	 COMPLETED
Continue to engage in community consultation on major policy issues and projects.	Community engagements open during Q2 were the Bayview Park Upgrade, Speed Limit Review (Safer Speeds, Safer Roads), Coastal Access Strategy, Waverley Flora Park Reserve Management Plan, Strategic Plan review (Creating Tomorrow, Today).	Strategic Development, Communications, and Engagement	 ONGOING
Refine and enhance best-practice community consultation across the organisation.	Further research has been done and information sought on improving practices including desktop research and meetings with other LGAs.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 5.6 Establishing strategic partnerships to facilitate greater opportunities			
Continue to develop relationships with Ten Days on the Island, Cygnet Folk Festival, Beaker Street Festival, Dark Mofo and Melbourne International Jazz Festival.	The City Culture team delivered a successful 'CJF Presents' program of events at The Barn at Rosny Farm in partnership with Melbourne International Jazz Festival.	Community and Culture	 IN PROGRESS

Governance and leadership

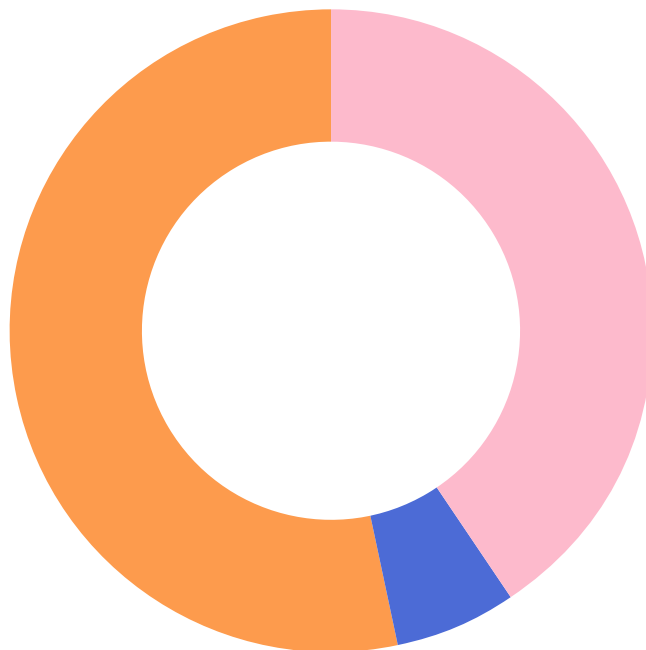
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.8 Maintaining and continuously reviewing performance monitoring frameworks to ensure identified strategic goals are achieved			
Undertake community and business research to track key success and sentiment metrics to be utilised in various strategies and plans across the organisation.	The community research project has been completed and results are being shared with teams across the organisation to help inform strategies and plans.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Produce and review performance reports.	Council officers produced the July-September Quarterly Report and undertook preliminary investigations into planning and reporting software.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 5.9 Providing, and representing the community at, civic and ceremonial functions			
Provide, and represent the community at, civic and ceremonial functions.	Two citizenship ceremonies were held on 13 November and 15 December, 96 conferees attending in total.	Strategic Development, Communications, and Engagement	 ONGOING








Assets and resources

GOAL:









To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

Progress this quarter:





17	0	13	0	0	2	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.1 Maintaining a financially sustainable organisation			
New Proceeds of Property Disposals Policy.	This will begin in the second half of the financial year.	Financial Management	 NOT YET COMMENCED
Undertake yearly review of council's 10-Year Financial Management Plan.	This will be in the second half of the financial year as part of the budget process and if required will be adopted in June 2026.	Financial Management	 NOT YET COMMENCED
Undertake detailed review and revaluation of Parks and Recreation infrastructure asset class.	Information from contractors was reviewed and officers are working to complete revaluations in Tech One prior to 31 March 2026.	Financial Management	 IN PROGRESS
Strategic Plan 6.2 Maintaining council in a sound financial position			
Review KPIs to ensure they remain relevant and enable oversight of key strategic issues and risks.	Ongoing project throughout the year culminating in the completed Annual Financial Statements.	Financial Management	 IN PROGRESS
Strategic Plan 6.3 Making affordable and equitable rates and charges			
Undertake an ongoing review of fees and charges to optimise extensive fee structure - in particular if fees are GST applicable or not.	Draft fees were received. These now need to be reviewed for GST treatment before presentation to Council in March 2026.	Financial Management	 IN PROGRESS
Continual review of rating structure in particular rural properties including rural rebate.	Worked on options for presentation to councillors at a workshop in February 2026.	Financial Management	 IN PROGRESS
Strategic Plan 6.4 Having effective control of financial risk			
Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.	Currently writing a scope document for a tender to review the Names Register.	Financial Management	 IN PROGRESS
Continue with the ongoing program of insurance reviews for council infrastructure.	This action is ongoing throughout the financial year.	Financial Management	 IN PROGRESS

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.5 Developing and implementing a Workforce Development Plan to ensure we have the right people in the right place at the right time			
Deliver on the priorities outlined in the City of Clarence Workforce Plan by implementing key initiatives and activities in accordance with the implementation plan.	All activities continued to be progressed in line with the Workforce Plan. While a small number of tasks were slightly delayed due to unplanned officer absences. These are being managed to maintain overall momentum. Efforts centred on strengthening leadership and management capability and advancing the development of new enterprise agreements to support long-term workforce stability and capability.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.6 Maintaining a positive, values-based work environment			
Foster a positive, values-based work environment by actively collaborating with the workforce to deliver on the priorities identified in the City of Clarence Workforce Plan.	Collaboration with the workforce remains a strong focus. Ongoing engagement through the Workplace Improvement Committee and the Outside Workforce Employee Committee continues to support progress on the priorities set out in the Workforce Plan. Consultation on the new enterprise agreement is also well underway, ensuring officers' perspectives are considered and incorporated into future workforce arrangements.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.7 Providing an equal opportunity workplace			
Promote an equal opportunity workplace by delivering on the priorities identified in the City of Clarence Workforce Plan.	This activity is ongoing and activities are carried out as per the Workforce Plan.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.8 Fostering an environment that encourages staff development and continuous learning to strengthen workforce capabilities			
Foster an environment that supports officers development and continuous learning by implementing initiatives identified in the City of Clarence Workforce Plan.	The early priorities outlined in the Workforce Plan have focused on strengthening leadership and management capability through targeted upskilling initiatives. Most members of the senior leadership group have now undertaken formal leadership and management training as part of this effort. In addition, a range of development opportunities is being offered to officers across the organisation to support career growth and further enhance skills.	People, Safety, and Culture	 ONGOING







Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.9 Fostering a culture of creativity and innovation in expressing and realising ideas			
Foster a culture of creativity and innovation by engaging employees in priorities identified in the City of Clarence Workforce Plan.	The Workplace Improvement Committee and the Outside Workforce Consultative Committee remain important channels for officer input, contributing directly to shaping and progressing the priorities outlined in the Workforce Plan.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.10 Providing safe and healthy workplaces			
Proactively review and assess the Work Health and Safety (WHS) risk environment to support a safe, informed workforce, and ensure continued compliance with ISO 45001:2018. Undertake regular internal audits and reviews of the Safety Management System to evaluate the effectiveness of existing controls and identify opportunities for improvement.	This work remains in progress. WHS risks were actively monitored and evaluated to support a safe and compliant working environment. Ongoing internal audits and system reviews are being carried out to maintain alignment with ISO 45001:2018 requirements and to support continuous improvement in our safety performance.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.11 Effectively administering compliance with statutory obligations, legal responsibilities and governance standards			
Review Dog Management Policy and implement any changes.	In Q2 project and communication plans were developed by the team and received CEO approval. With these plans now in place the review project will commence early in Q3.	Regulatory Services	 IN PROGRESS
Develop a Cat Management Policy.	A Cat Management Officer has been recruited and is now establishing a network of stakeholders to identify cat 'hot-spots', develop opportunities for council to partner with these organisations to undertake cat management activities and promote responsible cat ownership. Stakeholders include Ten Lives Cat Management Facility, Mission Australia, Parks & Wildlife, Biosecurity, Landcare and community houses.	Regulatory Services	 IN PROGRESS
Increase dog registration levels within the city to maximise compliance with the DCA2000.	Current registration levels are tracking well and indicate a stronger response than in previous years. Investigations are in hand on the how a registration auditor could be used to further increase registration levels across the city.	Regulatory Services	 IN PROGRESS

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.11 Effectively administering compliance with statutory obligations, legal responsibilities and governance standards (continued)			
Act as permit authority through issuing permits, certificates, notices and orders, and by maintaining building/plumbing registers.	This is an ongoing activity throughout the financial year ensuring that the Customer Service Charter is followed for timeframes.	Regulatory Services	 ONGOING
Provide information, assistance and support regarding building/plumbing matters.	This is ongoing throughout the financial year ensuring that the Customer Service Charter is followed and updated where required.	Regulatory Services	 ONGOING
Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.	This is an ongoing activity throughout the financial year ensuring that all legislation is monitored and updated as required.	Regulatory Services	 ONGOING
Review work processes and improve system performance for regulatory groups.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING
Bring outstanding building and plumbing permits to completion.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING
Continue to enforce compliance with the requirements of the Tasmanian Planning Scheme – Clarence in fulfilment of our statutory obligations.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Continue to undertake assessment of statutory applications for planning scheme amendments, subdivision, development and use, and associated sealing of final plans and issuing of certificates.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Continue to defend City of Clarence decisions in appeals and matters before the Tasmanian Civil and Administrative Tribunal.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Continue to represent City of Clarence in matters before the Tasmanian Planning Commission and other assessment panels.	Delivery dependent upon external applications – review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.12 Ensuring appropriate management of risk to reduce exposure associated with council’s operations and activities			
Review of Business Continuity Plan (BCP) including practical exercises to test the BCP and respond to changing environments.	In October, a practical Business Continuity Plan (BCP) exercise was undertaken to assess response to multiple layers of disruption to business activities at Rosny Early Learning Centre. The BCP exercise identified several items which need actioning. This work will continue in the next quarter.	Governance	 IN PROGRESS
Review risk registers to ensure the City of Clarence responds to existing, emerging and changing risks.	Council continues to review the risk registers as per ISO 31000:2018 Risk Management guidelines. In this quarter, the strategic risk register was presented to the Audit Panel for review.	Governance	 ONGOING
Cyber Security Risk Management.	Following service evaluation, procurement for a long-term service for council has been delayed with enhancements to the organisation’s cyber security controls planned for implementation over the next quarter instead, and an updated service model to be proven over a 12-month period to ensure ongoing effectiveness and alignment with organisational needs.	Information and Data Services	 ONGOING
Digitise City of Clarence Records.	The quality assurance processes for the replacement digitised records will commence next quarter. Management of current physical record volumes is being streamlined and brought in line with Office of State Archives requirements. Investigation into the management of all remaining physical record volumes is continuing with a further project for this currently being scoped.	Information and Data Services	 IN PROGRESS
Replace council fleet analogue radios.	The solution has been specified. Procurement deferred due to temporary resourcing constraints and is now scheduled to commence in Q3.	Information and Data Services	 IN PROGRESS
Strategic Plan 6.13 Delivering a range of regulatory services in relation to environmental health, development assessment and approval, building and plumbing compliance, environmental and public health, animal control, parking and public places			
Continue to deliver regulatory programs, including identifying and implementing opportunities to improve customer accessibility to information and online lodgement options.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING

Reports



Statement of Financial Position as at 31 December 2025

	31 DECEMBER 2025 \$'000	30 JUNE 2025 \$'000
Cash and investments	90,925	81,535
Debtors	33,624	4,206
Prepayments	61	827
Other current assets	2,163	1,390
Total current assets	126,773	87,958
Land	159,550	159,550
Land under roads	415,973	415,973
Buildings	67,598	67,602
Roads	330,250	330,320
Waste management	1,610	1,610
Drainage	255,616	255,639
Plant and equipment	2,612	2,615
Parks equipment	33,897	33,905
Work in progress	36,603	28,599
Right of use assets	3,595	3,595
Receivables	966	774
Ownership interest in associates	20,195	20,195
Investment in TasWater	183,579	183,579
Total non-current assets	1,512,044	1,503,956
Total assets	1,638,817	1,591,914
Payables	818	5,378
Trust funds and deposits	2,577	2,824
Contract liabilities	2,019	2,019
Lease liabilities	1,064	1,064
Provisions	4,089	3,940
Total current liabilities	10,567	15,225
Interest bearing loans	9,703	10,010
Leases	2,652	2,652
Provisions	1,108	1,108
Total non-current liabilities	13,463	13,770
Total liabilities	24,030	28,995
Total net assets	1,614,787	1,562,919
Accumulated surplus	751,679	700,640
Reserves	863,108	862,279
Total equity	1,614,787	1,562,919

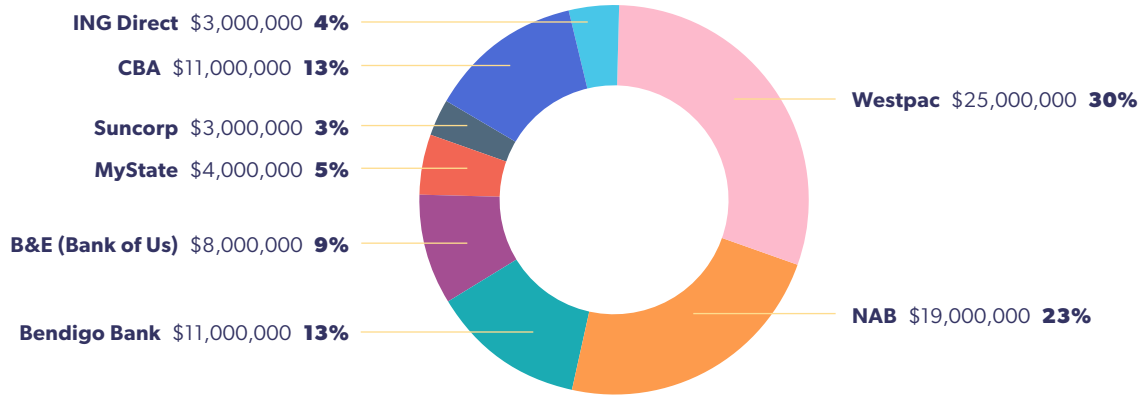
Note: This Statement of Financial Position has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

Summary of Program Performance Recurrent Expenditure and Income 1 July to 31 December 2025

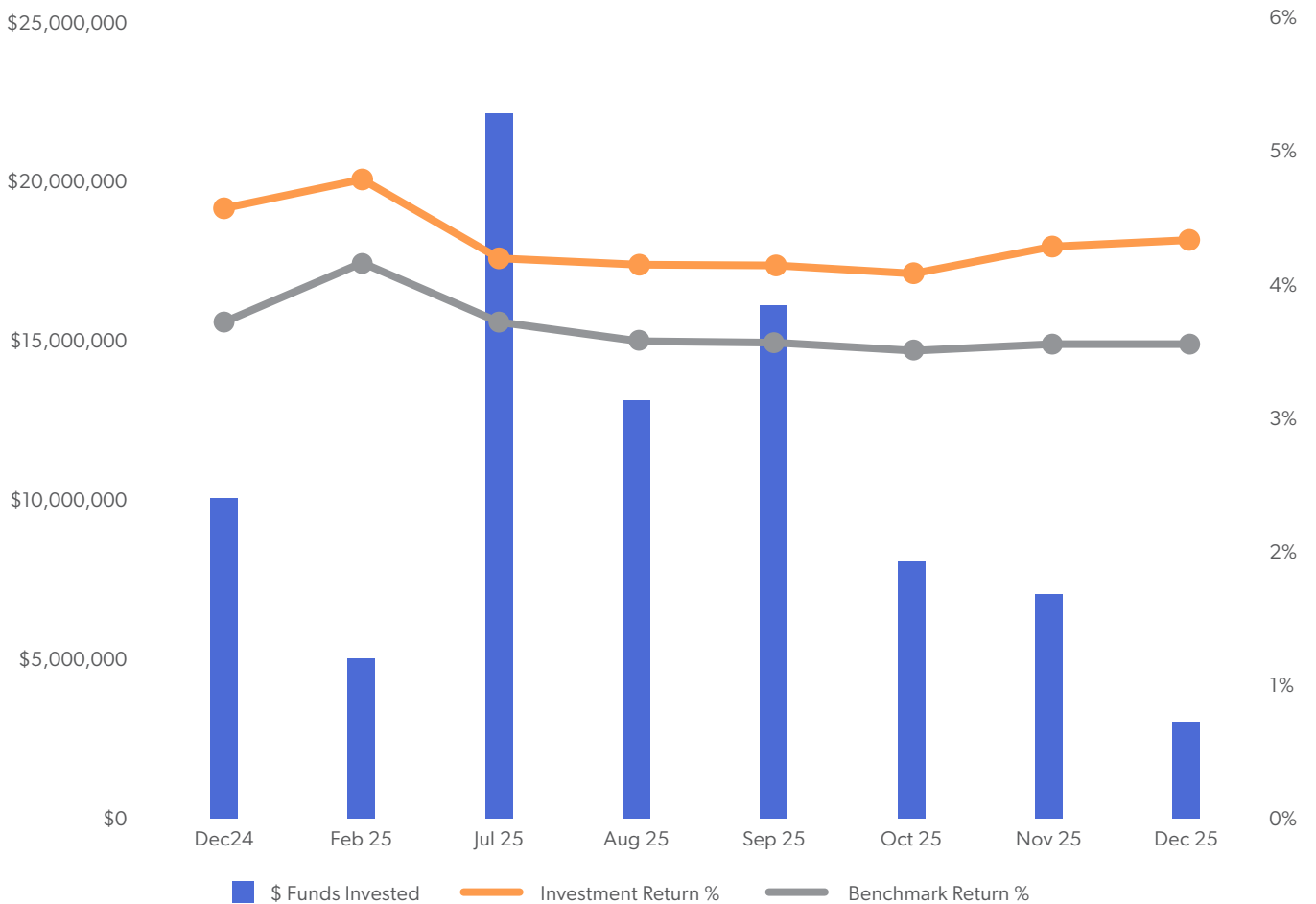
	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
Revenues				
Rates	71,579	70,991	71,084	93
Fire Rates	7,471	7,434	7,435	1
Fees & Charges	8,406	4,471	4,744	273
Interest	3,071	1,535	2,076	541
Government Subsidies	4,997	2,498	2,774	276
Grants	4,065	2,004	2,004	-
Dividends	2,433	1,217	1,217	-
Contributions of Capital	480	220	362	142
Capital Grants	1,261	150	150	-
Other Revenue	2,858	1,422	1,612	190
Total Revenues	106,621	91,942	93,458	1,516
Expenses				
Employee Costs	41,078	20,537	18,062	2,475
Depreciation	9,988	4,994	4,994	-
Materials	1,619	807	786	21
Contracts	15,977	7,436	7,203	233
Operating Lease	2,326	1,119	1,111	8
Electricity	1,051	631	576	55
Other Expenses	20,816	10,407	10,297	110
State Government Charges & Levies	8,737	4,369	4,347	22
Insurance	1,015	443	464	(21)
Total Expenses	102,607	50,743	47,840	2,903
Net Total	4,014	41,199	45,618	4,419

Investment Performance as at 31 December 2025

Total investments

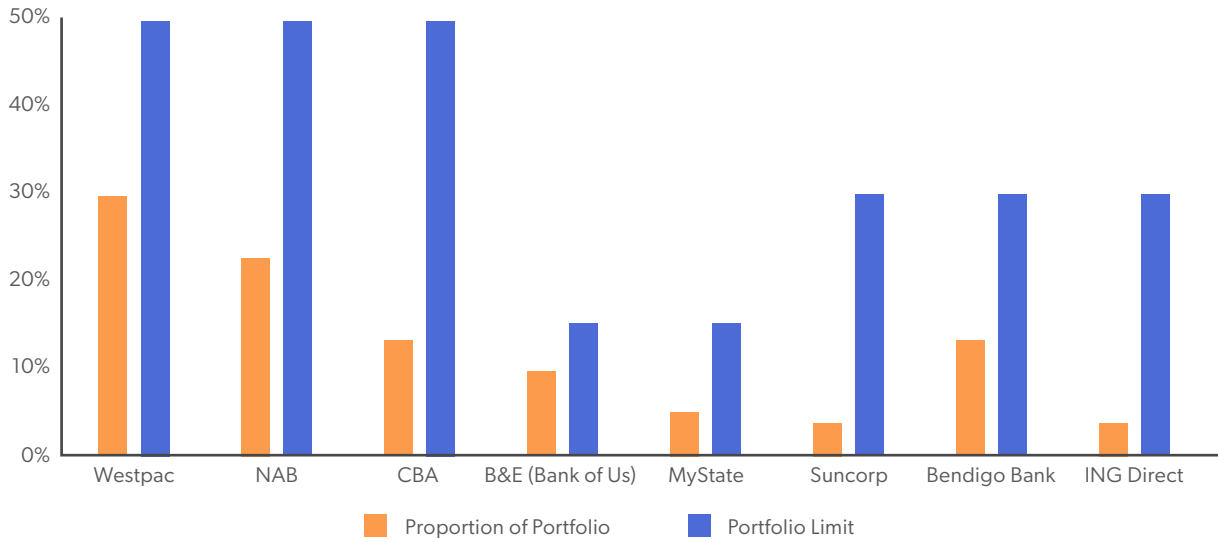


Investment returns and benchmarks

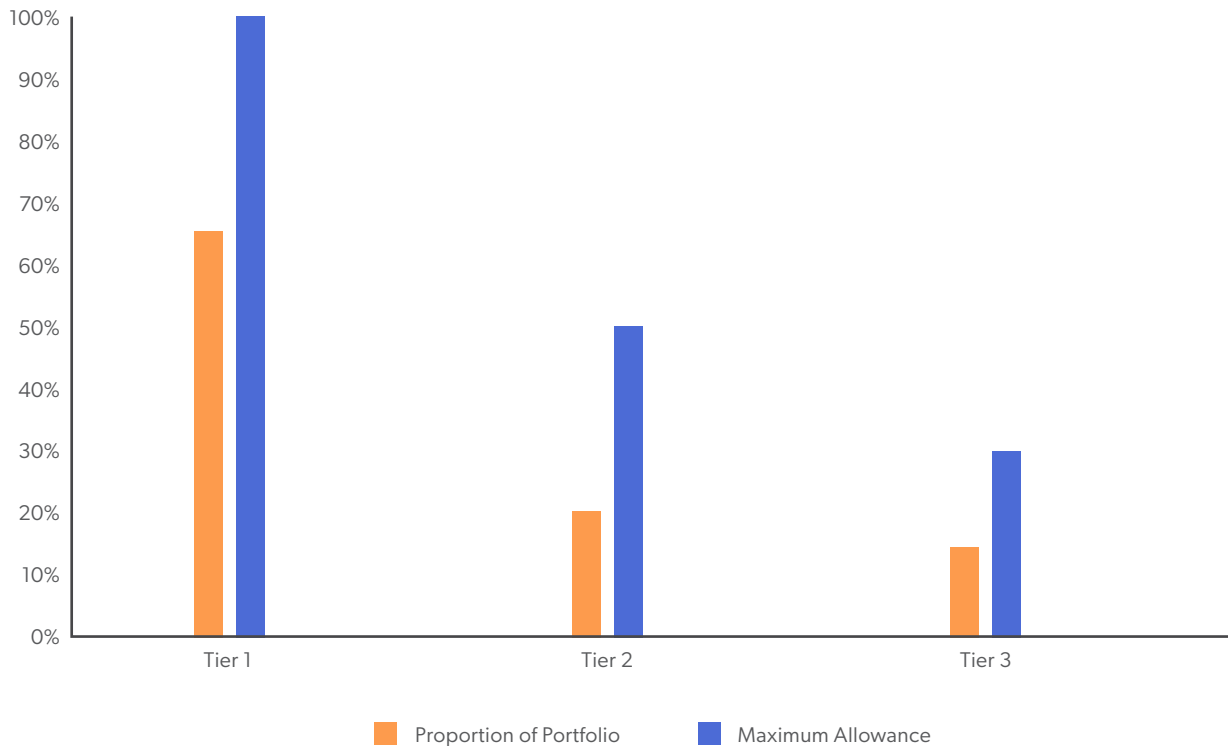


Investment Performance
as at 31 December 2025 (continued)

Actual holdings to maximum holdings by institution



Actual holdings to maximum holdings by investment category



Councillor Attendance

1 October to 31 December 2025

Statement of the attendance at meetings of Council during the quarter 1 October to 31 December 2025.

	Meetings held	Meetings attended
Councillor / Mayor Blomeley	4	4
Councillor Chong	4	4
Councillor Darko	4	4
Councillor Goyne	4	4
Councillor Hulme ¹	4	3
Councillor Hunter	4	3
Councillor James	4	4
Councillor Kennedy	4	4
Councillor Mulder	4	4
Councillor Ritchie	4	3
Councillor Walker	4	4
Councillor Warren	4	3

Leave of Absence approved

1. Leave of Absence granted for the period 6 to 22 November 2025.

Councillors' Professional Development

Nil.

Working with Vulnerable People Registration

At its meeting of 25 July 2022, Council resolved to establish a voluntary register of Councillors who have supplied details of a current Working with Vulnerable People ID Card, with the names of those Councillors published in both quarterly and annual reports.

The following Councillors are included on the Working with Vulnerable People Register.

- Cr Brendan Blomeley, Mayor
- Cr Allison Ritchie, Deputy Mayor
- Cr Heather Chong
- Cr Daniel Hulme
- Cr Bree Hunter
- Cr James Walker

Councillor Allowances and Entitlements 1 October to 31 December 2025

	CR BLOMELEY		CR CHONG		CR DARKO		CR GOYNE	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60
Allowances – Mayor	21,375.61	42,363.72						
Allowances – Deputy Mayor								
Mayoral Vehicle	4,776.32	11,446.18						
Total Allowances	34,702.76	70,756.50	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60
Consumables								
LGAT/Conferences/ Professional Development Training								
Conferences/Training/ Functions/Study Tours	17.85	17.85						
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet	864.24	1,724.48						
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	480.30	910.24	294.00	294.00				
Carer Support								
Total Entitlements	1,362.39	2,652.57	294.00	294.00	-	-	-	-
Total	36,065.15	73,409.07	8,844.83	17,240.60	8,550.83	16,946.60	8,550.83	16,946.60

	CR HULME		CR HUNTER		CR JAMES		CR KENNEDY	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60
Allowances – Mayor								
Allowances – Deputy Mayor								
Mayoral Vehicle								
Total Allowances	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60
Consumables								
LGAT/Conferences/ Professional Development Training				920.00				
Conferences/Training/ Functions/Study Tours								
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet	95.97	147.22		270.00	365.91	679.09		
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	116.62	259.70		295.37				
Carer Support								
Total Entitlements	212.59	406.92	-	1,485.37	365.91	679.09	-	-
Total	8,763.42	17,353.52	8,550.83	18,431.97	8,916.74	17,625.69	8,550.83	16,946.60

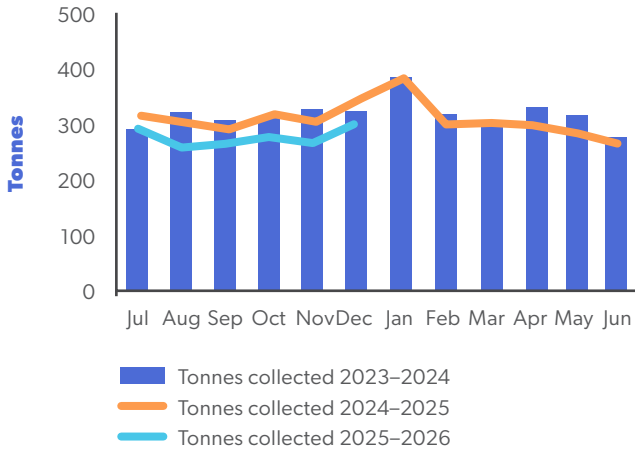
Councillor Allowances and Entitlements 1 October to 31 December 2025 (continued)

	CR MULDER		CR RITCHIE		CR WALKER		CR WARREN	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60	8,550.83	16,946.60
Allowances – Mayor								
Allowances – Deputy Mayor			5,941.30	11,774.89				
Mayoral Vehicle								
Total Allowances	8,550.83	16,946.60	14,492.13	28,721.49	8,550.83	16,946.60	8,550.83	16,946.60
Consumables								
LGAT/Conferences/ Professional Development Training						9,300.00		
Conferences/Training/ Functions/Study Tours								
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet		585.00						
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)		576.24	3,940.28	3,940.28				
Carer Support								
Total Entitlements	-	1,161.24	3,940.28	3,940.28	-	9,300.00	-	-
Total	8,550.83	18,107.84	18,432.41	32,661.77	8,550.83	26,246.60	8,550.83	16,946.60

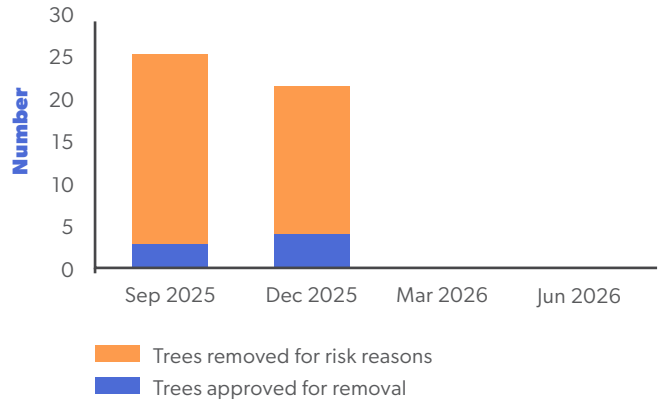
	TOTAL	
	QUARTER	YTD
Allowances – Councillors	102,609.96	203,359.20
Allowances – Mayor	21,375.61	42,363.72
Allowances – Deputy Mayor	5,941.30	11,774.89
Mayoral Vehicle	4,776.32	11,446.18
Total Allowances	134,703.19	268,943.99
Consumables	-	-
LGAT/Conferences/ Professional Development Training	-	10,220.00
Conferences/Training/ Functions/Study Tours	17.85	17.85
Significant Professional Development Programme	-	-
Memberships/ Subscriptions	-	-
IT and Communications Equipment	-	-
Telephone and Internet	1,326.12	3,405.79
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	4,831.20	6,275.83
Carer Support	-	-
Total Entitlements	6,175.17	19,919.47
Total	140,878.36	288,863.46

Key metrics

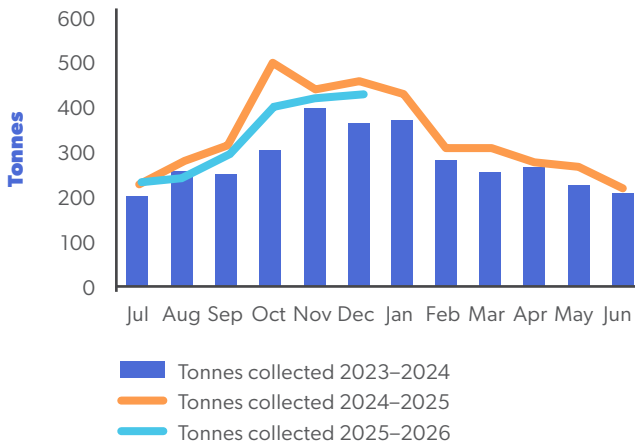
Kerbside recycling



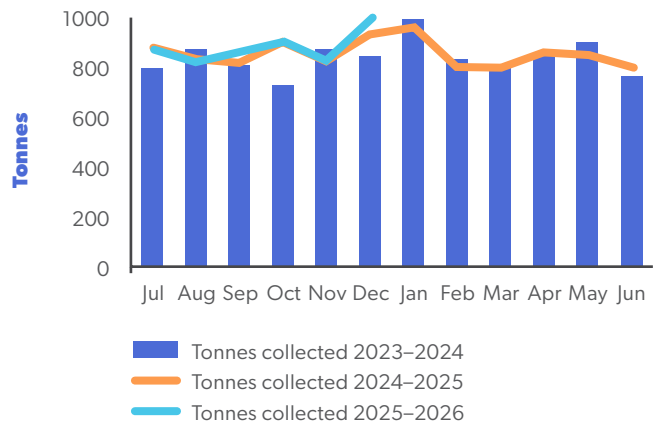
Tree removals and approvals



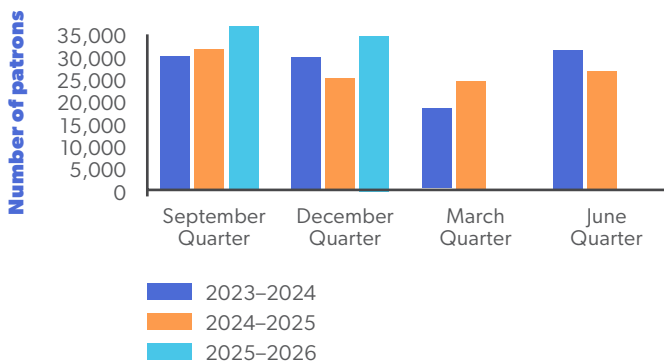
Kerbside green waste



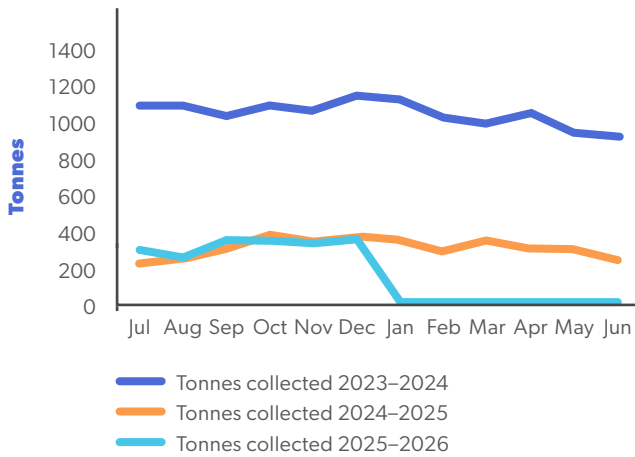
Kerbside garbage



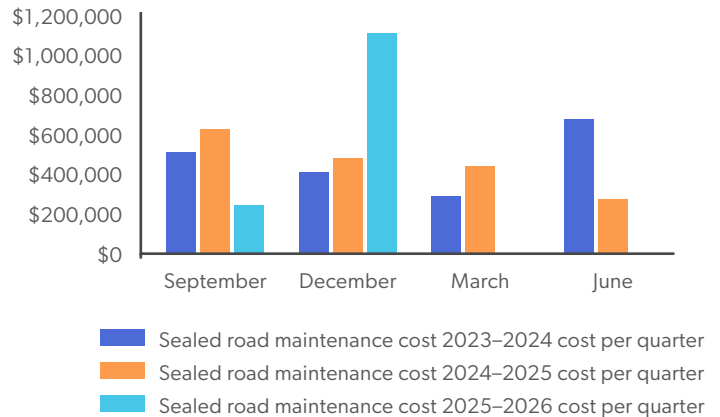
Aquatic Centre patronage



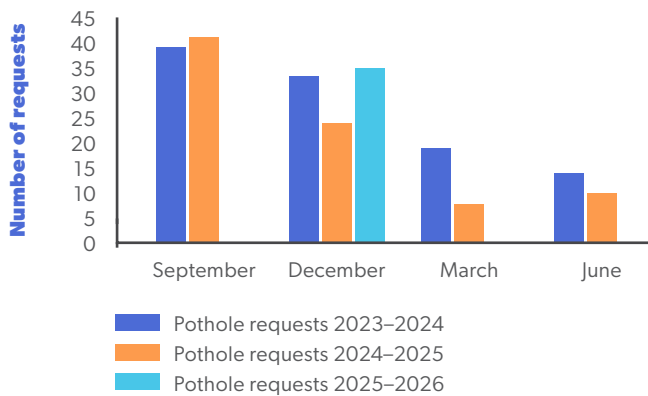
Kerbside hard waste collection



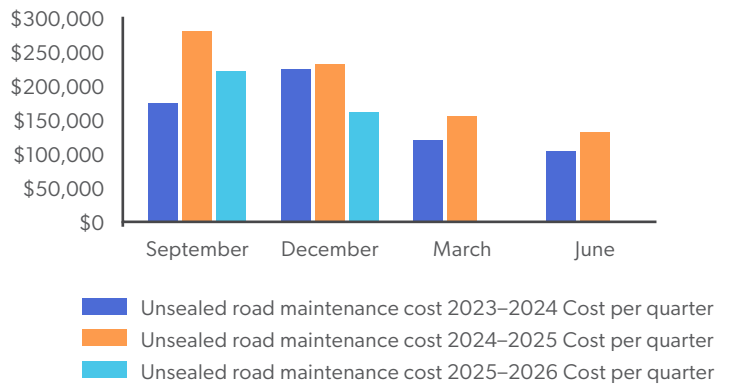
Sealed road maintenance cost



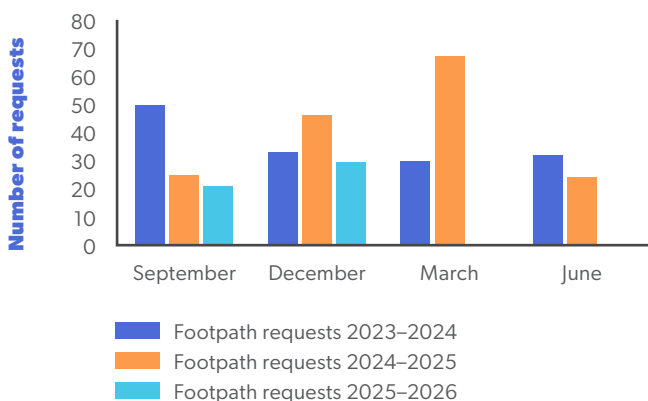
Pothole maintenance requests



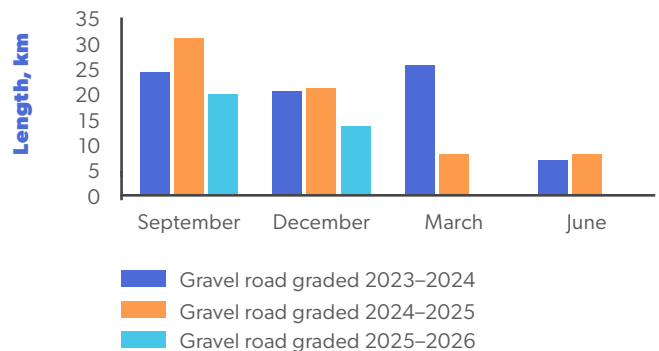
Unsealed road maintenance cost



Footpath maintenance requests



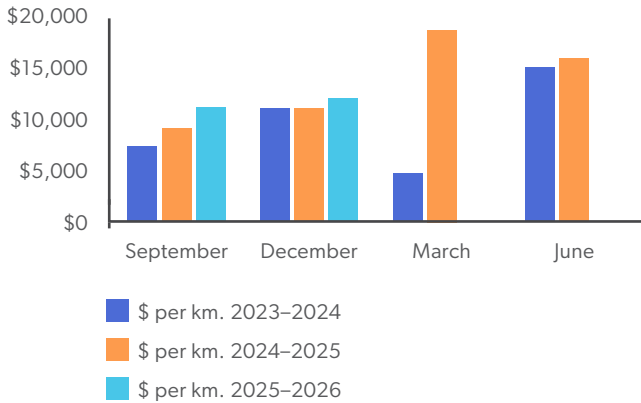
Unsealed length of road graded



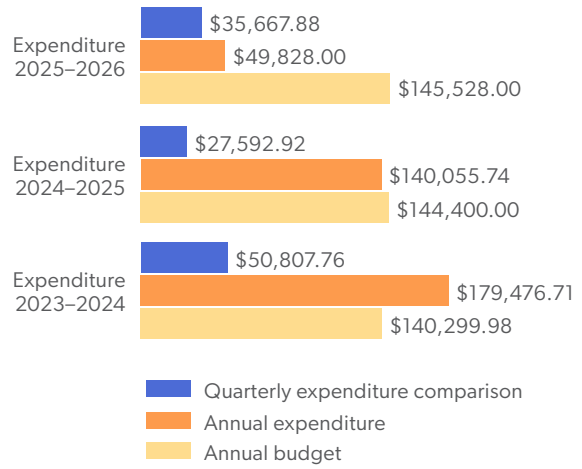
Comments: Footpath requests are inspected in accordance with council's adopted risk assessment for footpath trip hazards.

Comments: Gravel road grading determined on condition and inspection. Not all roads are graded within the same period.

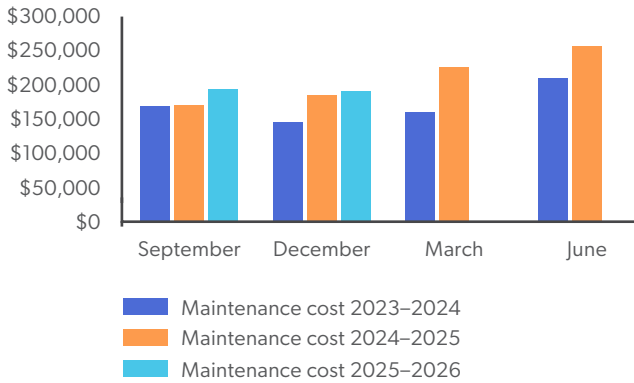
Unsealed maintenance cost per km of road graded



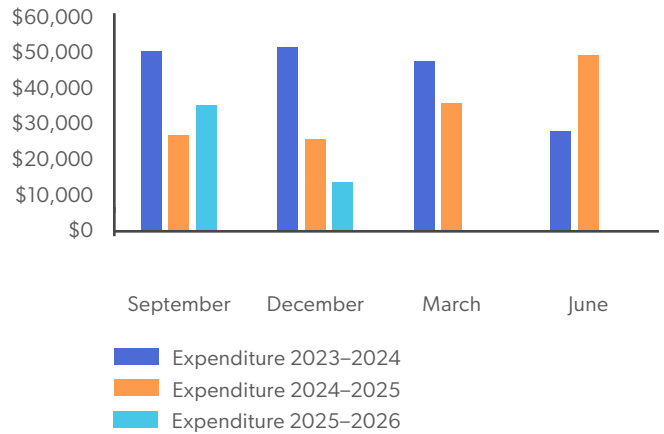
Vandalism and graffiti expenditure comparison



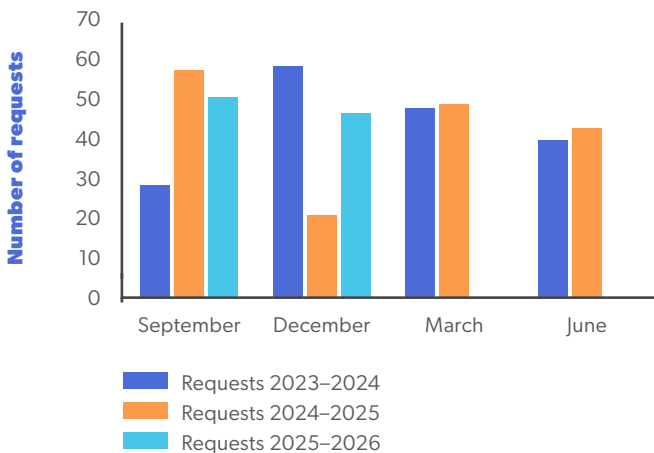
Stormwater maintenance costs



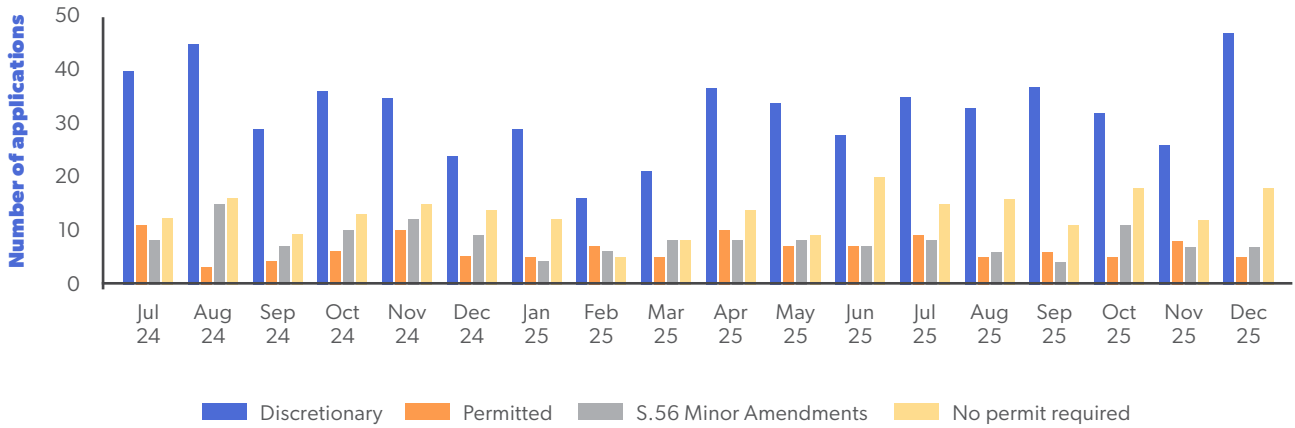
Vandalism and graffiti costs per quarter



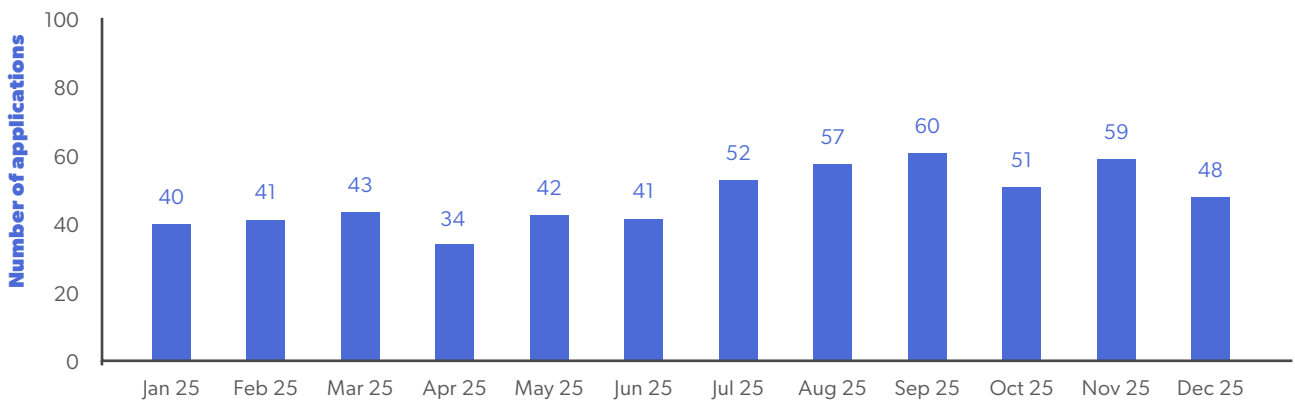
Stormwater requests



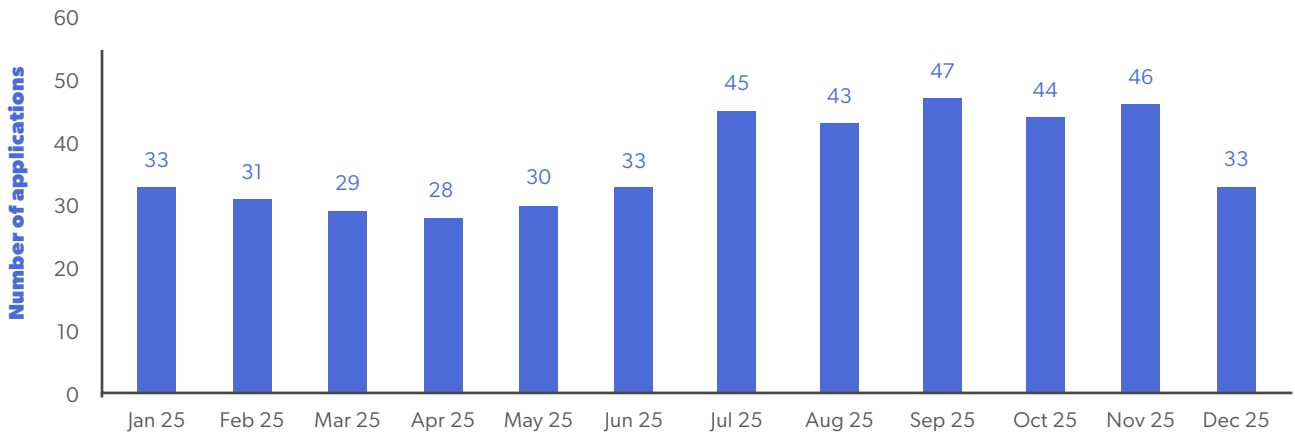
Planning, subdivision and S.56 minor amendments approvals



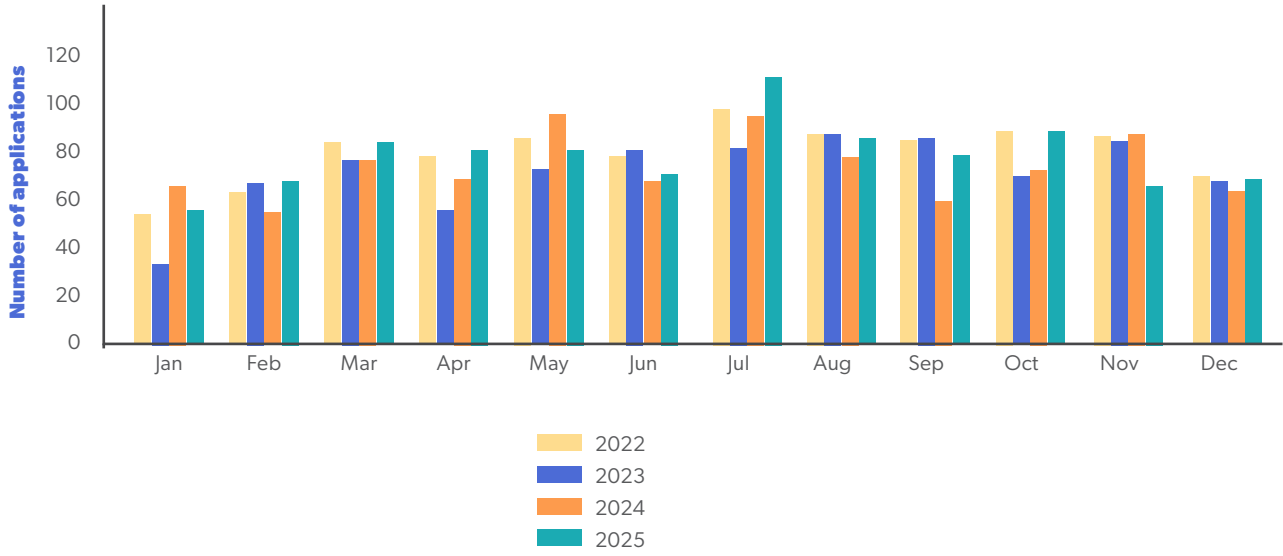
Building applications and notifications



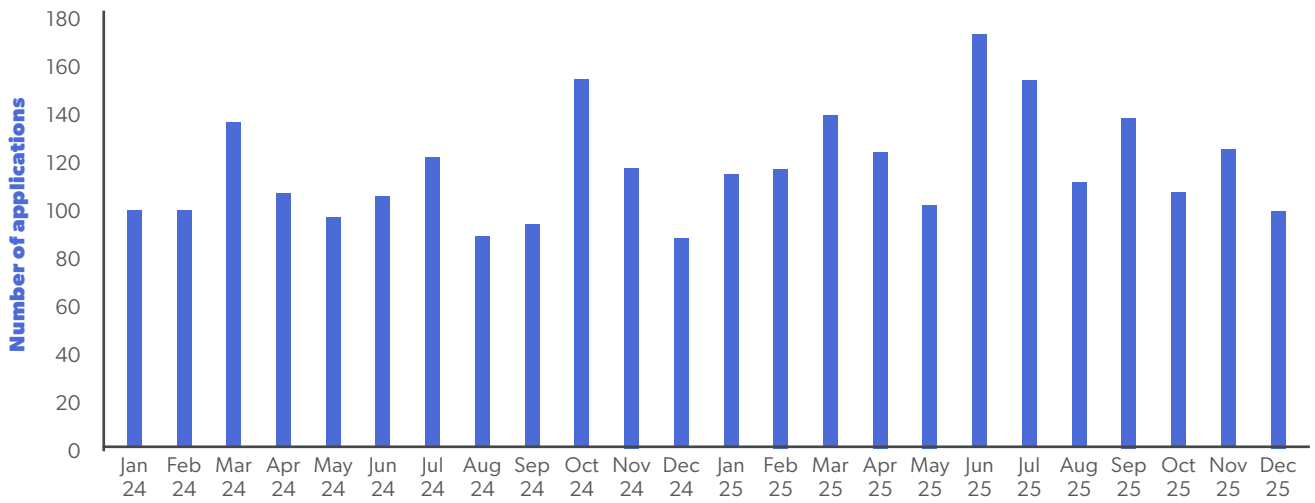
Plumbing applications



Planning, subdivision and S.56 minor amendment lodgements



Preliminary planning assessments and planning requests



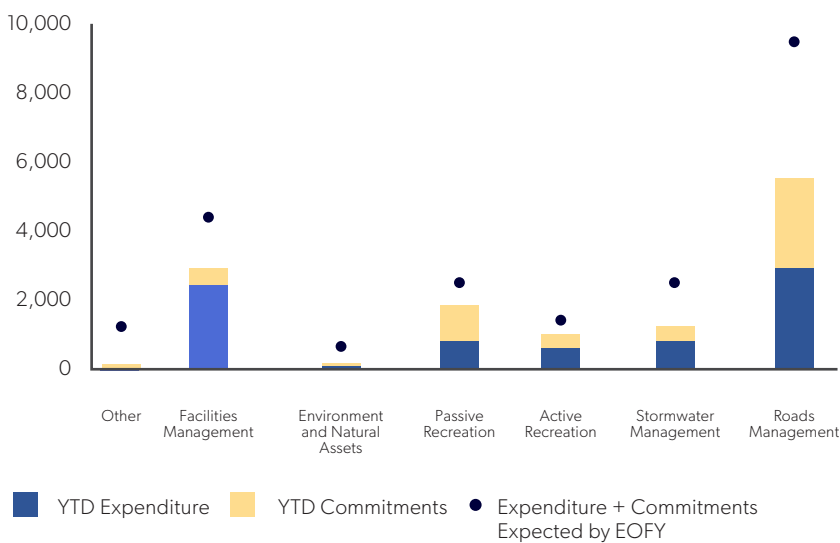
Capital works • December 2025 Quarter

Breakdown of capital works budget 2025/26	\$'000
Adopted budget 2025/26	26,789
Carryovers and adjustments	48,240
Total capital budget 2025/26	75,029
Less Section A – Projects currently deferred	-2,317
Less Section B – Budget scheduled for expenditure in future years	-1,036
Section C – Projects in progress during 2025/26	71,676

Breakdown of planned expenditure + commitments 2025/26	\$'000
Projects expected to be completed by EOFY 2025/26	11,652
Projects expected to be underway by EOFY 2025/26	10,394
Expenditure + commitments expected by EOFY 2025/26	22,046
Expected rolling 2-3 year capital budget to be carried forward	49,629
Section C – Projects in progress during 2025/26	71,676

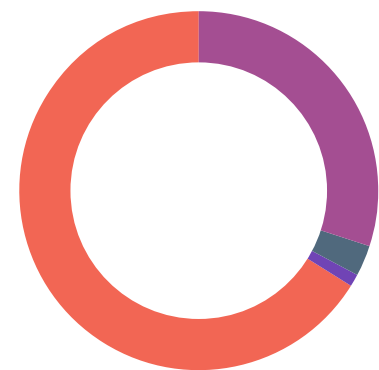
YTD Activity at reporting date	\$'000
Expenditure YTD	7,822
Costs committed YTD	5,146
YTD expenditure + commitments at reporting date	12,968

Capital Works • Expenditure + Commitments YTD vs Expenditure \$'000



YTD Expenditure + Commitments **\$12,968**
 Expenditure + Commitments Expected by EOFY **\$22,046**

Capital Works • Total Capital Budget 2025/26 by Category \$'000



- Section A – Projects Currently Deferred **\$2,317 3%**
- Section B – Budget Scheduled for Expenditure in Future Years **\$1,036 1%**
- Expected Rolling 2-3 Year Capital Budget to be Carried Forward **\$49,629 66%**
- Expenditure + Commitments Expected by EOFY 2025/26 **\$22,046 30%**

Total Capital Budget **\$74,895**

Capital works • December 2025 Quarter

SECTION A – PROJECTS CURRENTLY DEFERRED

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management					
500134 – Kangaroo Bay Works	462,000	0	0%		Kangaroo Bay precinct car parking allocation.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%		Dependent on the program of the Kangaroo Bay hotel development.
Active Recreation					
500643 – Clarence High School Synthetic Centre Wicket Renewal	51,700	0	0%		On-hold pending outcome of discussions with stakeholders around the future use and facilities required at Clarence High School Oval.
Facilities Management					
500170 – Alma Street Community Centre	209,271	0	0%		This project is currently on hold, subject to further discussion with council on future of Centre.
Total Currently Deferred	2,316,971	0			

SECTION B – FUTURE EXPENDITURE

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated year to commence	Comments
Roads Management					
500123 – Major Digouts Bridge Street	506,900	0	0%	2026/27	Pending development of the Richmond master plan.
500141 – Conara Road Multi User Access Path	9,500	0	0%	2026/27	This has a number of complexities to provide better access via DECYP, Crown and Council land.
500542 – Woodhurst Road Reconstruction (design only)	110,876	0	0%	2026/27	Design review not commenced. Assessment of future stormwater management options to be undertaken by consultants. Consultant RFQ under final review.
Active Recreation					
500317 – Active Recreation Master Plan Geilston Bay	100,826	0	0%	2026/27	Master plan on hold until sports facilities strategic plan is finished.
500383 – Bayview College Sport Precinct	258,157	0	0%	2026/27	Feasibility study and business case endorsed by Council in April 2025. Actively seeking external funding. Need to consider progressing to DA including cost.
Passive Recreation					
500253 – Bellerive Beach Park Public Art	50,000	0	0%	2026/27	Pending outcome of Bellerive Beach Master Plan review.
Total Future Expenditure	1,036,259	0			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management					
500116 – Prossers Road Shoulder Sealing and Path (design only project)	34,000	0	0%	Jul-26	Engineering survey was completed in 2024. Design work not yet commenced.
500123 – Major Digouts	7,554,823	561,789	14%	Dec-26	Under design: Fairfield Road. Construction: Norma Street construction underway. Scope of further road upgrades being refined.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management (continued)					
500124 – Renewal – Road Resealing	12,097,794	2,704,943	35%	Dec-26	Going to tender: Asphalt general in Q4, spray seal in 2025/26. Work scheduled: Slurry seal tender awarded December 2024 – works to begin in February 2026. Under construction: Reseal preparation for 2025/26 underway.
500125 – Footpath and Kerb and Gutter Works	5,492,610	1,258,405	25%	Dec-26	Investigation and scoping: Harmony Lane design RFQ to be released in Q3, with design expected Q4. Under design: Wellington Street (almost complete, construction planned for 2025/26), Tollard Drive reconstruction (design and investigation only), Mannata Street. Under construction: Footpath, kerb and gutter renewal. Complete: Fontain Circle.
500131 – Disability Discrimination Act Works	319,116	56,784	20%	Jun-26	This is an ongoing project throughout the financial year.
500135 – Kangaroo Bay – Public Pier	8,060	2,119	100%	Jan-24	Complete. Excess funds to be reassigned.
500141 – Multi-User Pathways	1,973,588	288	5%	Dec-26	Investigation and scoping: Queen Street. Under design: Montagu Bay-Anzac Park – design nearing completion, construction to begin soon. Works scheduled: Howrah Road; Clarence Foreshore Trail upgrade – Rosny Point to Heskett Court; Clarence Foreshore Trail upgrade – Montagu Bay.
500142 – Traffic and Transport	2,589,809	100,367	5%	Dec-26	Investigation and scoping: Cremorne Avenue. Procurement: Malunna & Beach Road intersection upgrade design. Design underway: Gordons Hill Road safety barrier, Mockridge Road traffic calming, Flagstaff Gully Link right turn lane into Flagstaff Gully Road, Acton Road right turn lane into Roches Beach Road, North Terrace traffic management improvements.
500143 – 138 East Derwent Highway Carpark	180,000	0	0%	Jun-26	Design anticipated to commence Q4 of 2025/26.
500143 – Parking Sensors – Stage 1	57,384	0	100%	Jul-24	Complete. Excess funds to be reassigned.
500143 – City Heart Parking Management	60,740	0	0%	Nov-26	Transport group to commence scoping for transport and movement plan development in Q3 of 2025/26.
500143 – Carparks – Other	83,711	21,335	25%	Jun-26	Scoping: Franklin Street accessible car parking space. Under design: South Arm Oval car park & road sealing.
500144 – Rural Pathways	65,064	8,184	15%	Jun-26	Under design: Middle Tea Tree Road footpath to Richmond Caravan Park.
500145 – Roadside Structures	1,116,278	59,574	5%	Nov-26	Investigation and scoping: Monaco Place rockfall prevention. Procurement: Dorans Road retaining wall (design only).
500450 – Pass Road – Pavement Reconstruction	7,359,589	637,491	3%	Jul-27	Design of Pass Road (Stage 1 – Winterborne Road to Connor Place) being finalised. Consultation with properties along Pass Road is complete. Acquisition drawings being finalised to allow acquisition process to commence. Ongoing liaison with other utility providers in relation to coordinating modification and upgrades to their assets in conjunction with this project. TasNetworks Infrastructure to be relocated Q3 of 2025/26. Design of Pass Road (Stage 2 – Glebe Hill Road to Winterborne Road) to commence once Stage 1 tender drawings are complete.
500452 – Scotts Road – Seal Gravel Road	340,917	19,930	5%	Jul-26	Design nearing completion.
500518 – Geilston Bay Jetty	7,115	4,952	100%	Jun-24	Complete.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management (continued)					
500540 – Esplanade Seven Mile Beach Road Reconstruction (design only)	69,408	16,651	25%	Jul-26	External project manager engaged and preliminary investigations underway. Design scope being developed.
500541 – Shoulder Widening	134,475	4,000	5%	May-26	Design underway: Acton Road shoulder widening (awaiting land transfer).
500543 – Bellerive Boardwalk Bridge Refurbishment	161,018	86,202	50%	Dec-26	Stage 1 refurbishment complete. Planning of stage 2 refurbishment underway.
500549 – Upgrade Lighting – Bellerive Boardwalk (design only)	20,000	0	10%	May-26	Lighting designer appointed and concept plan in development.
500611 – Pipe Clay Esplanade – Beach Turning Head	60,000	0	0%	Jun-27	Feasibility investigation – not yet commenced.
500612 – Dorans Road – Realignment	55,300	0	5%	Mar-26	Feasibility investigation – aboriginal heritage assessment completed.
500613 – Fort Direction Rd Upgrade	34,640	0	10%	Jun-26	Design only project – survey work completed.
500614 – Blessington Street Turning Head (design only)	30,750	4,800	15%	Apr-26	Design only project – survey work completed. Design commenced.
500615 – Cambridge Oval Parking Detailed Design (design only)	50,000	0	0%	Jun-27	Design to be coordinated with DECYP gymnasium project.
500616 – Hanslows Rd – Road Safety Review & Design	50,000	0	0%	Jun-27	Not yet started.
500617 – Wilga Rd/Tecoma Rd – Intersection Works	70,000	0	0%	Jun-27	Not yet started.
500618 – Richmond Master Plan Trial Traffic Management	70,000	0	0%	Jul-27	Planning not yet commenced. Awaiting adoption of Richmond Village Master Plan.
500649 – Ferry Terminals	250,000	7,926	5%	Dec-27	Design consultant appointed and concept design underway. Planning consultant engaged.
Total Roads Management	40,396,189	5,555,739			
Stormwater Management					
500295 – Minor Stormwater Projects	134,269	10,106	10%	Jun-26	This is an ongoing project throughout the financial year. EOFY completion, remaining funds will be rolled into 2026/27.
500299 – Stormwater Upgrades	8,540,801	1,240,905	15%	Dec-26	Design: Mortyn Park gross pollutant trap & bioretention basin, Duntroon Drive detention basin, Dysart Street drain renewal, Henley Street, Loinah Road, 193 Derwent Avenue new stormwater system, Wentworth Street stormwater upgrade. Works scheduled: Clinton Road, Bridge Street stormwater connection, Blessington Street stormwater upgrade, Cambridge Road new stormwater main. Works Underway: Parramore Street upgrade. Complete: Banjorrah side entry upgrade, Heather Road stormwater main renewal, Tecoma Road stormwater renewal. Council engineers continuing to investigate short, medium and long term stormwater improvements.
500300 – Stormwater System Management Plans	270,941	3,033	1%	Jun-26	This is an ongoing project throughout the financial year. Funding to engage consultants to update stormwater system management plans. Next to be updated is Coal River SSMP. Remaining funds will be rolled into 2026/27.
Total Stormwater Management	8,946,011	1,254,044			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Waste Management					
500331 – Difficult to Recycle Stations	25,000	0	0%	Apr-26	Planning underway. Fabrication to occur in Q3, completion in April 2026. Station to be located in council foyer.
500363 – Recycling Bins	85,328	9,020	50%	Jun-26	This is an ongoing project throughout the financial year, replacement bins as required. EOFY completion, remaining funds will be rolled into 2026/27.
Total Waste Management	110,328	9,020			
Active Recreation					
101240 – Lauderdale Football Club Clubroom Upgrades	150,000	0	0%	Oct-26	Lease entered into with LFC. Works being scoped for RFQ in February 2026.
500237 – Cricket Tasmania Grant Projects	7,372	3,691	100%	Oct-25	Complete. Defect period continues until October 2025.
500239 – Clarendon Vale Oval Hinged Goal Posts and Oval Lighting	452,136	296,935	25%	May-26	Oval currently going through a design process to scope out future upgrades, including goal posts. Construction tender awarded and funds committed, due for completion by May 2026.
500240 – Richmond Oval Works	202,000	24,370	15%	Dec-26	Stumps of old cypress trees have been removed. Cricket nets synthetic renewal complete. Removal of old toilet block (currently used as storage) awaiting alternative solution.
500243 – Beltana & Rosny Park Bowls Club Works	462,550	438,658	100%	Jan-26	Complete.
500282 – Rokeby Beach Kayak Access	40,633	0	10%	May-26	Awaiting approval from Aboriginal Heritage Tasmania before construction can progress.
500317 – Wentworth Park & Cambridge Oval Master Plan (planning/design)	148,526	0	15%	Dec-26	Cambridge Oval Master Plan adopted February 2024. Wentworth Park master plan development to commence in 2026 following recommendations in Sports Facilities Plan.
500394 – South Arm Pontoon Installation & Inspection	10,000	0	5%	Feb-26	Working through approvals and certification required to ensure pontoon is safe for community use.
500501 – Disk Golf Installations	25,001	20,479	80%	Mar-26	Additions being made to improve the course.
500544 – Preliminary Grant Investigations (design)	143,816	12,652	25%	Jun-26	Ongoing.
500572 – Geilston Bay Oval No. 1 works	180,000	87,166	40%	Apr-26	Fencing and Pitch renewal completed in November 2025. Lighting to be scoped.
500620 – Montagu Bay Primary School Oval Minor Upgrade Works	16,907	15,762	90%	Feb-26	Planning permit approved to install the ball catching fence. Once complete the remaining 4 AFL goal posts will be installed.
500621 – Rosny Tennis Club Retaining Wall	277,880	488	15%	Dec-26	Tender documentation being prepared for 2026. Likely that a top up to the budget will be required.
500623 – Risdon Vale Oval Pavilion Shelter	21,793	18,700	100%	Jun-25	Complete.
500624 – Lauderdale Archery Centre	185,000	91,452	15%	Apr-26	Design complete, contractor engaged. Expecting delivery in January – March 2026.
500625 – Cambridge Oval Recreation Grounds Upgrades (design project only)	177,825	1,475	5%	Aug-26	Engaged consultant to prepare design and link into school gymnasium design.
500626 – Oval Irrigation Controllers 5G Upgrade	6,568	0	100%	Feb-25	Complete. Excess funds to be reassigned.
500642 – Rosny Tennis Club Fence Renewal	45,000	0	0%	Dec-26	Awaiting retaining wall construction. Grant funding approved.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Active Recreation (continued)					
500643 – Clarence High School – Cricket Net Removal	15,000	6,875	100%	Jul-25	Complete.
Total Active Recreation	2,568,008	1,018,702			
Passive Recreation					
101238 – Liberty Swing Upgrade Simmons Park	79,770	83,990	15%	May-26	Consultation complete. Contractor engaged to undertake replacement.
101243 – All Access Mat Extension Bellerive Beach	2,340	0	100%	Apr-25	Complete. Beach Mat being monitored.
500104 – Purchase of Public Art	135,310	0	13%	Mar-26	Public art projects for Richmond and Bellerive will be scheduled upon delivery of new Public Art Policy, which is currently expected to be adopted in Q3.
500104 – Interpretive Public Art Richmond	123,370	0	25%	Jun-26	Project is in progress, expected to be delivered by June 2026.
500224 – Parks – General Maintenance	545,061	178	15%	Dec-26	Bayview Park consultation has closed and preferred design selected. RFQ for construction to be released in Q4. Construction due later in 2026. Epping Park proposal on hold pending recommendations to come through the open space strategy.
500249 – Tracks and Trails	1,180,219	329,133	28%	Dec-26	Planning and approvals underway for Rokeby Hills Track, Single Hill Track, Clarence Plains Rivulet Track and Rosny Parklands Circuit Track. New shelters installed at Mountain Bike Park and track refurbishment is ongoing, signage installation is ongoing, track work underway at Waverley Flora Park and Shag Bay Track, Tangara Trail at Roscommon has been fenced and is open for use.
500249 – Meehan Range Strategic MTB Plan	102,686	0	0%	Oct-26	Project inception document being scoped. Procurement anticipated in Q3.
500251 – Richmond Village Master Plan & Richmond Village Green & Playground (survey/design)	286,779	25,534	10%	Jun-26	Final Richmond Village Plan due to be workshopped with Council in Q3 with adoption to follow. Play space design not yet commenced, awaiting survey.
500253 – Bellerive Beach Park	163,747	14,775	30%	Jun-26	Master plan being reviewed – for future workshop with council. Softfall improvements being scoped.
500256 – Pindos Park Aboriginal Heritage Project	19,322	16,635	85%	Jun-26	Aboriginal art work being scoped.
500268 – South Arm Oval Shade Structure	30,775	23,550	100%	Dec-25	Complete.
500273 – Little Howrah Beach Master Plan Implementation	113,498	2,680	5%	Jun-26	Master Plan adopted. RFQ underway for coastal assessment.
500351 – Victoria Esplanade Reserve (design only)	459,999	148,288	60%	Jun-26	Master plan adopted, stage 1 construction documentation in development.
500354 – Blossom Park	54,767	0	90%	Jun-26	Playground Complete. Remaining funds to be retained for art installation.
500355 – BBQ & Park Furniture Upgrades; Skate Park Renewal & Upgrade	875,815	318,564	35%	Jun-26	Ongoing.
500395 – South East Regional Park (design only)	132,976	711	5%	Dec-26	Scope underway for survey and site assessments required to move to concept design.
500396 – Regional Dog Park	1,420,165	867,800	40%	Apr-26	Construction underway.
500454 – Beach Foreshore Access Strategy	16,395	16,395	100%	Dec-25	Coastal Access Strategy adopted.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Passive Recreation (continued)					
500512 – Senior Exercise Equipment Simmons Park	5,036	5,036	100%	Oct-24	Defect liability period to end in November 2025.
500551 – Rosny Barn Fencing	14,580	0	100%	Jul-24	Complete. Excess funds to be reassigned to next stage.
500579 – Clifton Beach Master Plan	55,868	0	5%	Jun-26	Site survey received, project scoping in progress, consultation anticipated in 2025/26.
500580 – Clarendon Vale youth precinct upgrade (design only)	153,043	32	2%	Sep-26	Not yet started, community consultation to be undertaken in Q3 2025/26.
500583 – Kangaroo Bay Public Pier water & power supply	9,805	0	100%	Sep-24	Complete. Excess funds for review.
500644 – Fermoy Park Playground	15,000	0	0%	Aug-26	Community consultation to occur in Q3.
500645 – Lewis Park Upgrade investigation	80,000	0	0%	Aug-26	RFQ for site surveys being prepared.
Total Passive Recreation	6,076,326	1,853,301			

Environment & Natural Assets

500210 – Coastal Management	328,198	33,965	35%	Jun-26	Beach stair replacement at Eumatalla and Aragoon Streets Lauderdale complete. Scoping in progress for next round of coastal infrastructure renewals to commence second half of 2025/26. Pipe Clay Esplanade erosion protection works to commence Q3.
500211 – Wild Park Stage 1 – Weed Management	70,000	1,530	15%	Sep-26	Consultant brief in development, anticipate commencement second half 2025/26.
500213 – Fire Management	310,646	117,122	40%	Jun-26	'Reserve Closed' signs installed, fire trail sign installation Q3, fire trail improvements completed in Pilchers Hill, fuel break at Eurobin Street due for commencement January / February 2026.
500362 – Street and Park Trees Strategy	93,100	0	10%	Dec-26	Canopy cover assessment received. Scope underway for Urban Forest Strategy. Procurement due Q4.
500499 – Landscaping At Bushland Reserves Entrances	80,000	14,233	40%	Jun-26	Rolling program.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration and Canal Water Quality Assessment	180,000	13,000	10%	Dec-26	Scoping and planning still in progress to investigate tidal flushing opportunities and constraints.
500545 – Single Hill Bushland Landscape and Regeneration Works	18,705	0	5%	Jun-26	Post-burn monitoring in progress.
500546 – Signage Natural Areas	45,000	0	5%	Jun-26	Procurement for design being finalised.
500604 – Greening Rokeby	75,000	0	5%	Jun-26	Procurement for consultant being finalised.
Total Environment & Natural Assets	1,200,649	179,851			

Facilities Management

500159 – Public Toilets and Changerooms	787,322	270,095	50%	Sep-26	Complete: Bayview Park toilet. In progress: Lauderdale Hall public toilet design completed including building and plumbing approvals ready for release of RFT.
500159 – Edgeworth Street Pavilion Upgrade (Design)	164,600	6,500	10%	Dec-26	Review underway for scope requirements for this site to accommodate different sporting codes. This will inform the design.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Facilities Management (continued)					
500161 – Rosny Barn works and annex design	182,892	8,595	5%	Dec-26	Planning underway. Aiming to go out to tender in Q3.
500163 – Clarence Council Depot Toilet Upgrade	85,459	880	5%	Jun-26	DDA ramp approvals in progress – with building surveyor before construction in Q4 2025/26.
500165 – Clarendon Vale Oval Pavilion	2,581,694	2,135,728	80%	Apr-26	Construction going well, due for completion January 2025. Car park works complete. Lighting upgrade and landscaping to follow.
500173 – Lindisfarne Community Activity Centre Building	86,434	0	100%	Apr-24	Complete. Further minor works being considered for LCAC. Remaining funds to be reallocated.
500175 – Howrah Community Centre	714	0	100%	Nov-24	Complete.
500309 – Building Trade Waste Compliance	20,000	0	0%	Jun-26	Subject to notification from TasWater regarding facilities. Ongoing program of work.
500339 – Clarence Aquatic Centre Maintenance & Upgrades	475,931	23,014	5%	Jun-26	Backwash tank design complete, preparing tender documentation to be released in January 2026.
500340 – Rokeby Youth Centre Relocation	71,959	54,444	50%	Jul-26	Consultation with young people and service providers completed, initial draft options for two sites has been prepared.
500341 – Cambridge Oval Pavilion Concept Design	450,000	10,351	5%	Dec-26	Reviewing concept design with Quantity Surveyor. Planning application to be lodged in May 2026, with detailed design to follow to the end of 2026. Construction due to commence in early 2027 (pending budget).
500353 – Chambers Redevelopment	699,913	175,550	30%	Dec-26	Needs and demand analysis is complete and officers are now re-engaging with consultants to initiate the feasibility study and business case in Q3.
500353 – Council Buildings Development & Alterations	1,952,025	81,086	15%	Jun-26	Council building development and alteration projects will continue over the remainder of the financial year.
500405 – Kangaroo Bay Sports Pavilion Ventilation Upgrade	10,286	0	100%	Oct-24	Complete. Excess funds for review.
500408 – Rosny Early Learning Centre	1,098,327	32,254	5%	Dec-27	Design in progress.
500449 – ANZAC Park Pavilion (design only)	1,003,460	11,821	5%	Oct-26	Procurement options for detailed design being worked through.
500467 – Disability Discrimination Act Works Council Owned Buildings	74,203	1,498	50%	Jun-26	Ongoing program. Assessments of individual buildings in progress, priority works in progress. EOFY completion, remaining funds will be rolled into 2026/27.
500577 – Rosny Bus Mall CCTV Upgrade	75,000	38,227	60%	Mar-26	Contracts awarded for CCTV upgrade. Anticipating completion in February 2026.
500581 – Risdon Vale Hall Upgrade	32,865	0	100%	Jun-24	Complete. Remaining funds to be reallocated to other facilities projects.
500582 – Energy security for South Arm Community Evacuation Centre	11,297	0	100%	Oct-24	Complete. Excess funds for review.
500605 – Bellerive Squash Centre Upgrades	5,817	0	100%	Nov-24	Complete. Excess funds for review.
500606 – Rosny Farm Schoolhouse Gallery Upgrades	1,287	0	100%	Aug-25	Complete. Excess funds for review.
500607 – Kangaroo Bay Facilities	255,525	35,525	10%	Aug-26	Preliminary design under review. Detailed design to commence. Budget top up required in 2026/27.
500608 – Sandford Hall Upgrades	205,000	10,159	50%	Jun-27	Preliminary works commenced for RFT scope development.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
500609 – Cambridge Hall Upgrades	98,243	29,326	20%	May-26	Design completed Q4 2024/25. Preparation of RFQ documentation for construction Q3.
500646 – Millers Cottage Roof Replacement	50,000	0	5%	Apr-26	Heritage approval obtained. RFQ awarded. Construction due in Q3.
500647 – Tranmere Hall Upgrades	35,000	0	5%	May-26	Developing scope for design RFQ.
500648 – Conservation Management Plan & Heritage Impact Statement	155,000	0	5%	Jun-26	Developing scope for RFQ.
500610 – Warrane Sports Centre	1,245	0	100%	Nov-24	Complete. Excess funds for review.
Total Facilities Management	10,671,498	2,925,050			

City Culture, Strategic Development, Communications & Engagement

500403 – Cultural Precinct Plan	318,277	237	5%	Jul-27	Council has been successful with funding application through the uPPP. Currently waiting on federal funding grant deed to be signed (Q3) before project can be commenced.
500404 – Purchase of Musical Instruments	381	381	100%	Sep-25	Complete.
500438 – City Heart Projects	762,211	62,581	5%	Dec-26	The 20 year City Heart Plan was endorsed by Council at the 29 September 2025 Council Meeting. The City Heart implementation plan is under review and completion of current budgeted projects is expected by December 2026.
Total City Culture, Strategic Development, Communications & Engagement	1,080,869	63,199			

Information & Data Management

500514 – Replacing Fleet Analogue 2 Way Radios	197,507	0	28%	Jun-26	The solution has been specified. Procurement deferred due to temporary resourcing constraints, and is now scheduled to commence in Q3.
500514 – Digitising Aperture Cards (Microfiche)	55,494	3,000	86%	Sep-26	The quality assurance processes for replacement of digitised records will commence in Q3. Management of current physical record volumes is being streamlined and brought in line with Office of State Archives requirements. Investigation into the management of all remaining physical record volumes is continuing and a further project for this is currently being scoped.
500514 – Facilities Access and Bookings System	122,769	0	2%	Sep-26	On hold due to resourcing constraints and reprioritisation. Resourcing is currently being addressed. Prioritisation work is continuing.
500514 – IT Hardware Purchases	250,000	106,080	50%	Jun-26	The first tranche of devices has been procured and preparation is underway for deployment for in Q3. Procurement for the second tranche of devices for this financial year is currently being scoped.
Total Information & Data Management	625,769	109,080			
Total Projects in Progress this Financial Year	71,675,646	12,967,985			





PO Box 96, Rosny Park TAS 7018

P: 03 6217 9500

E: clarence@ccc.tas.gov.au

W: ccc.tas.gov.au

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