



Quarterly Report

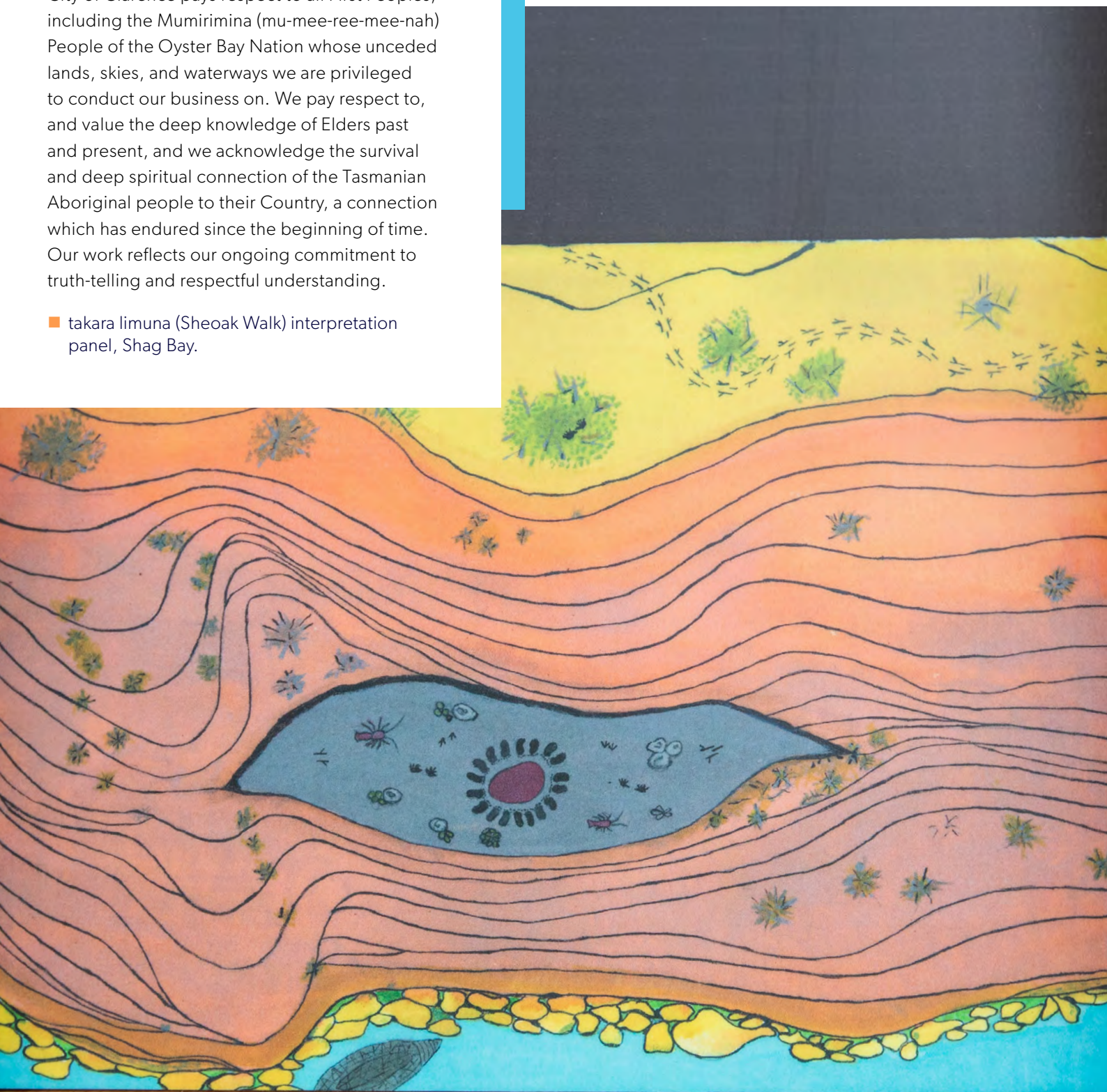
JAN -
MAR
2026



City of
Clarence

City of Clarence pays respect to all First Peoples, including the Mumirimina (mu-mee-ree-mee-nah) People of the Oyster Bay Nation whose unceded lands, skies, and waterways we are privileged to conduct our business on. We pay respect to, and value the deep knowledge of Elders past and present, and we acknowledge the survival and deep spiritual connection of the Tasmanian Aboriginal people to their Country, a connection which has endured since the beginning of time. Our work reflects our ongoing commitment to truth-telling and respectful understanding.

■ takara limuna (Sheoak Walk) interpretation panel, Shag Bay.



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■ Front cover: Close Counters performing at the Clarence Jazz Festival 2026.



■ Quotations have been sought for the design of a new atrium structure to replace the current temporary structure.

Annual Plan performance

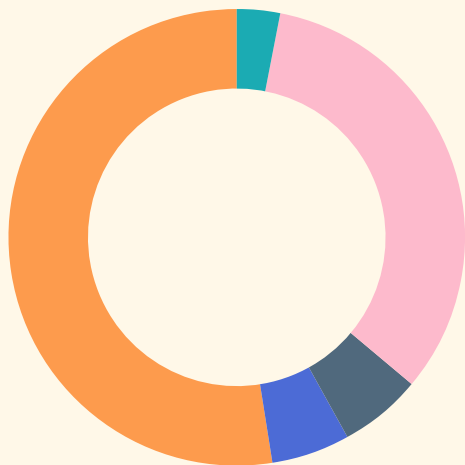
Welcome to the Quarter 3 Quarterly Report: January – March 2026. Each year, City of Clarence develops an Annual Plan of projects, services and activities that contribute to the delivery of the Strategic Plan 2021-31. The Quarterly Report details our progress and includes an update on capital works projects, our community engagements and our financial performance.

The Annual Plan and budget is a requirement under the *Local Government Act 1993 (Tas)*.

This report is presented in line with the strategic goals of the City of Clarence Strategic Plan 2021-2031.

Council adopted a new Strategic Plan 2025-2035 in March 2026, and it will inform the Annual Plan that will be developed for 2026-2027.

Progress against Annual Plan 2025–26



113	7	71	13
ONGOING	COMPLETED	IN PROGRESS	DEFERRED
0	12	0	
OFF TRACK	NOT YET COMMENCED	REPLACED	

Quarter Three highlights

Strategic Development, Communications and Engagement



■ ‘Wellbeing and Belonging’ is a focus for City of Clarence under the new Strategic Plan 2025 – 2035.

New strategic plan endorsed

A refreshed Strategic Plan 2025–2035 was formally adopted by the Council in March, setting a long-term direction for a vibrant, prosperous, and sustainable future in Clarence.

The Strategic Plan will guide future planning and policy, ensuring we can adequately respond to emerging community needs and future challenges. Four priority areas — Strategy and Delivery, Sustainable Growth, Culture and Place, and Wellbeing and Belonging — will shape all work at council, focusing on effective delivery, balanced growth, community connection, and environmental stewardship.

Supporting Local Futures

City of Clarence partnered with the Beacon Foundation, Hobart Airport, and Hutchinson Builders to deliver the Local Futures Project. The program connects young people with real career opportunities in their local area, providing direct exposure to Clarence businesses in sectors such as construction, infrastructure, aviation, and local enterprise. Through site tours at Hobart Airport and City of Clarence, hands-on experiences, mock-interviews, and networking opportunities, students gain practical, on-the-ground insight.

Quarter Three highlights

Engagements

There were five community engagements undertaken or completed during Q3. The Your Say Clarence website received 4,219 visits, 5,642 views and more than 417 contributions.

- Creating Tomorrow, Today (City of Clarence Strategic Plan)
 - total of 49 contributions
 - 41 online survey responses.
 - 8 written submissions.

The published Facebook posts received 12,332 views, 46 interactions, and 49 link clicks during the engagement period. The Your Say engagement page received 322 unique visitors and 706 page views.

This engagement is yet to be reported back to the public.

The following engagements started during Q3 and will be completed in Q4.

- Shaping Clifton Beach (Clifton Beach Master Plan)
 - total of 148 contributions
 - 120 online survey responses
 - 22 social map contributions
 - 5 written submissions
 - 1 story submission.
- Living Well, Together (Community Wellbeing Plan)
 - total of 470 contributions
 - 61 online survey responses
 - 409 ball votes dropped.
- Dog Management Policy
 - total of 125 written contributions
 - 120 online survey responses
 - 5 written submissions.
- Wisteria Development Planning Request
 - total of 52 written contributions
 - 52 online survey responses.

Community and Culture



- The City of Clarence celebrated 30 years of the Clarence Jazz Festival in February this year at Rosny Farm.

30 years of Clarence Jazz Festival

The 2026 Clarence Jazz Festival (CJF30) marked a defining milestone, celebrating its 30th anniversary with a bold, full-scale program at Rosny Farm across four days.

Bringing together leading local, national and international artists, the festival delivered a dynamic mix of new commissions, collaborations and performances that reflected both its legacy and its future direction. The program spanned five stages and a wide range of formats — from family-friendly sessions to late-night events — positioning the festival as a major cultural highlight for Tasmania. Overall, CJF30 attracted over 4500 patrons and is estimated to have generated approximately \$1.4 million in total economic activity.

Walk Against Racism

The second annual Walk Against Racism was held 20 March in Hobart as part of the We Stand Together Against Racism (WeSTAR) campaign.

The walk was a chance for councils, students, cultural and industry leaders, and community members to commit to a future free from

Quarter Three highlights

Infrastructure and Natural Assets



- L – R City of Clarence chief executive Ian Nelson, Mayor Brendan Blomeley and WeSTAR champions Sam Higgins and Tyson Montgomery at the Walk Against Racism.

- Recommendations in the Waverley Flora Park Management Plan 2025–2035 will guide actions over the next decade.

racism and racial discrimination and spread the message that any form of racism is unacceptable.

Around 400 people came together to show solidarity and make a stand joined by mayors and elected members from Clarence and the other five Greater Hobart councils.

Fighting Spirit: The Art of Boxing

Fighting Spirit: The Art of Boxing is the story of boxing in Australia told through art and screen and showcases rarely seen footage, paintings and photographs from the collections of both the National Film and Sound Archive and the National Portrait Gallery.

Rosny Farm launched this major national touring exhibition in March in conjunction with the Moonah Arts Centre as part of a first-time arts centre collaboration with Glenorchy City Council. The exhibition ran until May.

Waverley Flora Park Reserve Management Plan adopted

A long-term plan to protect the unique natural values of Waverley Flora Park and Carbeen Street Reserve was adopted by Council on 23 March.

The Waverley Flora Park Management Plan 2025 – 2035 aims to uphold the unique natural values of Waverley Flora Park and Carbeen Street Reserve, whilst also improving how people experience and care for the reserves, and is guided by sustainable practices and evidence-based decision-making.

Home to 190 native plant species and a wide variety of mammals, reptiles, and birds, including the vulnerable tailed spider-orchid, the endangered eastern barred bandicoot, and rare lowland grassy woodlands, the plan aims to keep the reserves healthy, resilient, and biodiverse.

Tip Voucher trial

A trial of a new program offering Clarence residents a free visit to the tip was successfully launched by our Waste and Sustainability team during Q3.

Quarter Three highlights



- A Tip Voucher trial was launched that aims to help residents dispose of waste and increase sustainability across Clarence.

The Waste and Resource Recovery Voucher Program aims to provide a flexible and environmentally sustainable option for households to dispose of up to 100 kg of general waste or 180 kg of green waste and recoverable items at the Mornington Park Waste Transfer Station. The trial concludes 30 June after which a decision will be made about the program's future.

Improved accessibility for Hobart Archers Club

A \$90,000 upgrade at Hobart Archers Club funded by Clarence will improve access to the sport for people of all abilities.

City of Clarence completed an accessibility upgrade focused on making the archery fields and clubhouse easier to navigate for members and visitors, particularly those who use wheelchairs or have limited mobility.



- L – R Kevin Todeschini, Phil O'Halloran and Mayor Brendan Blomeley testing out the new facilities at Hobart Archers Club.

Regulatory Services

Water quality and the health of the River Derwent continued to be a priority, with a strong focus on monitoring and community education. In February, environmental health officers spoke to students in marine biology and environmental science classes at Rosny College on the subject of the River Derwent and water quality. This engagement creates awareness of the monitoring and sampling work undertaken by regulatory services to improve water quality impact on the River Derwent.

Governance

Through the Governance group, the council will approach the market for a range of services and materials. In Q3, a tender for cleaning services across several council sites was awarded and a works project at Rosny Farm for a new atrium at Rosny Barn has also progressed. Quotations from consultants were sought for the design of a permanent, fixed atrium structure, which will replace the current temporary structure at the barn.

Major strategic initiatives



■ Howrah Beach.

The following represent priority initiatives. The projects are significant in scope and require a long-term commitment.

Kangaroo Bay Development Precinct

Kangaroo Bay is a significant location within the heart of the urban area of the City of Clarence. A priority in the City Heart Plan, Council seeks to activate the potential of Kangaroo Bay to be a world-class waterfront destination, and an inclusive place for both residents and visitors that provides economic, social and community benefits.

Status: ongoing

Rosny Hill development

Rosny Hill is recognised for significant natural, scenic and recreational values, and potential as a built tourism asset for Clarence.

Status: sublease negotiations ongoing

City Deal

The Hobart City Deal is a shared 10-year vision between the Australian and Tasmanian governments and the Clarence, Glenorchy, Hobart and Kingborough councils.

It guides and encourages further investment by embracing opportunities for growth and addressing key strategic and infrastructure challenges.

Status: ongoing

Master Plan overview

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2023-24	Clifton Beach Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Engagement report being finalised to inform next stage.	2027/2028	✓
2014-15	South Arm Oval Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Next step is to formalise existing gravel car park.	2014/2015	✓
2018-19	Cambridge Township Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Current focus is on Cambridge Oval precinct projects.	2017/2018	✗
2018-19	Bayview Secondary College Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Original plan was superseded in detailed business case and feasibility study. Currently advocating for federal funding to deliver the project.	2024/2025	✓
2011-12	Bellerive Beach Park Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Master Plan review to commence Q4.	2026/2027	✓
2016-17	Rosny Farm Master Plan	Community and Culture	<i>In progress</i>	Successful funding application to Federal Urban Precinct Partnerships program. Project planning underway. Awaiting funding deed.	2027/2028	✓
2017-18	Bligh Street Streetscape Master Plan	Infrastructure and Natural Assets	<i>On hold</i>	On hold.		✗
2018-19	Richmond Village Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Draft being completed for council review and adoption. Workshop planned for April 2026.	2026/2027	✓
2018-19	Victoria Esplanade/Queen Street Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Stage 1 – design being scoped.	2024/2025	✓
2018-19	Little Howrah Beach Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Coastal assessment underway to inform implementation.	2025/2026	✓

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025-26 priority?
2019-20	Lauderdale Canal District Park Master Plan	Infrastructure and Natural Assets	<i>On Hold</i>	Awaiting outcomes of lease negotiations with Crown Land.		✗
2019-20	Geilston Bay Sport Precinct Master Plan	Infrastructure and Natural Assets	<i>Not yet commenced.</i>	Master Plan to commence following adoption of Sports Facilities Plan in 26/27 and be undertaken concurrently with Wentworth Park Master Plan.	2027/2028	✗
2020-21	Clarence Plains Plan	Infrastructure and Natural Assets	<i>Review</i>	Draft being completed for council review and adoption. Workshop in May.	2026/2027	✓
2020-21	Cambridge Oval Master Plan	Infrastructure and Natural Assets	<i>Adopted</i>	Gymnasium design currently underway with a development application anticipated for June 2026. Scope for detailed design of the new community sport pavillion being finalised for procurement.	2024/2025	✓
2023	Wentworth Park Master Plan	Infrastructure and Natural Assets	<i>Not yet started.</i>	Master Plan to commence following adoption of Sports Facilities Plan in 26/27 and be undertaken concurrently with Geilston Bay Sport Precinct Master Plan.	2027/2028	✓
2018-19	South East Regional Master Plan	Infrastructure and Natural Assets	<i>Not yet started.</i>	Site assessments underway to inform the plan including: Natural Values, Cultural Heritage and land survey.	2027/2028	✗
2020-21	ANZAC Park Pavilion Master Plan	Infrastructure and Natural Assets	<i>Commenced</i>	Council staff to regroup on business case for this project prior to detailed design commencing.	2027/2028	✓

Strategic projects

Year started	Master plan	Responsible area	Status	Comment	Timeline for adoption of plan	2025–26 priority?
2023-24	Droughty Peninsula Structure Plan	City Planning	<i>In progress</i>	Draft Droughty Peninsula Structure Plan currently being prepared for council workshop and for further community consultation.	Late 2026	✓
2019-20	Clarence City Heart Project	Strategic Development, Communications and Engagement	<i>Adopted</i>	The City Heart Plan was adopted in September 2025. The implementation plan is now being developed.		✓
2022-23	Warrane Urban Renewal Structure Plan	City Planning & Strategic Development, Communications and Engagement	<i>Not yet commenced</i>	Funding for the Warrane Urban Renewal Plan is included in the current budget and needs to be aligned with the Clarence Housing Strategy.	Early 2027	✓
2022-23	Risdon Vale and Geilston Bay Structure Plan	City Planning	<i>On hold</i>	Changes to the Urban Growth Boundary necessitate a reconsideration of this project in the context of other initiatives.		✗
2022-23	Sports Facilities Plan	Infrastructure and Natural Assets	<i>In progress</i>	Draft plan going through internal review	2026/2027	✓
2023-24	Open Space Strategy	Infrastructure and Natural Assets	<i>In progress</i>	Plan being drafted.	2026/2027	✓
2024-26	Events on Council Land Policy	Infrastructure and Natural Assets	<i>Not yet commenced</i>	Not yet commenced.	2027/2028	✗
2025-26	Urban Tree Strategy	Infrastructure and Natural Assets	<i>In progress</i>	Consultant brief nearing completion. Working towards procurement in 2026.	2027/2028	✓
2025-26	Community Facilities Strategy	Infrastructure and Natural Assets	<i>Not yet commenced</i>	Not yet commenced.	2027/2028	✓
2024-25	Natural Areas Strategy	Infrastructure and Natural Assets	<i>Adopted</i>	Implementation underway.	Dec-24	✓
2024-25	Bushfire Mitigation Strategy	Infrastructure and Natural Assets	<i>Adopted</i>	Implementation underway.	Nov-24	✓
2024-25	Coastal Access Strategy	Infrastructure and Natural Assets	<i>Complete</i>	Adopted October 2025. Implementation ongoing.	30/10/2025	✓
2016-27	Weed Strategy	Infrastructure and Natural Assets	<i>Complete</i>	Review conducted in 2023. Implementation ongoing	2023	✓
2025-26	Meehan Range Strategic Mountain Bike Plan	Infrastructure and Natural Assets	<i>Not yet commenced</i>	Meehan Track Network Plan developed as a supporting document to developing the strategy.	2027/2028	✓
2012-13	Tracks and Trails Strategy	Infrastructure and Natural Assets	<i>In progress</i>	Work is underway to review existing strategies and plans, update the trails register and begin drafting a preliminary document.	2027/2028	✓
2024-25	Cycling Strategy	Infrastructure and Natural Assets	<i>Complete</i>	Implementation to commence.	Adopted 7/7/25	✗
2025-26	Clarence Housing Strategy	City Planning & Strategic Development, Communications and Engagement	<i>In progress</i>	Request for Proposal has been put to market. Currently subject to evaluation and procurement procedures.	Early 2027	✓

Goal breakdown and priority activities

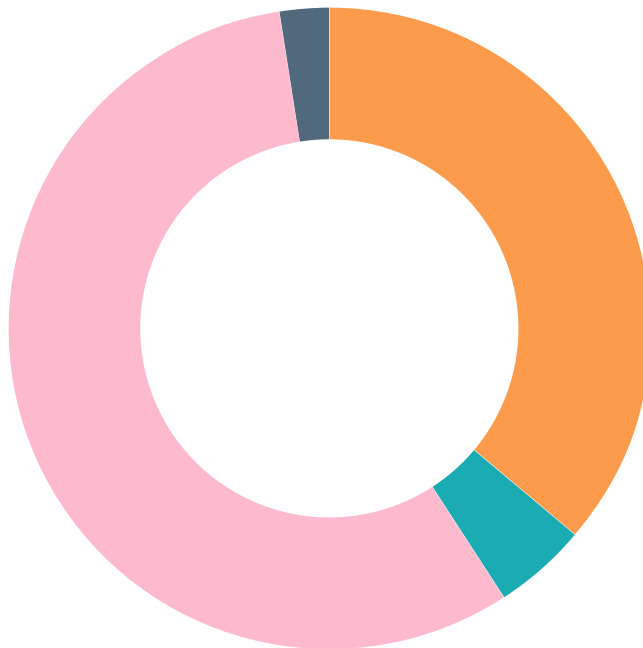


A people friendly city

GOAL:

Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.

Progress this quarter:



16	2	25	1	0	0	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.1 Enhancing the liveability of activity centres, community hubs and villages through urban design projects			
Develop an Urban Tree Strategy for Clarence. Prepare and implement a Precinct Planting Plan for greening Rokeby.	Consultant brief being scoped for the Urban Tree Strategy; working towards procurement. The scope for the greening Rokeby project is being finalised.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.2 Building upon Clarence's status as a World Health Organisation 'Age Friendly City and Community'			
Deliver outcomes of the current Age Friendly Clarence Plan.	Eating with Friends, a social eating program for older adults, held two lunches with 44 people attending sessions at Moto Vecchia and Risdon Hotel.	Community and Culture	● ● ● ● ONGOING
Strategic Plan 1.3 Recognising our Tasmanian Aboriginal people and developing a Reconciliation Action Plan			
Deliver on outcomes of the Respect Reconciliation Action Plan (RAP).	RAP officer commenced this quarter, and has been building relationships across key business units, and external organisations with RAPs (TasNetworks, Hobart Airport) to identify barriers, opportunities and to benchmark implementation. Plans for National Reconciliation Week are underway with a Leadership Walk for senior staff confirmed and participation at the Reconciliation Tasmania breakfast. RAP officer continues to contribute to place-based projects (Sheoak Point and Takara Limuna) and is progressing plans for organisation-wide cultural safety training with external providers.	Community and Culture	 IN PROGRESS
Develop programs that recognise Aboriginal cultural and creative arts practices.	Nupiri-ti Palawa project submitted 2x external funding applications in Q3, with Creative Australia and Arts Tasmania. Project is on track for public-facing website and EOI launch in Q4.	Community and Culture	● ● ● ● ONGOING
Strategic Plan 1.4 Undertaking consultation and developing concept plan(s) for the City Heart Plan			
Recognise the contribution of arts programming and infrastructure to our objectives for developing the City Heart Plan.	Planning continues towards the Cultural Creative Industries Precinct, couched in City Heart. Project is expected to begin in Q4, as soon as grant deed is confirmed.	Community and Culture	● ● ● ● ONGOING
Continue to progress the finalisation and adoption of the City Heart Plan and Implementation Plan.	The City Heart Plan implementation plan is now under review and development.	Strategic Development, Communications, and Engagement	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.5 Continuing to deliver and review a community Health and Wellbeing Strategy and associated supporting plans to strengthen and improve the physical, mental and social wellbeing of the community			
Deliver on outcomes of the current Access and Inclusion Plan.	The council facilitated Clarence Access and Inclusion Network was well attended by 15 service providers. Internal meetings underway to progress recommendations of the tracks and trails audit. Programming for International Day for People with a Disability is being scoped. Work is ongoing to progress recommendations of the Universal Information Project.	Community and Culture	 IN PROGRESS
Deliver on outcomes of the current Community Safety Plan.	Rosny Arvos program outlined below. Internal meetings to review improvements to the Rosny Bus Mall through the CPTED project, such as increased litter collection schedule, Bus Mall banner placements, other place-making and beautification opportunities, and progression of an asset audit. Internal Rosny Bus Mall working group meeting next quarter to review progress.	Community and Culture	 IN PROGRESS
Develop the Life Course Plan to provide clear actions for the Community Wellbeing Strategy (Formerly the Health and Wellbeing Strategy).	Community engagement for the Community Wellbeing Strategy occurred between 22 February and 24 April. Pop-up engagements occurred at the Clarence Jazz Festival, Rosny State Library and the Disability Expo Tasmania, with more pop-ups planned for Q4. Hard and soft copy surveys are available via Your Say website and Neighbourhood Houses.	Community and Culture	 IN PROGRESS
Develop a 10-Year Children's Services Strategy for Clarence.	RFQ closed at beginning of Q3 and a contract will be awarded for project commencement in Q4.	Community and Culture	 IN PROGRESS
Deliver a grants program for artists and creative professionals to establish their practice and work in Clarence.	Seven applications totalling \$56,849.70 were received by the Cultural and Creative Grant Program. Assessments commenced with recommendations provided Q4.	Community and Culture	 IN PROGRESS
Strategic Plan 1.6 Finalising the development and implementation of the Clarence Community Planning and Development Structure to enable a consistent approach to working together when considering community needs and issues			
Support and deliver the Healthy Together Clarence grant-funded project in collaboration with the Department of Health and community partners.	Healthy Tasmania funding, auspiced by Mission Australia, of \$59,703 approved to deliver educational programs that will build capacity and deliver place-based solutions to food insecurity. Meeting held 16 March to review funding request from Neighbourhood Centre project and Cook Together Clarence, via Healthy Together Clarence.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience			
Research options for the development of a new youth focused facility including potential partnership and co-location opportunities.	Consultations have been completed with final draft report being finalised before presentation to Council.	Community and Culture	 IN PROGRESS
Deliver a community walk for Mental Health Week held in October 2025.	With the Mental Health Week Walk cancelled in 2025, scope for this year's event has commenced with plans to be finalised Q4.	Community and Culture	 IN PROGRESS
In collaboration with People, Safety and Culture, develop training modules for Councillors, council officers and volunteers to address inclusion topics such as, multicultural awareness, Aboriginal cultural awareness and LGBTQIA+ awareness.	A draft training plan has been developed for discussion with relevant business units and delivery next quarter.	Community and Culture	 IN PROGRESS
Promote digital inclusion programs for older adults.	Digital inclusion is promoted in programming of Our Shared Space through a range of activities, such as designing cards in Canva. City officers are continuing to explore further opportunities for programming and strategic partnerships.	Community and Culture	 IN PROGRESS
Work with the LGBTQIA+ Working Group as a part of the Community Wellbeing Advisory Committee.	Meeting held on 10 February, with work now underway to deliver LGBTQIA+ inclusion training to all city officers in Q4.	Community and Culture	 IN PROGRESS
Deliver training to Councillors, officers and volunteers across a range of community inclusion topics such as, Disability awareness.	Plans underway to engage Disability Voices Tasmania to deliver targeted training to relevant business units on universal design principles following the recent tracks and trails accessibility audits in Q1.	Community and Culture	 IN PROGRESS
Partner with community to develop preventative strategies to community safety issues.	Rosny Arvos was scheduled to run from 10 February to 16 April with new delivery partner Home Base. In-kind promotional support received from Eastlands (Vicinity). Meeting of Youth Safety in Clarence Network was held.	Community and Culture	 IN PROGRESS
Support the Clarence Salvation Army to deliver the Clarence Christmas Brunch.	This event has been completed. Christmas Brunch 2025 had 200 guests and volunteers attend. City officers attended a debrief with the Salvation Army Christmas Brunch planning team.	Community and Culture	 COMPLETED

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our community to build capacity and resilience (continued)			
Revise and implement the Homelessness Action Plan.	Review of Council's Homelessness Procedure ongoing. Agreement signed between Salvation Army Street2Home (S2H) program and council for additional S2H worker and six month trial of expanded services, with worker recruited. S2H Clarence report includes 15 cases referred by council; average response time of 21hrs; and majority rough sleepers. One network meeting held with southern councils and S2H.	Community and Culture	 IN PROGRESS
Develop and distribute homelessness information and resources to internal and external stakeholders as an educative tool to build empathy in the community towards those experiencing homelessness.	Crisis Contact Cards design completed and now being printed. Planning for National Homelessness Week 2026 commenced.	Community and Culture	 IN PROGRESS
Support the delivery of urban artwork projects in collaboration with artists and young people as a tool to address community.	Plans are underway to develop a mural on the entrance of the Clarence Youth Centre at Rokeby and to wrap the service boxes on Tollard Drive. An EOI process is being developed to invite street artists to engage with local schools for community art murals. A graffiti/mural program is being developed with a local artist to educate young people and facilitate positive street art.	Community and Culture	 IN PROGRESS
Deliver the grants and benefits program.	Seventeen applications received to the Community Grants and Cultural and Creative Program totalling \$124,746.70 in funding requests. Assessments underway with advice of outcome in Q4. The Quick Response Grant Program closed on 24 March with a total of \$25,692.00 awarded in funding to 99 recipients this financial year, of which 25 grants were issued this quarter.	Community and Culture	 IN PROGRESS
Provide and support community friendly activities at youth focused recreation facilities across Clarence.	The Youth Services team planned an Easter event at the Clarence Youth Centre in Rokeby, supported Council's Rosny Arvos program through Term 1 and an engagement event at Rosny College. Outreach programs delivered at Risdon Vale, Clarendon Vale and Rosny skate parks. School Term 2 will see outreach programs rotating to different areas in the region including Richmond and South Arm.	Community and Culture	 ONGOING
Develop and conduct a survey of LGBTQIA+ community needs in Clarence.	This item has been deferred and explored through the development of the Community Wellbeing Plan 2026-2030.	Community and Culture	 DEFERRED

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.8 Recognising the significant impact volunteer involvement has on achieving our strategic goals and the delivery of our services and initiatives			
Deliver and grow the Clarence Community Volunteer Service.	The volunteer management software continues to deliver improved record-keeping, scheduling, and overall operational efficiency, providing a strong foundation supporting service delivery and growth. The service has stabilised volunteer numbers at 31 active volunteers and is actively recruiting.	Community and Culture	 ONGOING
Develop a Volunteer Recognition Strategy and induction process for all of City of Clarence volunteers.	The inter-department working group continues to meet monthly and work is progressing in line with the project plan. Improved process to attract, recruit, train and retain volunteers is being developed to enhance experience for volunteers and supervisors.	Community and Culture	 IN PROGRESS
Strategic Plan 1.9 Undertaking the development of a Sport and Recreation Strategy			
Collaborate with other Councils in the region, on the development of a Regional Sports Facility Plan that reflects the needs of the Greater Hobart community over the next 20 years. Finalise the Clarence Sports Facility Strategic Plan.	The draft strategy is being reviewed in the context of the draft Regional Sports Facility Plan. Community engagement planned for late 2026.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health			
Deliver gentle exercise programs for older adults in Clarence.	Rokeby Gentle Exercise classes resumed on 23 January at the Rokeby Trust Hall, with ten weekly one hour sessions held and a total of 187 attendances across the quarter. An average of 18 people attend per session.	Community and Culture	 ONGOING
Deliver the Live Well, Live Long program.	The first program of the Live Well, Live Long, in partnership with the Tasmanian Health Service, commenced, with seven of the ten sessions held. A total of 13 registered participants attended. Program Two will commence in Q4.	Community and Culture	 ONGOING
Review the Help to Health program.	An internal review has been completed, with final recommendations to be progressed for review. City officers continue to build key stakeholder relationships and engage in networking meetings.	Community and Culture	 IN PROGRESS

A people friendly city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health (continued)			
Deliver the Fitness in the Park program.	Fitness in the Park summer program has been successful this quarter with 56 sessions held in five locations – Richmond, Lindisfarne, Kangaroo Bay, South Arm, and Bellerive with 1,242 check-ins this period. There has been continued growth, with 62 first-time attendees.	Community and Culture	 ONGOING
Deliver council immunisation clinics to the public and the school based immunisation program.	The school based immunisation program commenced in March with Grade 7s receiving vaccinations against human papillomavirus and diphtheria, tetanus and pertussis, and Grade 10s receiving vaccinations against meningococcal ACWY.	Regulatory Services	 ONGOING
Continue work on declared smoke-free areas including signage and education.	Robust smoke-free area stencils installed in Rosny Bus Mall.	Regulatory Services	 ONGOING
Strategic Plan 1.11 Continuing to develop and maintain a quality open space network			
Finalise the Clarence Open Space Strategy.	The Open Space Strategy is being drafted.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 1.12 Facilitating opportunities for community connections and growth through a range of programs, activities and events			
Deliver the Our Shared Space intergenerational program combatting ageism.	Council's intergenerational program continued to partner with Rosny Library to deliver two activities this quarter to a total of ten attendees with a focus on digital literacy and fine motor skills, such as Lego Masters and Creating cards in Canva.	Community and Culture	 ONGOING
Deliver Seniors Week activities.	Seniors Month is held in October annually. Planning has commenced and discussions with networks occurring with a draft program to be completed by end May. Deadline for council submissions to the Council on the Ageing's program is July.	Community and Culture	 COMPLETED
Work in partnership with organisations to support programs which increase awareness of people with disability.	City officers participated in the inaugural Hobart Disability Community Expo at Ninja Stadium on 3 March, with approx 200 attendees. Submission to the Department of Premier and Cabinet's draft Tasmanian Disability Inclusion Plan completed and sent on behalf of council's Disability Access and Inclusion Working Group.	Community and Culture	 IN PROGRESS

A people friendly city

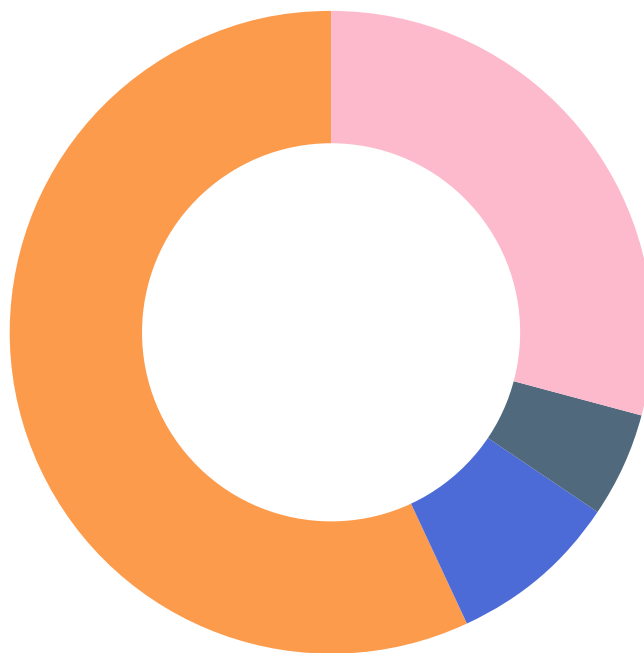
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Support Dementia Friendly activities in Clarence.	Supporting dementia friendly activities in Clarence continued with Community Development staff attending the Dementia Australia Brain Health Expo on 5 March at the Moonah Arts Centre. The expo provided education about dementia and the ability to sign up to be a Dementia Friend.	Community and Culture	● ● ● ● ONGOING
Deliver before and after school and holiday care services in partnership with schools across Clarence and continue planned growth to meet demand in the community.	Youth team facilitated school holiday programs throughout the January holidays promoting physical activity and social interaction and included young people from 11 suburbs in Clarence and 4 in Hobart. Additional programs this quarter include before school breakfast club to address food insecurity and a sustainability and gardening program to teach young people about protecting their environment.	Community and Culture	● ● ● ● ONGOING
Deliver ongoing operations of the Rosny Early Learning Long Day Care Centre to offer high quality and affordable childcare services for the Clarence community.	We've updated our operations to meet the revised National Regulations for child safety. To enrich our curriculum, we are partnering with Nita Education, who will visit bimonthly to lead immersive Indigenous activities and foster meaningful connections to First Nations perspectives.	Community and Culture	● ● ● ● ONGOING
Recognise the contribution of the community through the installation of memorials in accordance with City of Clarence policy.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Strategic Plan 1.13 Recognising, celebrating, and supporting diversity by building on our connections through Welcoming Cities and Refugee Welcome Zone and developing supporting policies			
Support multicultural activities in Clarence.	Harmony Week was celebrated with two Migrant Business Information Sessions at the Howrah Community Centre and Rosny Library in collaboration with relevant council business units, and participation in the Walk Against Racism as an initiative of the WESTAR campaign in Hobart. Support provided to Migrant Resource Centre to apply for funds to run multicultural awareness training in Clarence.	Community and Culture	● ● ● ● ONGOING

A well-planned liveable city

GOAL:

Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.

Progress this quarter:



33	0	17	3	0	5	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.1 Developing and implementing contemporary, funded, asset management plans for all council asset types			
Undertake playground and skate park audits to plan renewal priorities.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Prepare an Aquatic Facility Management Plan to continue the sustainable operation of the Clarence pool.	Not commenced.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Prepare and implement a Tracks and Trails Audit and Maintenance Program in line with the review of the Clarence Tracks and Trails Strategy	In progress.	Infrastructure and Natural Assets	 IN PROGRESS
Progress the ICT Infrastructure Project: Rollout of contemporary, secure endpoints and upgrade data centres and remote sites to provide for increased resilience, security, and service delivery across the business and for the community.	Completion of the edge networking infrastructure and associated security implementation for the final satellite site, along with a newly identified site, has been rescheduled to align with broader program priorities and delivery sequencing. Procurement for targeted data centre resilience enhancements is underway with initial implementation completed for select items, and remaining activities in Q4.	Information and Data	 IN PROGRESS
Undertake road renewal including: - major digouts - pavement reconstruction - footpath and kerb and gutter renewal - road resurfacing including asphalt, micro surfacing and spray sealing	Ongoing	Infrastructure and Natural Assets	 ONGOING
Develop a plan for the management and future upgrade of unsealed roads.	Strategy work underway	Infrastructure and Natural Assets	 IN PROGRESS
Undertake stage one detailed design for Victoria Esplanade and Queen Street.	The project is with an external consultant to review and advise next steps.	Infrastructure and Natural Assets	 IN PROGRESS

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.2 Developing and implementing a comprehensive transport strategy for the city			
Continue to liaise with the Department of State Growth on: 1. The South East Traffic Solutions to improve travel time reliability between Hobart and Sorell. 2. Improving cycling opportunities through the Greater Hobart Cycling Plan and grant initiatives. 3. Arterial improvement in Clarence, that being the Mornington Interchange and upgrade of South Arm Road, Rokeby. 4. Development of the Rokeby Park and Ride facility. 5. Tasman Bridge Pathways Upgrade.	1. No further update. 2. No current State funding to continue this. 3. Officers continuing to liaise with DSG. 4. A development application for the Park & Ride has been received by council (as planning authority) and is being assessed. 5. Eastern path connections (under the bridge) have been completed. Clarence provided consultation feedback on the proposed bridge works.	Infrastructure and Natural Assets	 IN PROGRESS
Progress investigation and design for landside infrastructure to support the expansion of ferry services into other locations within Clarence, including Lindisfarne.	Planning application for Landowner Consent to be considered at April Council Meeting.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.3 Developing and implementing traffic management plans to enhance connectivity and improve road safety			
Undertake road maintenance on sealed roads, unsealed roads and bridges (including cleaning, verge mowing and median strips, repair and maintenance of street furniture, kerb and gutters, table drains, road pavement, signed and line marking).	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Carry out road shoulder widening on Acton Road, Acton.	Design underway for this work.	Infrastructure and Natural Assets	 IN PROGRESS
Undertake upgrades to existing road infrastructure (as approved in the Roads Capital Budget) including road upgrades, safety improvements and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Erosion investigation for areas where public infrastructure (roads and footpaths) is at risk.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Engineering investigations and design (as approved in the Roads Capital Budget) including corridor studies, safety audits, intersection upgrades and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Trial of traffic management proposals identified in the Richmond Master Plan.	Not started. Awaiting adoption of Richmond Master Plan to commence planning work.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Strategic Plan 2.4 Reviewing and continuing to implement our Bicycle Plan and the Tracks and Trails Strategy for the city			
Continue to partner with the State Government on the sustainable planning, maintenance and upgrade of the Clarence Mountain Bike Park.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Undertake track and trail projects (as approved in the Tracks and Trails Capital Budget) including: • Single Hill Track – Summit to Kirra Road • Rokeby Hills Track – Tunah Street Howrah to Toorittya Bushland Reserve • Rosny Parklands Circuit Track	Continued capital improvements and upgrades to the tracks and trails networks across Clarence.	Infrastructure and Natural Assets	 IN PROGRESS
Undertake upgrades on multi-user pathways (as approved in the Roads Capital Budget) including upgrades to the Clarence Foreshore Trail and other on-road bicycle infrastructure.	Design and planning works are continuing for the next stage of upgrades to the Clarence Foreshore Trail.	Infrastructure and Natural Assets	 IN PROGRESS
Implement the recommendations of the draft Clarence City Cycling Strategy 2025-2035.	Implementation of the cycling strategy commencing with planning underway for the Clarence Foreshore Trail upgrade at Montagu Bay and the design of a shared path at Howrah Road.	Infrastructure and Natural Assets	 IN PROGRESS
Improve facilities and safety for people riding bicycles across the city, including: • Construct bicycle parking racks. • Install bicycle-safe stormwater grates.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.5 Providing and prioritising a safe, reliable, and accessible pedestrian network			
Undertake sealed footpath and gravel footpath maintenance (including weed control).	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Identify missing footpath links and missing kerb ramps across our built-up areas and develop a strategy to address this.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Improve pedestrian access across the city (as approved in the Roads Capital Budget), including new pedestrian crossings, traffic islands, streetscape upgrades and new and upgraded footpaths.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Strategic Plan 2.6 Developing and implementing a parking infrastructure development plan to guide capital investment in public parking facilities			
Undertake maintenance of sealed and unsealed car parks.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Undertake upgrades to car parking infrastructure (as approved in the Roads Capital Budget), including design development, safety improvements and traffic management projects.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue the analysis of council-owned car parking sensor usage data in Bellerive and Rosny to inform decisions aimed at improving parking behaviour.	Data analysis is continuing for the installed parking sensors. Sensor upgrade options are still being evaluated.	Information and Data	 IN PROGRESS
Strategic Plan 2.7 Developing and implementing stormwater catchment management plans for the city			
Implement stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget), including pipe upgrades, increased inlet capacity, kerb modifications and network extensions.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Design stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget), including pipe upgrades, increased inlet capacity, kerb modifications and network extensions.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Improve quality of stormwater discharge into the Derwent River (as approved in the Stormwater Capital Budget), including Water Sensitive Urban Design (WSUD) treatments, new gross pollutant traps and modifying existing treatment systems for improved operation.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Plan and design of detention systems identified as priority works in the Stormwater Systems Management Plans (as approved in the Stormwater Capital Budget).	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to monitor, review and update Stormwater Systems Management Plans based to keep them consistent with development and changes across the city.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Strategic Plan 2.8 Undertaking stormwater management and groundwater monitoring programs			
Undertake stormwater maintenance (including pits and pipe, open channels, gross pollutant traps, detention basins).	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Develop and implement a strategy to prioritise maintenance and replacement of soakage trenches across the city.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to maintain the Seven Mile Beach groundwater model, including upgrade of bore holes and data loggers.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to operate the Cambridge Oval stormwater harvesting project.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Construct stormwater improvements throughout the city (as approved in the Stormwater Capital Budget), including new pits, upgraded pipes and improved open drains.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Design stormwater improvements throughout the city (as approved in the Stormwater Capital Budget), including pipe renewal, open drain improvements and capacity assessment and upgrades.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.9 Undertaking an audit and strategic review of council's buildings and community facilities to establish usage, condition, and compliance to standards, and assess to ensure they are fit for purpose to accommodate current and future community needs			
Continue to progress the needs analysis and business case for the Clarence City Council Community Hub, Administrative and Civic Precinct.	Scenario development undertaken along with establishment of assessment criteria. The feasibility study and business case will be undertaken in Q4.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Finalise Community Facilities Strategic Plan and implement projects (as approved in the Facilities Management Capital Budget) including: • Aquatic centre backwash tank upgrades • Solar panel installation at Sandford Hall • Undertake site assessments and design to improve Rosny Barn operation • Upgrade flooring at Tranmere Hall • Replace the roof on the Millers Cottage at Richmond Village Green • Upgrade toilets at Cambridge Hall • Upgrade public toilets at Lauderdale Hall • Installation of soap dispensers at public toilets	Continued capital improvements and upgrades to identified facilities throughout Clarence.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.10 Ensuring quality civic architecture which is responsive to place and adaptable for the needs of the community			
• Construct new community sporting pavilion at Clarendon Vale Oval • Finalise detailed design for ANZAC Park community sporting pavilion • Construct new toilets at Sandford Hall • Construct new toilets at Bayview Park, Lauderdale • Construct new storage facility at Kangaroo Bay Oval • Concept design Cambridge community sporting pavilion	• Construction complete: Clarendon Vale Oval Pavilion, Bayview Park Toilets • Under construction: Sandford Hall • Design phase: Cambridge Community Sports Pavilion, Anzac Park Community Sports Pavillion, Kangaroo Bay Storage Facility, Cambridge Hall	Infrastructure and Natural Assets	 IN PROGRESS

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.11 In line with our Sport and Recreation Strategy, work with local clubs, state and regional organisations and other levels of government to meet the sport and recreation needs of our community			
Construct the following (as approved in the Active Capital Budget): • Installation of AFL infrastructure at Montagu Bay School Oval • Upgrades to Geilston Bay Oval No. 1 (pitch, fencing and lighting) • Renewal of Richmond tennis synthetic court • Renewal of Rosny tennis fencing • Replacement of Rosny and Beltana bowling synthetic greens • Improvements at Richmond Oval • Installation and maintenance of South Arm pontoon • Accessible shooting lines at Roscommon Archery Centre	Works to several ovals and courts that cover a variety of sports are underway.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 2.12 Undertaking best practice land use policy development and active participation in regional planning processes			
Develop a coordinated and comprehensive strategic workplan to enable the commencement of the review of the Tasmanian Planning Scheme – Clarence in 2026.	Strategic workplan developed for budgeting and forward planning. Remains a dynamic live document subject to change and reprioritisation.	City Planning	 ONGOING
Participate in, and contribute to state and regional strategic working groups such as that related to the 30 Year Greater Hobart Plan, the review of the Southern Tasmania Regional Land Use Strategy and development of Tasmanian Planning Policies.	Ongoing participation as available.	City Planning	 ONGOING
Review planning policies and update as necessary to meet contemporary standards.	Ongoing review based on any changes to legislation or regional/ state policy.	City Planning	 ONGOING
Review and update the Local Planning Schedule of the Tasmanian Planning Scheme – Clarence as necessary or as directed.	Comprehensive or minor issues review of the interim LPS as directed by Tasmanian Planning Commission or Planning Minister.	City Planning	 ONGOING

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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.13 Enhancing natural and built amenities to create vibrant, accessible activity centres and community hubs through quality urban design			
Aligned with strategic work being undertaken at a state level through the Southern Tasmania Regional Land Use Strategy (STRLUS) review, plan for the review of Clarence Activity Centre Strategy 2013 in line with the principles and outcomes of the City Heart Plan.	Programming and funding for this important work likely to be for FY26-27.	City Planning	 DEFERRED
Strategic Plan 2.14 Planning for a diverse range of housing to meet the needs of a wide demographic			
Review densification opportunities aligned with activity centres and transport corridors.	This action will be considered through the Clarence Housing Strategy and linked to the review of the Clarence Activity Centre Strategy.	City Planning	 NOT YET COMMENCED
Commence the Warrane Neighbourhood Structure Plan project to consider opportunities for improved options for diversity of housing typology and urban design outcomes within the Warrane area and immediate surrounds and provide a basis for future Local Provisions Schedule (LPS) Amendments.	Funding for the Warrane Urban Renewal Plan is included in the current budget and needs to be aligned with the Clarence Housing Strategy.	City Planning	 NOT YET COMMENCED
Plan for the Geilston Bay / Risdon Vale Structure Plan to provide a framework and implementation framework for the consolidation of urban development and opportunities for diversity of housing typologies.	Changes to the Urban Growth Boundary necessitate a reconsideration of this project in the context of other initiatives.	City Planning	 DEFERRED
Aligned with strategic work being undertaken at a state and regional level, commence the Clarence Housing Strategy to consider the opportunities across the city for improved options for diversity of housing typology and urban design outcomes.	Request for Proposal has been put to market. Currently subject to evaluation and procurement procedures.	City Planning	 NOT YET COMMENCED

A well-planned liveable city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.15 Ensuring neighbourhoods have pleasant streetscapes and access to recreational spaces and appropriate neighbourhood facilities			
Commence consultation, site survey and design for parks (as approved in the Parks and Play spaces Capital Budget) including: • South East Regional Parklands, Clarendon Vale • Clarendon Vale youth space upgrade • Richmond Village Green play space • Lewis Park, Seven Mile Beach • Fermoy Park, Howrah • Bayview Park Lauderdale	Continued capital improvements and upgrades to several parks across Clarence are underway.	Infrastructure and Natural Assets	 IN PROGRESS
Finalise the Droughty Peninsula Structure Plan to provide a framework and implementation framework for the expansion of urban development and underpin future Local Provisions Schedule (LPS) Amendments.	Draft Droughty Peninsula Structure Plan currently being prepared for council workshop and for further community consultation. To be finalised early FY26-27.	City Planning	 IN PROGRESS
Strategic Plan 2.16 Planning for the supply of industrial and commercial land, taking advantage of the city's unique locational advantages			
Aligned with strategic work being undertaken at a state level through the Southern Tasmania Regional Land Use Strategy (STRLUS) review, plan for a detailed review of the supply and demand of industrial areas within Clarence.	This action is dependent upon the finalisation of the current review of the Southern Tasmanian Regional Land Use Strategy. Programming and funding for this important work likely to be put forward for FY27-28.	City Planning	 DEFERRED
Continue to identify key areas for preliminary investigation of opportunities and constraints for future residential, commercial or industrial development to justify further work if necessary.	Ongoing work is being undertaken through priority strategies to inform a future settlement strategy.	City Planning	 ONGOING

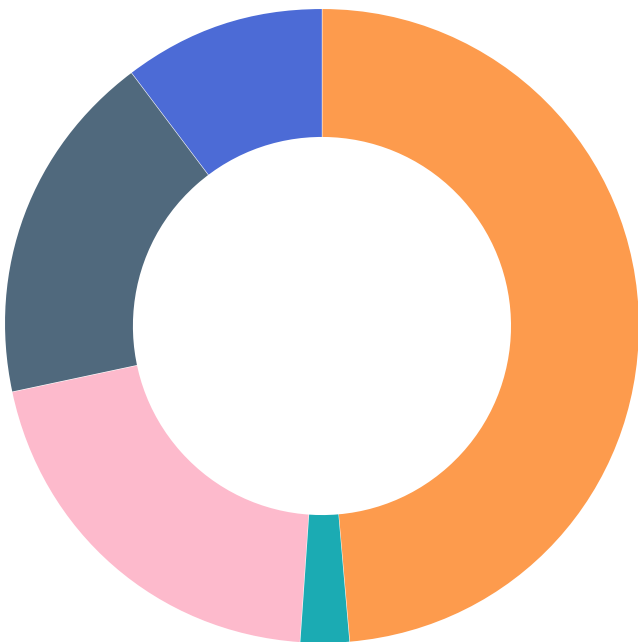
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PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.17 Ensuring heritage values of historic places and precincts are protected			
Review the provision of the heritage and planning feedback process to ensure effective delivery of heritage advice.	Clarence continues to provide a limited heritage advisory service and encourages applicants to utilise the resource. A new service provider has recently been appointed.	City Planning	● ● ● ● ONGOING
Continue to monitor the need for inclusion of heritage places in the Local Provision Schedule (LPS) of the Tasmanian Planning Scheme – Clarence.	Review as sites identified.	City Planning	● ● ● ● ONGOING
Strategic Plan 2.18 Encouraging the expansion of intensive agriculture and associated activities			
Continue to ensure viable agricultural land is appropriately developed through planning controls.	Ongoing work is being undertaken to inform a future settlement strategy.	City Planning	● ● ● ● ONGOING
Strategic Plan 2.19 Applying land use techniques to identify and protect important natural values within the city			
Ensure that areas of high environmental or biodiversity value are appropriately identified and protected within the Tasmanian Planning Scheme – Clarence.	Ongoing work is being undertaken to inform a future settlement strategy.	City Planning	● ● ● ● ONGOING

A prosperous and creative city

GOAL: Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

Progress this quarter:



19	1	8	7	0	4	0
..... ONGOING	✓ COMPLETED	⚙️ IN PROGRESS	➡️ DEFERRED	🛑 OFF TRACK	✖️ NOT YET COMMENCED	🔄 REPLACED

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.1 Reviewing and implementing the Economic Development Plan to encourage and facilitate business enterprise through economic development, land use planning, and cultural development strategies			
Continue to progress the City Development Strategy and implementation plan to support economic development activities and strategic economic direction in the City.	The City Development Strategy has been on hold during the development of the City of Clarence Strategic Plan. Now that this is adopted the development of this strategy will recommence in Q4.	Strategic Development, Communications, and Engagement	 DEFERRED
Strategic Plan 3.2 Working together with the Greater Hobart councils and other levels of government, under the Hobart City Deal, to leverage Hobart's natural amenity and build on its position as a vibrant, liveable, and connected global city			
Continue to evaluate, collaborate on, and promote opportunities to progress the adoption and delivery of shared digital resources within our region.	Discussions with external organisations continue to explore options for the delivery of aligned and shared digital resources.	Information and Data	 IN PROGRESS
Continue to deliver the City Development Strategy as a key outcome of the City of Clarence Strategic Plan.	The City Development Strategy has been on hold during the development of the City of Clarence Strategic Plan. Now that this is adopted the development of this strategy will recommence in Q4.	City Planning	 DEFERRED
Continue to participate in inter-council planning initiatives, working groups and wider planning forums.	Council will continue to participate in these important initiatives when opportunities arise.	City Planning	 ONGOING
Strategic Plan 3.3 Developing and implementing initiatives aimed at addressing the areas of significant socio-economic disadvantage within the city			
Develop and deliver youth programs across Clarence.	In addition to existing youth outreach and in centre programs, a sustainability program and a program addressing food insecurity have been introduced. Plans are underway for a new public art/ educational program and Virtual Reality and 3D printing and design programs for introduction later in the year.	Community and Culture	 ONGOING
Work in partnership with organisations, schools and services to support programs and activities for young people across the city.	Youth services officers have been supporting in-school programs at South Arm during this term. The team is supporting Clarendon Vale Neighbourhood Centre to deliver programs for young people and will be working from term 2 with several organisations out of the former Rosny Golf Clubhouse site including Mission Australia, Pulse and Headspace.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
In partnership with other organisations develop youth activities in Rosny CBD.	The trial Rosny Arvos program has continued throughout term 1 2026 with partners Mission Australia, Each/Headspace, Youth Pulse Health South, and Homebase joining during this term. Planning for the evolution of the program for term 2 and 3 is underway.	Community and Culture	 ONGOING
Support the One Community Together initiative in Clarence Plains.	Officers continue to support the One Community Together initiative. Next meeting scheduled in Q4.	Community and Culture	 ONGOING
Strategic Plan 3.4 Communicating our city brand and benefits through the promotion of our attributes, opportunities and visitor attractions			
Undertake a cultural mapping project to identify key cultural assets, heritage sites, local talents, and unique traditions within Clarence.	Not yet commenced – work will be undertaken in context of CCIP / City Heart.	Community and Culture	 DEFERRED
Continue to develop a database of videos and images for use in city promotion.	New drone and video project underway, as well as continued Images and videos taken at various events and used for various communications and promotion purposes.	Strategic Development, Communications, and Engagement	 ONGOING
Develop a Visit Clarence synopsis to promote our tourism attractions on our website.	This project has not yet commenced.	Strategic Development, Communications, and Engagement	 NOT YET COMMENCED
Strategic Plan 3.5 Building and facilitating productive networks and relationships based on common interests with business groups, regional bodies, other councils, and other levels of government			
Support and collaborate with the Coal River Valley Tasmania Tourism Association and support the annual Crave Harvest Festival held in April each year.	City officers have continued to engage and support the Coal River Valley Tasmania Tourism Association. However, the Crave Harvest Festival will not be going ahead following a decision by the Association.	Strategic Development, Communications, and Engagement	 ONGOING
Engage with the broader Clarence and Greater Hobart business community and industry groups.	Council officers continued to engage with local businesses and prospective businesses seeking to establish in Clarence. Officers supported initiatives including the Migrant Business Information Session, attended the launch of the State government's Antarctic and Southern Ocean sector prospectus, and participated in the Southern Economics and Business Support Network meeting.	Strategic Development, Communications, and Engagement	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.5 Building and facilitating productive networks and relationships based on common interests with business groups, regional bodies, other councils, and other levels of government (continued)			
Support key stakeholders across the city to activate council land, including markets and event activations.	Council officers continued to work with private market and event operators to undertake markets and events within Clarence to activate council land, while also supporting community events and activities through the sponsorship program.	Strategic Development, Communications, and Engagement	 ONGOING
Work with our Sister City and schools within the city to support student exchange program.	Sponsorship of Clarence school visits to Akkeshi has been advertised in the Mercury and Eastern Shore Sun, with applications open from 15 February to 30 April 2026.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 3.6 Facilitating and/or directly investing in foundation projects and infrastructure aimed at driving further investment and growth			
Develop a Data and Spatial Strategy.	Work continues toward developing a baseline and roadmap for the delivery of a number of pilot initiatives related to strategic priorities and operational requirements.	Information and Data	 IN PROGRESS
Strategic Plan 3.7 Developing a Cultural and Creative Strategy			
Undertake a strategic rebrand of Clarence Arts and Events brand, including website update.	Completed.	Community and Culture	 COMPLETED
Develop and strengthen our arts and festival partnerships, and collaborate on projects and programs to achieve strong arts outcomes.	Partnership delivered with Cygnet Folk Festival, attracting significant audiences to The Barn at Rosny Farm over four nights in January.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.8 Delivering a diverse program of cultural events to increase access, participation and excellence in arts and cultural activities			
Develop and deliver an annual program of exhibitions and events that highlight Clarence's unique culture and community.	Schoolhouse at Rosny Farm delivered three vital exhibitions, featuring work from high profile artist Sara Morawetz, as well as Adrian Bradbury, Cale Hine, Jacob O'Shannassy, Tanya La Paglia, Anna Phillips, Patricia Yacomo. Also delivered retrospective exhibition marking the 30th anniversary of the Clarence Jazz Festival.	Community and Culture	 IN PROGRESS
Develop community art projects that involve local artists, schools, and community groups. Projects include murals, public sculptures, and interpretative signage that reflect the area's unique qualities and history.	Community workshop program delivered in Q3 included workshops in Cyanotype making and radio building. All workshops were well attended, leading to growth of program in Q4.	Community and Culture	 ONGOING
Develop programs aimed at providing pathways for young people into the arts industry, including mentorship, internship and casual opportunities.	City Culture team continues work on a technical mentorship program model, to help provide pathways into paid work for young people hoping to develop skills in live music production.	Community and Culture	 ONGOING
Support community-led art projects that involve community participation and reflect the city's identity.	Planning is underway for biennial Open Art exhibition in Q4.	Community and Culture	 ONGOING
Develop a program of activity for an art container as a pop-up venue for art exhibitions, performances, and cultural workshops.	Container housed components of retrospective Clarence Jazz Festival in Q3. Program model continues to be developed to ensure long-term engagement and project space success.	Community and Culture	 ONGOING
Develop a Mixed Reality, Augmented Reality and Virtual Reality project that will allow users to explore historical sites, artworks, and cultural stories through their smartphones.	Work continued on the next phase of development of the Shag Bay trail, with artists and community practitioners Alex Miles, Johnny Scholes and Sharnie Read collaborating on content for the physical and augmented reality interpretive elements. Work on this trail is expected to be delivered in Q4.	Community and Culture	 IN PROGRESS
Identify opportunities to exhibit civic art collection and Clarence prize winners.	Design Tasmania's 'Heartwood' exhibition was extended due to high interest. Program report will be delivered shortly to demonstrate impact.	Community and Culture	 ONGOING
Host regular workshops that cater to the creative community, encouraging collaboration and knowledge sharing.	Community workshop program delivered in Q3 included workshops in Cyanotype making and radio building. All workshops were well attended, leading to growth of program in Q4.	Community and Culture	 ONGOING

A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.9 Enhancing our cultural identity by encouraging the creation and installation of public art			
Deliver the Public Art Policy, that emphasises work that reinforces Clarence's uniqueness.	The Public Art Policy is going through final internal review, ahead of coming to council for adoption in Q4.	Community and Culture	 IN PROGRESS
Ensure public art is embedded in urban planning initiatives.	This project is deferred until the adoption of the Public Art Policy.	Community and Culture	 DEFERRED
Commission and deliver new public art installations.	This project is deferred until the adoption of the Public Art Policy.	Community and Culture	 DEFERRED
Strategic Plan 3.10 Examining options for the establishment of a civic centre or performance and exhibition centre			
Work with state and federal governments to realise Clarence's cultural infrastructure priorities, including Rosny Farm Creative Industries Precinct.	Grant Deed delayed at funder's end. Expecting it to be delivered in Q4 so that project can commence.	Community and Culture	 IN PROGRESS
Strategic Plan 3.11 Reviewing and implementing the Cultural History Plan for Clarence to preserve and promote the city's unique cultural history			
Develop a suite of workshops, talks and walks that focus on local history.	Walks program enjoyed an outing to Waverley Flora Park in Q3. Planning is underway for a series of walks to be delivered in partnership with Beaker Street in Q1.	Community and Culture	 ONGOING
Implement the Cultural History Plan to preserve and promote the city's unique cultural history.	Shag Bay physical / digital interpretation project and Astor Park project continue. Work is commencing on a new interpretation project at Kangaroo Bay.	Community and Culture	 IN PROGRESS
Manage and maintain heritage listed buildings, places and memorials across Clarence including, the completion of Conservation Management Plans for Council owned buildings.	Not yet commenced.	Infrastructure and Natural Assets	 NOT YET COMMENCED

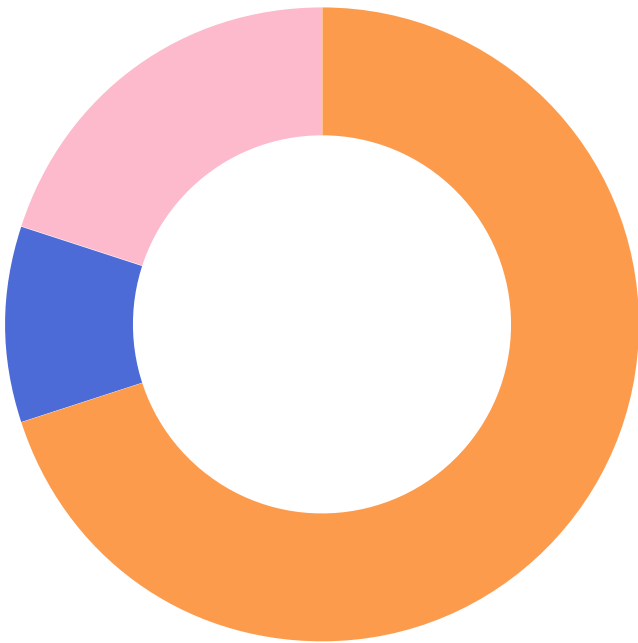
A prosperous and creative city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.12 Enhancing Sister City relationships and international linkages as a mechanism to foster and deliver cultural benefits			
Continue to identify opportunities to build new linkages and cultural connects with other cities and international communities.	Partnerships with Cygnet Folk Festival and Clarence Jazz Festival brought artists to Clarence from Melbourne, Sydney, India, England, USA and Ghana, continuing significant work that Rosny Farm is doing in attracting and presenting world-class talent.	Community and Culture	 ONGOING
Strategic Plan 3.13 Undertaking the development of a Digital Strategy			
Develop a Digital Strategy Implementation Plan.	On hold while resourcing is being addressed.	Information and Data	 DEFERRED
Strategic Plan 3.14 Adopting policies and strategies to enhance the quality of life by using emerging technology to improve the efficiency of city infrastructure and services for the benefit of the community, business and visitors			
Continually improve online availability and processes across the business including for regulatory, recruitment and procurement functions.	Progress has continued on improvements and efficiencies to business processes aligned with the customer service charter resulting in further improvements to service levels. Development of recruitment processes within OneCouncil progressed with continued internal collaboration and consultation.	Information and Data	 IN PROGRESS
Progress the Replacement Facilities Access System Project. Research, scope and identify options to replace and improve current access systems (including CCTV, key, electronic swipe cards, pin) to council's facilities, buildings, ovals, halls and centres.	On hold due to resourcing constraints and reprioritisation. Resourcing has been addressed. Prioritisation work is continuing.	Information and Data	 DEFERRED
Investigate the provision of an online public facing portal to allow self-service parking infringement information access.		Information and Data	 NOT YET COMMENCED
Investigate the use of Licence Plate Recognition (LPR) and AI in parking enforcement with a view to conducting field trials.		Information and Data	 NOT YET COMMENCED

An environmentally responsible city

GOAL: Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.

Progress this quarter:



14	0	4	0	0	2	0
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.1 Protecting natural assets within council-managed land through the development and review of strategies in relation to bushfire, weed, land and coastal management			
Undertake environmental health sampling and monitoring.	Sampling of Howrah and Bellerive beaches (as required under the Recreational Water Quality Guidelines 2007) completed end of March for the summer season. Currently waiting on formal advice from the Derwent Estuary Program for summary results for each site and any changes to risk ratings.	Regulatory Services	 ONGOING
Implement the Natural Areas Strategy 2024-2034 and associated actions in Reserve Management Plans.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Implement Bushfire Mitigation Strategy 2024-2034 and associated actions in reserve Bushfire Mitigation Plans.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to review and develop a coastal management framework, including the Coastal Hazards Policy and associated area plans to guide planning and management of coastal assets.	Workshop planned for April 2026 to update Council on the review status and next steps.	Infrastructure and Natural Assets	 IN PROGRESS
Continue to implement the Clarence Weed Strategy 2016-2030.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.2 Developing activity plans for natural reserve areas and continuing to work with bushcare, landcare, coastcare and other volunteer groups to implement plans and initiatives			
Continue to review and develop Reserve Management Plans (previously named Reserve Activity Plans) to guide Council and volunteer actions in natural areas.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Continue to support Landcare and other volunteer groups to plan and undertake biodiversity-focused activities throughout the City of Clarence.	Ongoing.	Infrastructure and Natural Assets	 ONGOING

An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.3 Working collaboratively with relevant agencies to enhance and protect the natural environment			
Provide support to the Derwent Estuary Program.	Ongoing liaison between council EHO's and the DEP during the sampling season to fine tune the Beach Watch forecasting page on the DEP website to ensure advice is clear and timely after any sewer spills or rain events, impacting the larger catchment areas.	Regulatory Services	 ONGOING
Continue to collaborate and partner with agencies including the Derwent Estuary Program, NRMSouth and the Department of Natural Resources and Environment to deliver biodiversity-focused programs throughout the City of Clarence.	Ongoing.	Infrastructure and Natural Assets	 ONGOING
Strategic Plan 4.4 Encouraging energy conservation and sustainable use of resources through promotion of water and energy conservation initiatives to the community and industry, as well as considering opportunities in relation to emerging or alternative technologies, including energy efficient transport options			
Facilitate and subscribe to a digital Corporate Carbon Accounting software.	Council officers progressed data migration and the system establishment.	Infrastructure and Natural Assets	 IN PROGRESS
Investigate Electric Vehicle charging infrastructure install at City of Clarence buildings.	Procurement nearing completion, preferred contractor selected. Awaiting Council approval of tender selection.	Infrastructure and Natural Assets	 IN PROGRESS
Strategic Plan 4.5 Undertaking the development of an Environmental Sustainability Strategy			
Deliver a Waste and Resource Recovery Strategy.	Not yet started.	Infrastructure and Natural Assets	 NOT YET COMMENCED
Develop Environmental, Social, and Governance (ESG) guidelines.	Work to commence after Governance completes a review of the Code of Tenders and Contracts.	Infrastructure and Natural Assets	 NOT YET COMMENCED

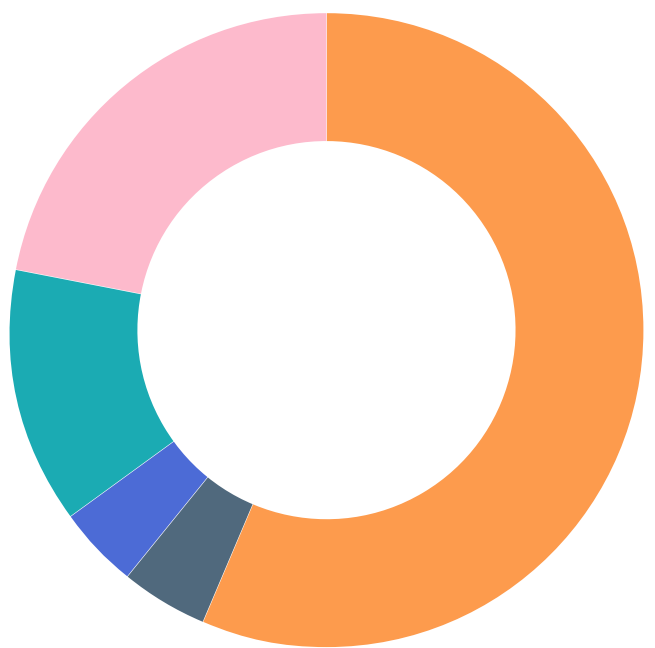
An environmentally responsible city

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025–26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.6 Developing and implementing local and regional waste management strategies that consider all forms of waste			
Continue to undertake kerbside waste, recycling and green waste collection services.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to deliver community services obligations at Mornington Park Waste Transfer Station.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Continue to undertake waste collection from parks, sportsgrounds and roadside litter.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Carry out maintenance of the Lauderdale Rehabilitated Landfill.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Facilitate the installation of Difficult to Recycle stations.	Project commenced in Q3. A difficult to recycle station is anticipated to be operational in Q4.	Infrastructure and Natural Assets	 IN PROGRESS
Facilitate educational programs and pathways for communities to dispose of problematic and difficult to recycle materials.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING
Strategic Plan 4.7 Continuing to provide opportunities for involvement and increased awareness for the care of the local environment			
Facilitate the delivery of community sustainability programs.	Ongoing.	Infrastructure and Natural Assets	● ● ● ● ONGOING

Governance and leadership

GOAL: To provide leadership and accessible, responsive, transparent and accountable governance of the city.

Progress this quarter:



13	3	5	1	0	1	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.1 Responding to the changing needs of the community through leadership, advocacy and best practice governance			
Work with the Youth Network Advisory Group (YNAG) and the Youth Working Group as part of the Community Wellbeing Advisory Committee.	Youth Services officers continue to support YNAG. The focus this quarter has been on recruitment and how to attract new young people to join. YNAG have participated in school and community consultations and participated in Youth Week planning.	Community and Culture	 ONGOING
Work with the Positive Ageing Working Group as a part of the Community Wellbeing Advisory Committee.	The quarterly meeting was held 12 February and topics discussed included open council consultations, Dementia Friendly Clarence project, and current age-friendly programs.	Community and Culture	 ONGOING
Work with the Access and Inclusion Working Group as part of the City Development Advisory Committee.	Meeting held on 3 February at Howrah Community Centre. Presentation from Department of Premier and Cabinet on consultation of draft Tasmanian Disability Inclusion Plan. Working Group endorsed member feedback for a formal submission to the plan.	Community and Culture	 ONGOING
Work with services and organisations by facilitating the Positive Ageing Network (PAN) forum.	The Positive Ageing Network (PAN) met once in this quarter, hosted online and attended by representatives from 12 organisations and services that support older adults in Clarence.	Community and Culture	 ONGOING
Work with services and organisations by facilitating the Clarence Access and Inclusion Network (CAIN) forum.	CAIN meeting held 18 March at Howrah Community Centre, with representation from 15 service providers and a presentation from Brain Injury Association of Tasmania.	Community and Culture	 ONGOING
Detailed review of procurement procedures and policies with a focus on strategic procurement.	The review and rewrite of the Code and Procurement Procedure continued.	Governance	 IN PROGRESS

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.2 Formulating and maintaining a suite of policies to provide a framework for the establishment and implementation of council's plans, strategies, programs, and services			
Develop a policy register and timeline for review of existing policies.	A workflow for the whole-of-organisation coordination of policy is being built in ECM and is well advanced.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Finalise the development of the City Development Strategy.	The development of this strategy was placed on hold during the review of the Strategic Plan. Now that the new Strategic Plan 2025-2035 has been adopted the development of this strategy will recommence in Q4.	Strategic Development, Communications, and Engagement	 DEFERRED
Undertake a review of the Strategic Plan 2021-2031.	The Strategic Plan 2025-2035 was adopted by Council during this quarter following three months of community engagement.	Strategic Development, Communications, and Engagement	 COMPLETED
Undertake a review of the five corporate strategies.	The review of these strategies will commence following the review of the Strategic Plan 2021-2031.	Strategic Development, Communications, and Engagement	 NOT YET COMMENCED
Strategic Plan 5.3 Continuing to focus on providing transparency in our decision-making processes			
Finalise development of, and implement the Communications, Media and Marketing Strategy.	Actions from the Communications, Media and Marketing Strategy are being implemented and projects embedded into work schedules.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Continue to provide up-to-date economic and social data as well as research into specific sectors, industries and locations to support projects and decision-making in our city.	Council officers participated in the Future Population Network organised by the Local Government Association of Tasmania. The Economic Development team has continued to provide economic insights and data to support internal teams and broader community as requested.	Strategic Development, Communications, and Engagement	 ONGOING
Continue to provide informed, evidenced-based decision-making, in line with adopted delegations, to fulfil our statutory responsibilities in a timely manner.	Delivery dependent upon external applications - intermittent review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING

Governance and leadership

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.4 Communicating with our community about what we do			
Continue to provide timely and relevant information via website, newsletter, print and digital media, and various special interest publications.	Officers continued to keep the community informed about City of Clarence activities through the website, social media, newsletters, special interest publications, and news media.	Strategic Development, Communications, and Engagement	 ONGOING
Establish an Electronic Direct Mail (EDM) newsletter to be distributed monthly to a subscriber base.	This project is in progress and advice and information is being sought from teams across the organisation, namely Governance and ISD, to help establish a project team to implement an EDM.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Strategic Plan 5.5 Engaging with our community and stakeholders through the continued implementation of our Community Engagement Policy			
Expand the capability and function of Your Say Clarence platform to provide best possible user experience.	Changes and improvements have continued to be made to the Your Say Clarence platform to improve the user experience.	Strategic Development, Communications, and Engagement	 IN PROGRESS
Develop an evaluation framework for engagement, including individual projects and overall practice.	Stakeholder and Community Engagement Framework training has been run with multiple teams, with more training planned.	Strategic Development, Communications, and Engagement	 COMPLETED
Continue to engage in community consultation on major policy issues and projects.	Community engagements open during Q3 were the Strategic Plan review, Clifton Beach Master Plan, Dog Management Policy review, Community Wellbeing Plan, and Wisteria Development Planning Request.	Strategic Development, Communications, and Engagement	 ONGOING
Refine and enhance best-practice community consultation across the organisation.	Officers have sought training opportunities.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 5.6 Establishing strategic partnerships to facilitate greater opportunities			
Continue to develop relationships with Ten Days on the Island, Cygnet Folk Festival, Beaker Street Festival, Dark Mofo and Melbourne International Jazz Festival.	Partnership with Cygnet Folk Festival delivered significant outcomes, with four well-sold events at The Barn at Rosny Farm, featuring acts from USA, England, Brisbane and Ghana.	Community and Culture	 ONGOING

Governance and leadership

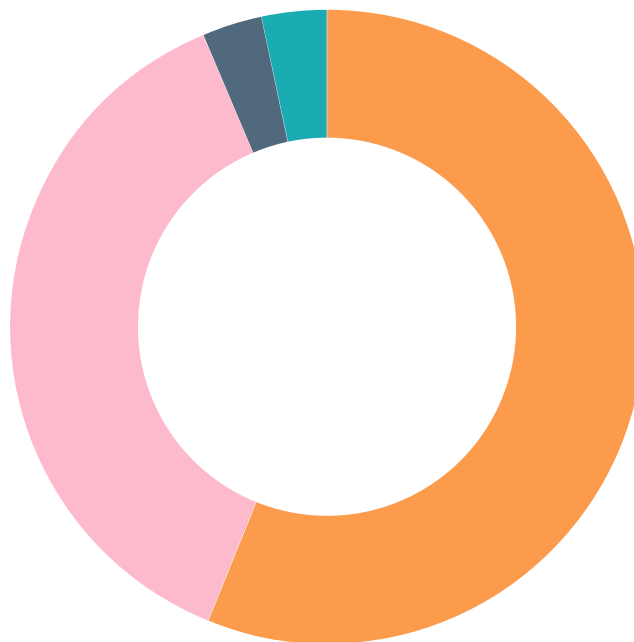
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.8 Maintaining and continuously reviewing performance monitoring frameworks to ensure identified strategic goals are achieved			
Undertake community and business research to track key success and sentiment metrics to be utilised in various strategies and plans across the organisation.	The community research project was completed in November 2025 and results are being shared with teams across the organisation to help inform strategies and plans.	Strategic Development, Communications, and Engagement	 COMPLETED
Produce and review performance reports.	Council officers produced the October to December Quarterly Report and undertook preliminary investigations in changes to corporate planning to achieve alignment with the new strategic plan.	Strategic Development, Communications, and Engagement	 ONGOING
Strategic Plan 5.9 Providing, and representing the community at, civic and ceremonial functions			
Provide, and represent the community at, civic and ceremonial functions.	One citizenship ceremony was held this quarter, with 49 conferees attending.	Strategic Development, Communications, and Engagement	 ONGOING

Assets and resources

GOAL:

To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

Progress this quarter:



18	1	12	1	0	0	0
						
ONGOING	COMPLETED	IN PROGRESS	DEFERRED	OFF TRACK	NOT YET COMMENCED	REPLACED

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.1 Maintaining a financially sustainable organisation			
New Proceeds of Property Disposals Policy.	This will not be completed this financial year due to competing work loads. Will look to combine this policy with Governance and complete in 26/27.	Financial Management	 DEFERRED
Undertake yearly review of council's 10-Year Financial Management Plan.	This was presented to council at a workshop in March 2026. As the Plan was adopted last June will only be reviewed for 25/26.	Financial Management	 COMPLETED
Undertake detailed review and revaluation of Parks and Recreation infrastructure asset class.	Final information is still to be provided by contractors, will now be completed by 30 June 2026.	Financial Management	 IN PROGRESS
Strategic Plan 6.2 Maintaining council in a sound financial position			
Review KPIs to ensure they remain relevant and enable oversight of key strategic issues and risks.	Ongoing project throughout the year culminating in the completed Annual Financial Statements.	Financial Management	 IN PROGRESS
Strategic Plan 6.3 Making affordable and equitable rates and charges			
Undertake an ongoing review of fees and charges to optimise extensive fee structure - in particular if fees are GST applicable or not.	First draft of fees and charges was presented to Councillors in March 2026. Will be adopted as part of the budget in June 2026.	Financial Management	 IN PROGRESS
Continual review of rating structure in particular rural properties including rural rebate.	Proposed changes to rural rebate was presented to Councillors at a workshop in February 2026. These changes will now be progressed through the rating and revaluation modelling before rates and charges adopted in June 2026.	Financial Management	 IN PROGRESS
Strategic Plan 6.4 Having effective control of financial risk			
Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.	Reviewing with Tech One changes to the names register looking for possible improvements.	Financial Management	 IN PROGRESS
Continue with the ongoing program of insurance reviews for council infrastructure.	This is ongoing throughout the year.	Financial Management	 IN PROGRESS

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.5 Developing and implementing a Workforce Development Plan to ensure we have the right people in the right place at the right time			
Deliver on the priorities outlined in the City of Clarence Workforce Plan by implementing key initiatives and activities in accordance with the implementation plan.	Activities continue to progress in line with the Workforce Plan, with work currently focused on implementing enterprise agreement benefits, strengthening leadership and management capability, and reviewing people-related policies and procedures to ensure alignment with organisational priorities, support workforce stability, capability development and consistent employment practices.	People, Safety, and Culture	● ● ● ● ONGOING
Strategic Plan 6.6 Maintaining a positive, values-based work environment			
Foster a positive, values-based work environment by actively collaborating with the workforce to deliver on the priorities identified in the City of Clarence Workforce Plan.	Collaboration with the workforce remains a key focus. Ongoing engagement through the Workplace Improvement Committee and the Outside Workforce Employee Committee continues to support delivery of Workforce Plan priorities. Consultation on the new enterprise agreement is progressing well, ensuring employee perspectives are considered and reflected in future workforce arrangements.	People, Safety, and Culture	● ● ● ● ONGOING
Strategic Plan 6.7 Providing an equal opportunity workplace			
Promote an equal opportunity workplace by delivering on the priorities identified in the City of Clarence Workforce Plan.	This activity is ongoing and activities are carried out as per the Workforce Plan.	People, Safety, and Culture	● ● ● ● ONGOING
Strategic Plan 6.8 Fostering an environment that encourages staff development and continuous learning to strengthen workforce capabilities			
Foster an environment that supports officers development and continuous learning by implementing initiatives identified in the City of Clarence Workforce Plan.	Activities continue to progress in line with the Workforce Plan. Leadership and management capability has been strengthened with most of the senior leadership team and team leaders having completed development course.	People, Safety, and Culture	● ● ● ● ONGOING
Strategic Plan 6.9 Fostering a culture of creativity and innovation in expressing and realising ideas			
Foster a culture of creativity and innovation by engaging employees in priorities identified in the City of Clarence Workforce Plan.	The Workplace Improvement Committee and the Outside Workforce Consultative Committee remain important channels for officer input, contributing directly to shaping and progressing the priorities outlined in the Workforce Plan.	People, Safety, and Culture	● ● ● ● ONGOING

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.10 Providing safe and healthy workplaces			
Proactively review and assess the Work Health and Safety (WHS) risk environment to support a safe, informed workforce, and ensure continued compliance with ISO 45001:2018. Undertake regular internal audits and reviews of the Safety Management System to evaluate the effectiveness of existing controls and identify opportunities for improvement.	In March 2026, around 40 executives and managers attended the first psychosocial workshop, building knowledge of psychosocial risks. Council was audited and maintained ISO 45001:2018 certification. The WHS training program "See it, Sort it, Say it" is rolling out across all work groups. The Work Health and Safety Plan 2025-2035 and WHS Policy are currently under review.	People, Safety, and Culture	 ONGOING
Strategic Plan 6.11 Effectively administering compliance with statutory obligations, legal responsibilities and governance standards			
Review Dog Management Policy and implement any changes.	Formal consultation has begun with an online survey and stakeholder conversations. The consultation will continue for the duration of this quarter and early policy developed will begin.	Regulatory Services	 IN PROGRESS
Develop a Cat Management Policy.	Q3 will deliver a response to the state government discussion paper on the development of the Tasmanian Cat Management Plan. Officers are working with TenLives on a project in Richmond and development of a desexing program is also underway.	Regulatory Services	 IN PROGRESS
Increase dog registration levels within the city to maximise compliance with the DCA2000.	Renewals will be sent out at the end of this quarter, proactive compliance will be factored into this as part of the Dog Management Strategy.	Regulatory Services	 IN PROGRESS
Act as permit authority through issuing permits, certificates, notices and orders, and by maintaining building/plumbing registers.	This is an ongoing activity throughout the financial year ensuring that the Customer Service Charter is followed for timeframes.	Regulatory Services	 ONGOING
Provide information, assistance and support regarding building/plumbing matters.	This is ongoing throughout the financial year ensuring that the Customer Service Charter is followed and updated where required.	Regulatory Services	 ONGOING
Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.	This is an ongoing activity throughout the financial year ensuring that all legislation is monitored and updated as required.	Regulatory Services	 ONGOING
Review work processes and improve system performance for regulatory groups.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Bring outstanding building and plumbing permits to completion.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING
Continue to enforce compliance with the requirements of the Tasmanian Planning Scheme – Clarence in fulfilment of our statutory obligations.	Delivery dependent upon external applications – intermittent review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Continue to undertake assessment of statutory applications for planning scheme amendments, subdivision, development and use, and associated sealing of final plans and issuing of certificates.	Delivery dependent upon external applications - intermittent review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Continue to defend City of Clarence decisions in appeals and matters before the Tasmanian Civil and Administrative Tribunal.	Delivery dependent upon external applications - intermittent review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Continue to represent City of Clarence in matters before the Tasmanian Planning Commission and other assessment panels.	Delivery dependent upon external applications - intermittent review process based on establishment of precedence or as per legislative changes.	City Planning	 ONGOING
Strategic Plan 6.12 Ensuring appropriate management of risk to reduce exposure associated with council's operations and activities			
Review of Business Continuity Plan (BCP) including practical exercises to test the BCP and respond to changing environments.	Review of the BCP Policy in progress.	Governance	 IN PROGRESS
Review risk registers to ensure City of Clarence responds to existing, emerging and changing risks.	Council continues to review the risk registers as per ISO 31000:2018 Risk Management guidelines. In this quarter, the Strategic Risk register was presented to the Audit Panel for review.	Governance	 ONGOING
Cyber Security Risk Management.	Enhancements to the organisation's cyber security controls are currently being implemented. These enhancements will be in place for 12 months to ensure the model's effectiveness, adaptability, and alignment with evolving organisational requirements before progressing to long-term procurement.	Information and Data	 ONGOING

Assets and resources

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2025-26	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.12 Ensuring appropriate management of risk to reduce exposure associated with council's operations and activities (continued)			
Digitise City of Clarence Records.	The quality assurance processes for the replacement of digitised records has recommenced. Management of current physical record volumes continues to be aligned with OSA requirements. Investigations into the management of all remaining physical record volumes continues, with a further project still being scoped.	Information and Data	 IN PROGRESS
Replace council fleet analogue radios.	The solution has been specified, with procurement sequencing adjusted in response to temporary resourcing constraints. Procurement is on track to commence next quarter.	Information and Data	 IN PROGRESS
Strategic Plan 6.13 Delivering a range of regulatory services in relation to environmental health, development assessment and approval, building and plumbing compliance, environmental and public health, animal control, parking and public places			
Continue to deliver regulatory programs, including identifying and implementing opportunities to improve customer accessibility to information and online lodgement options.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Regulatory Services	 ONGOING

Reports



■ New track being constructed at the Lauderdale Saltmarsh Reserve to improve the old landfill site.

Statement of Financial Position as at 31 March 2026

	31 MARCH 2026 \$'000	30 JUNE 2025 \$'000
Cash and investments	100,641	81,535
Debtors	7,940	4,206
Prepayments	542	827
Other current assets	2,196	1,390
Total current assets	111,319	87,958
Land	159,550	159,550
Land under roads	415,973	415,973
Buildings	67,598	67,602
Roads	330,250	330,320
Waste management	1,610	1,610
Drainage	255,619	255,639
Plant and equipment	2,612	2,615
Parks equipment	33,897	33,905
Work in progress	41,211	28,599
Right of use assets	3,595	3,595
Receivables	787	774
Ownership interest in associates	20,195	20,195
Investment in TasWater	183,579	183,579
Total non-current assets	1,516,476	1,503,956
Total assets	1,627,795	1,591,914
Payables	1,874	5,378
Trust funds and deposits	2,713	2,824
Contract liabilities	2,019	2,019
Lease liabilities	1,064	1,064
Provisions	4,231	3,940
Total current liabilities	11,901	15,225
Interest bearing loans	9,503	10,010
Leases	2,652	2,652
Provisions	1,108	1,108
Total non-current liabilities	13,263	13,770
Total liabilities	25,164	28,995
Total net assets	1,602,631	1,562,919
Accumulated surplus	739,529	700,640
Reserves	863,102	862,279
Total equity	1,602,631	1,562,919

Note: This Statement of Financial Position has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

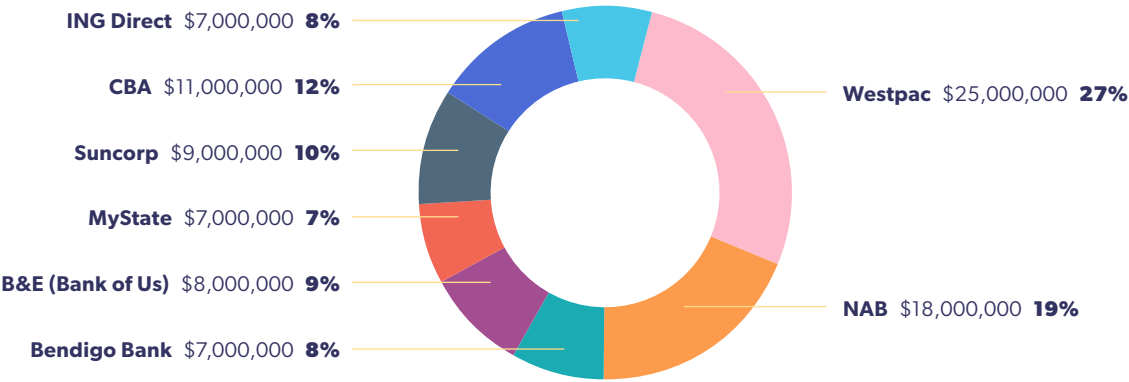
Summary of Program Performance Recurrent Expenditure and Income

1 July 2025 to 31 March 2026

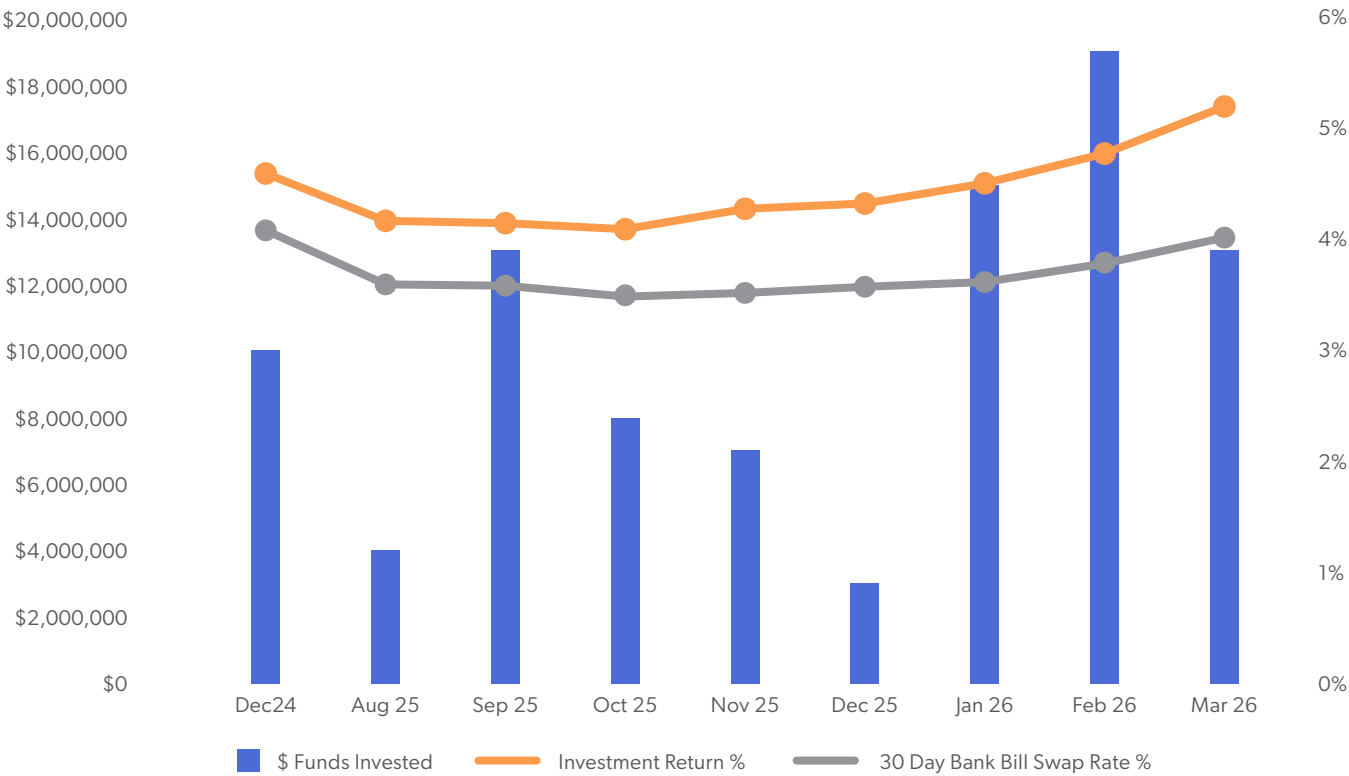
	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
Revenues				
Rates	71,579	71,275	71,223	(52)
Fire Rates	7,471	7,452	7,439	(13)
Fees & Charges	8,379	6,367	6,915	548
Interest	3,071	2,303	3,126	823
Government Subsidies	4,997	3,748	3,882	134
Grants	3,972	2,991	2,991	-
Dividends	2,212	1,659	1,825	166
Contributions of Capital	480	330	447	117
Capital Grants	4,399	327	327	-
Other Revenue	2,886	2,156	2,405	249
Total Revenues	109,446	98,608	100,580	1,972
Expenses				
Employee Costs	41,078	31,604	28,078	3,526
Depreciation	9,988	7,491	7,491	-
Materials	1,619	1,212	1,072	140
Contracts	15,977	11,216	11,099	117
Operating Lease	2,326	1,703	1,712	(9)
Electricity	1,051	841	813	28
Other Expenses	20,822	13,397	13,358	39
State Government Charges & Levies	8,737	6,553	6,490	63
Insurance	1,015	629	662	(33)
Total Expenses	102,613	74,646	70,775	3,871
Net Total	6,833	23,962	29,805	5,843

Investment Performance as at 31 March 2026

Total investments

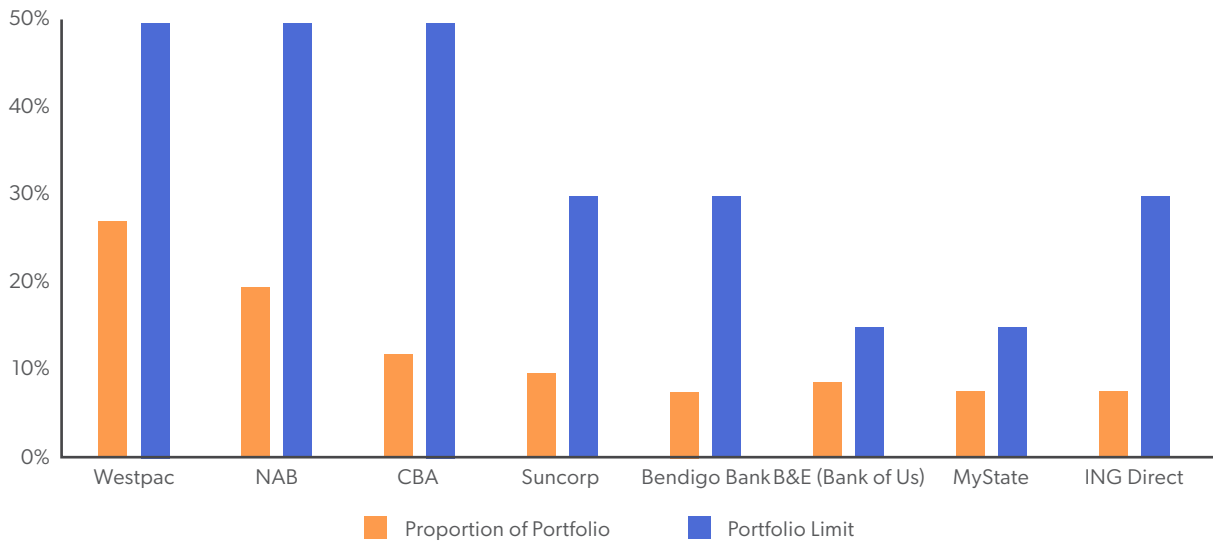


Investment returns and benchmarks

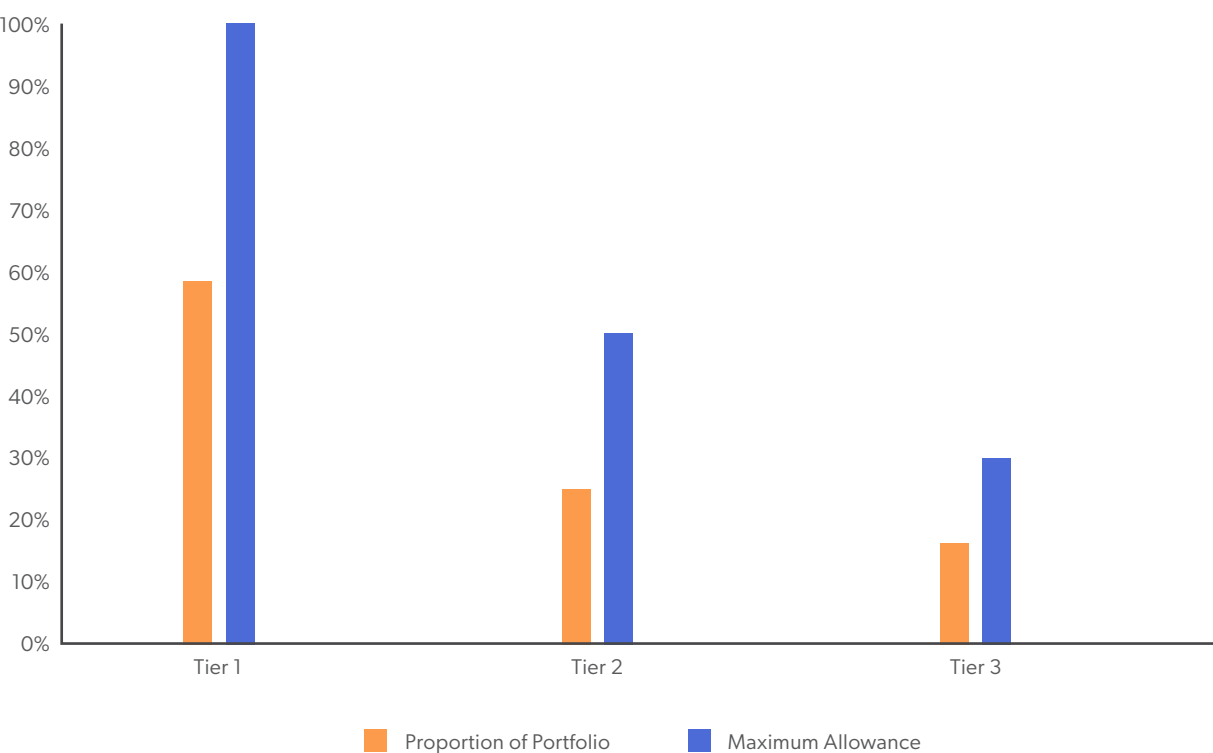


Investment Performance
as at 31 March 2026 (continued)

Actual holdings to maximum holdings by institution



Actual holdings to maximum holdings by investment category



Councillor Attendance

1 January to 31 March 2026

The following is a statement of the attendance of Councillors at Meetings of Council during the Quarter 1 January to 31 March 2026.

	Meetings held	Meetings attended
Councillor / Mayor Blomeley	4	4
Councillor Chong	4	4
Councillor Darko ¹	4	3
Councillor Goyne	4	3
Councillor Hulme	4	4
Councillor Hunter	4	3
Councillor James	4	4
Councillor Kennedy ²	4	3
Councillor Mulder	4	4
Councillor Ritchie	4	3
Councillor Walker	4	3
Councillor Warren	4	4

Leave of Absence approved

1. Leave of Absence granted for the Council Meeting of 10 February 2026.
2. Leave of Absence granted for the Council Meeting of 23 March 2026.

Councillors' Professional Development

Nil.

Working with Vulnerable People Registration

At Council's Meeting of 25 July 2022, Council resolved to establish a voluntary register of Councillors who have supplied details of a current Working with Vulnerable People ID Card with the names of those Councillors published in both quarterly and annual reports.

The following Councillors are included on the "Working with Vulnerable People" Register.

- Cr Brendan Blomeley, Mayor
- Cr Allison Ritchie, Deputy Mayor
- Cr Heather Chong
- Cr Daniel Hulme
- Cr Bree Hunter
- Cr James Walker

Councillor Allowances and Entitlements

1 January to 31 March 2026

	CR BLOMELEY		CR CHONG		CR DARKO		CR GOYNE	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65
Allowances – Mayor	25,253.34	67,617.06						
Allowances – Deputy Mayor								
Mayoral Vehicle	4,872.87	16,319.05						
Total Allowances	40,228.26	110,984.76	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65
Consumables	38.00	38.00	197.82	197.82				
LGAT/Conferences/ Professional Development Training								
Conferences/Training/ Functions/Study Tours		17.85	45.00	45.00				
Significant Professional Development Programme								
Memberships/ Subscriptions	849.00	849.00						
IT and Communications Equipment								
Telephone and Internet	1,332.32	3,056.80						
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	567.50	1,477.74	718.70	1,012.70				
Carer Support								
Total Entitlements	2,786.82	5,439.39	961.52	1,255.52	-	-	-	-
Total	43,015.08	116,424.15	11,063.57	28,304.17	10,102.05	27,048.65	10,102.05	27,048.65

	CR HULME		CR HUNTER		CR JAMES		CR KENNEDY	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65
Allowances – Mayor								
Allowances – Deputy Mayor								
Mayoral Vehicle								
Total Allowances	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65
Consumables								
LGAT/Conferences/ Professional Development Training				920.00				
Conferences/Training/ Functions/Study Tours	959.29	959.29						
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment								
Telephone and Internet	30.48	177.70	280.00	550.00	317.25	996.34		
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	9.80	269.50	229.32	524.69				
Carer Support								
Total Entitlements	999.57	1,406.49	509.32	1,994.69	317.25	996.34	-	-
Total	11,101.62	28,455.14	10,611.37	29,043.34	10,419.30	28,044.99	10,102.05	27,048.65

Councillor Allowances and Entitlements

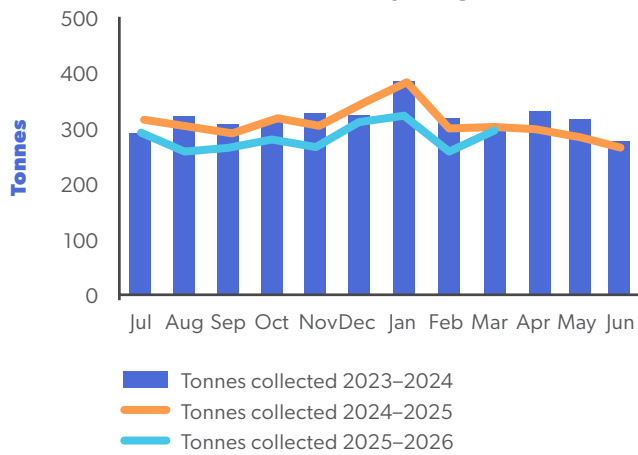
1 January to 31 March 2026 (continued)

	CR MULDER		CR RITCHIE		CR WALKER		CR WARREN	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65	10,102.05	27,048.65
Allowances – Mayor								
Allowances – Deputy Mayor			7,019.11	18,794.00				
Mayoral Vehicle								
Total Allowances	10,102.05	27,048.65	17,121.16	45,842.65	10,102.05	27,048.65	10,102.05	27,048.65
Consumables	33.42	33.42						
LGAT/Conferences/ Professional Development Training						9,300.00		
Conferences/Training/ Functions/Study Tours					400.00	400.00		
Significant Professional Development Programme								
Memberships/ Subscriptions								
IT and Communications Equipment	312.00	312.00						
Telephone and Internet	780.00	1,365.00			492.50	492.50		
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	392.00	968.24	3,734.68	7,674.96	595.60	595.60		
Carer Support								
Total Entitlements	1,517.42	2,678.66	3,734.68	7,674.96	1,488.10	10,788.10	-	-
Total	11,619.47	29,727.31	20,855.84	53,517.61	11,590.15	37,836.75	10,102.05	27,048.65

	TOTAL	
	QUARTER	YTD
Allowances – Councillors	121,224.60	324,583.80
Allowances – Mayor	25,253.34	67,617.06
Allowances – Deputy Mayor	7,019.11	18,794.00
Mayoral Vehicle	4,872.87	16,319.05
Total Allowances	158,369.92	427,313.91
Consumables	269.24	269.24
LGAT/Conferences/ Professional Development Training	-	10,220.00
Conferences/Training/ Functions/Study Tours	1,404.29	1,422.14
Significant Professional Development Programme	-	-
Memberships/ Subscriptions	849.00	849.00
IT and Communications Equipment	312.00	312.00
Telephone and Internet	3,232.55	6,638.34
Travelling Expenses (Private Vehicle, Uber and Taxi Fares)	6,247.60	12,523.43
Carer Support	-	-
Total Entitlements	12,314.68	32,234.15
Total	170,684.60	459,548.06

Key metrics

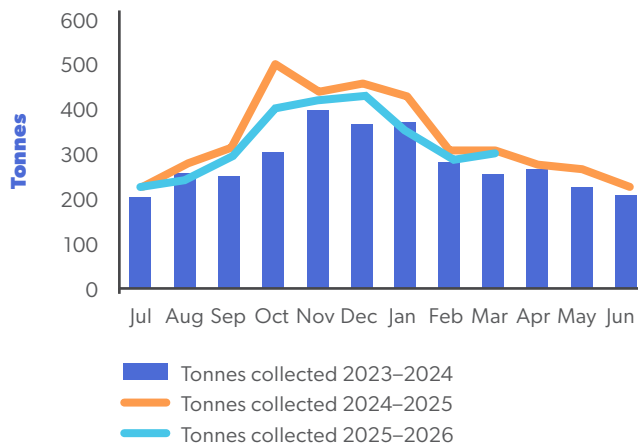
Kerbside recycling



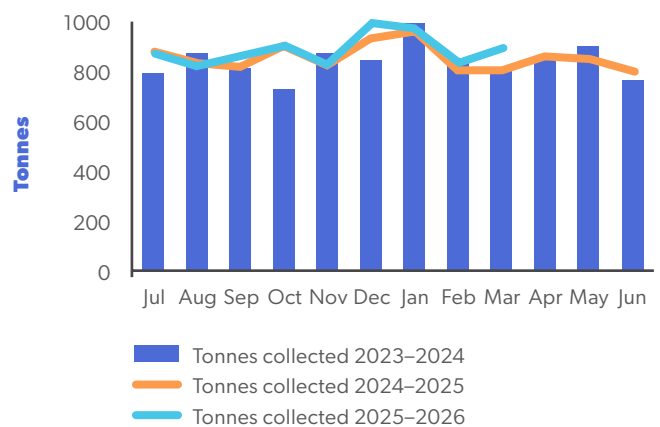
Tree removals and approvals



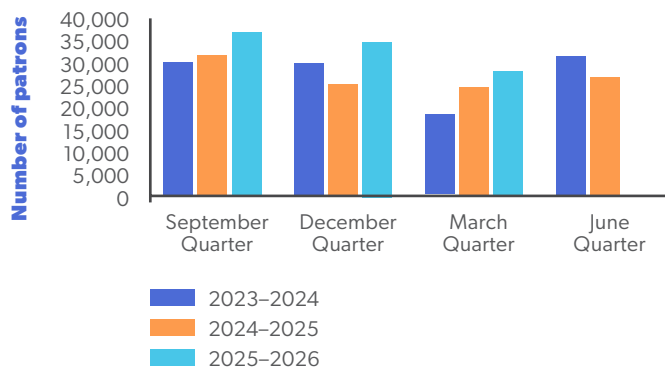
Kerbside green waste



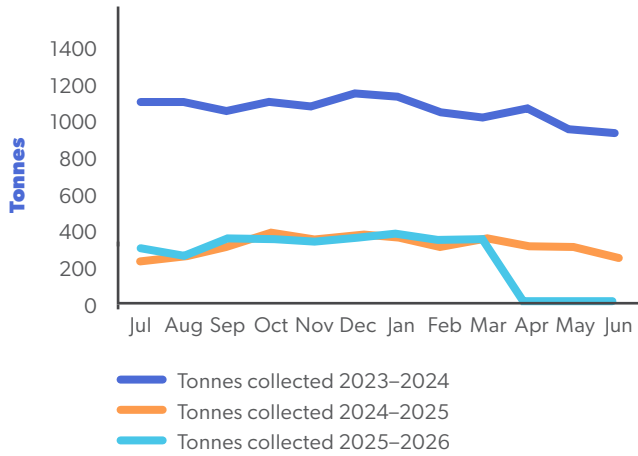
Kerbside garbage



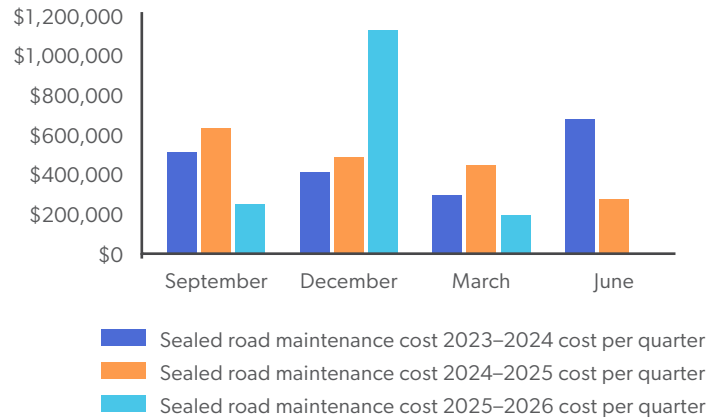
Aquatic Centre patronage



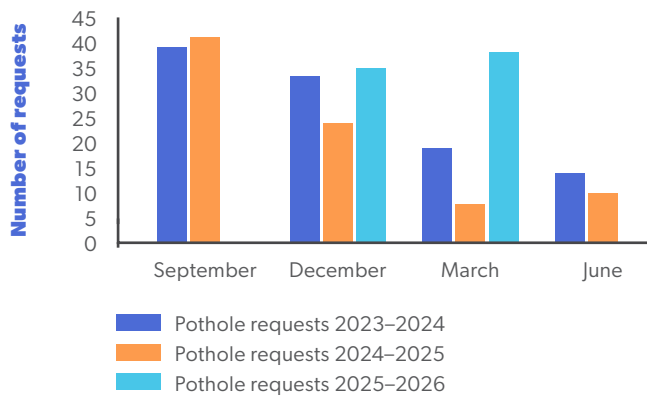
Kerbside hard waste collection



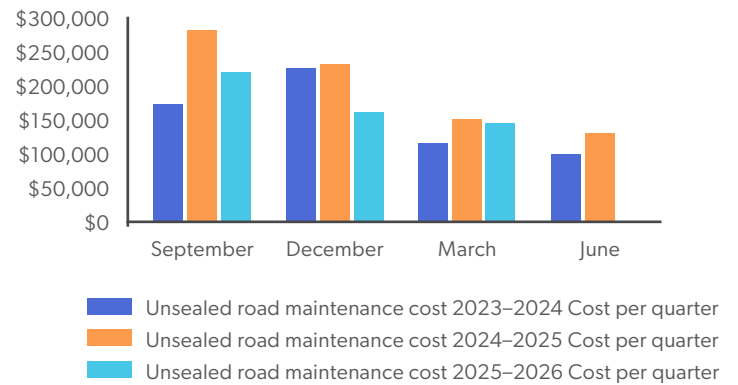
Sealed road maintenance cost



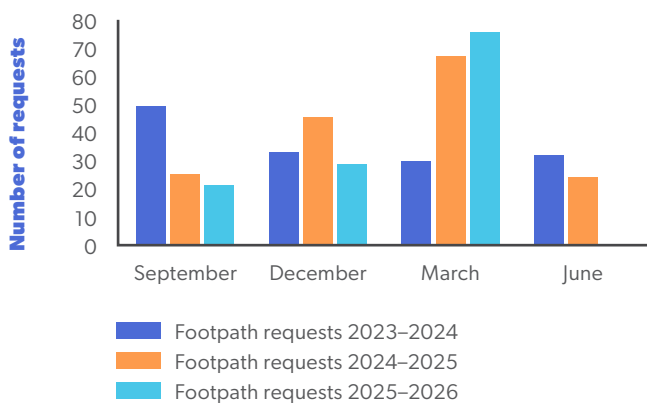
Pothole maintenance requests



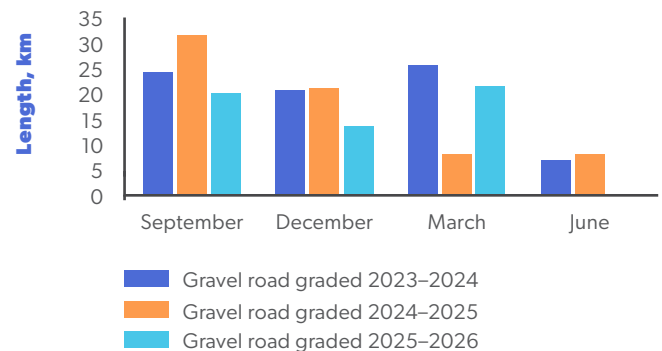
Unsealed road maintenance cost



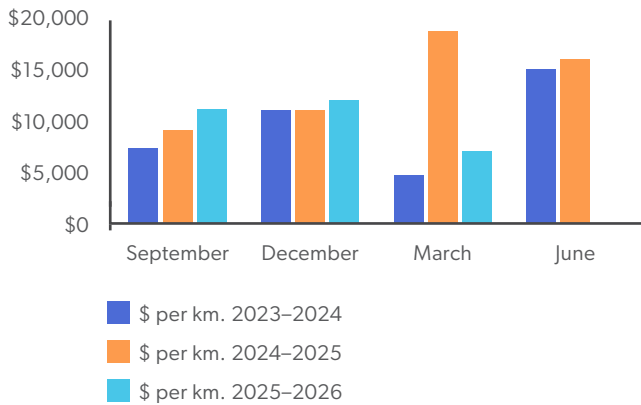
Footpath maintenance requests



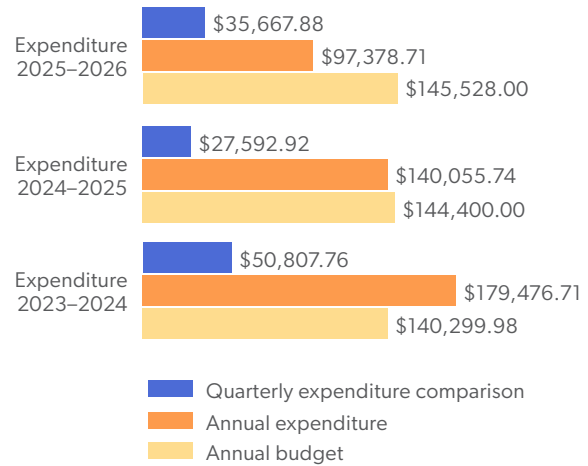
Unsealed length of road graded



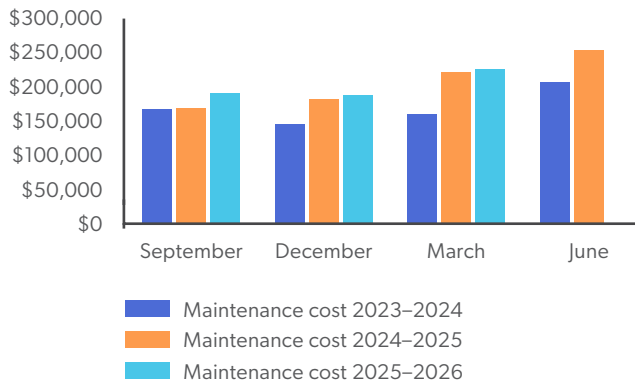
Unsealed maintenance cost per km of road graded



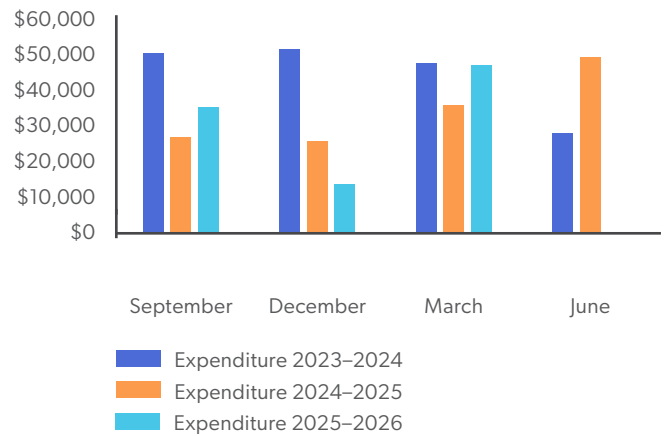
Vandalism and graffiti expenditure comparison



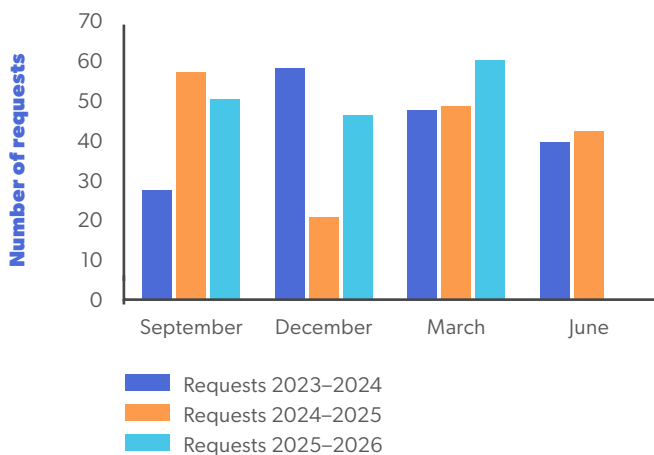
Stormwater maintenance costs



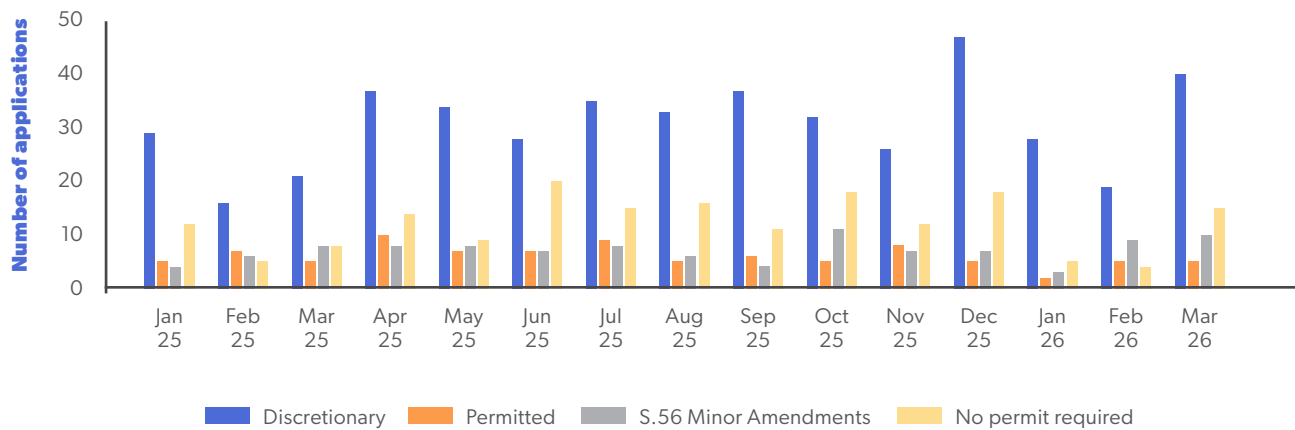
Vandalism and graffiti costs per quarter



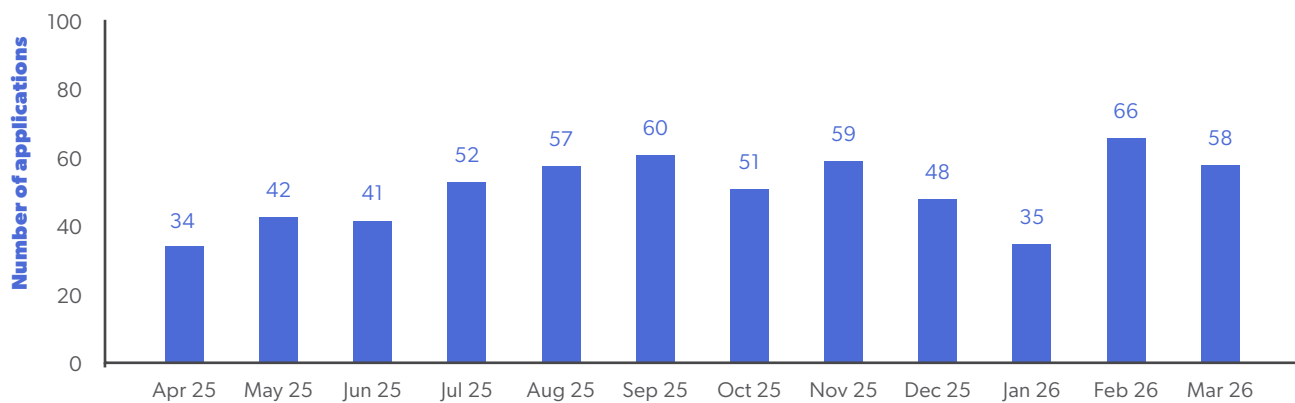
Stormwater requests



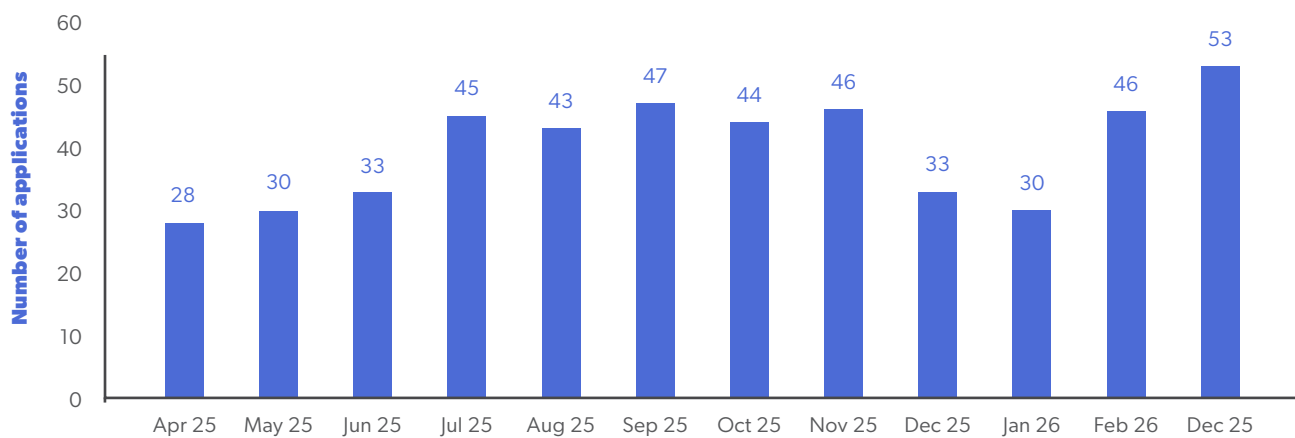
Planning, subdivision and S.56 minor amendments approvals



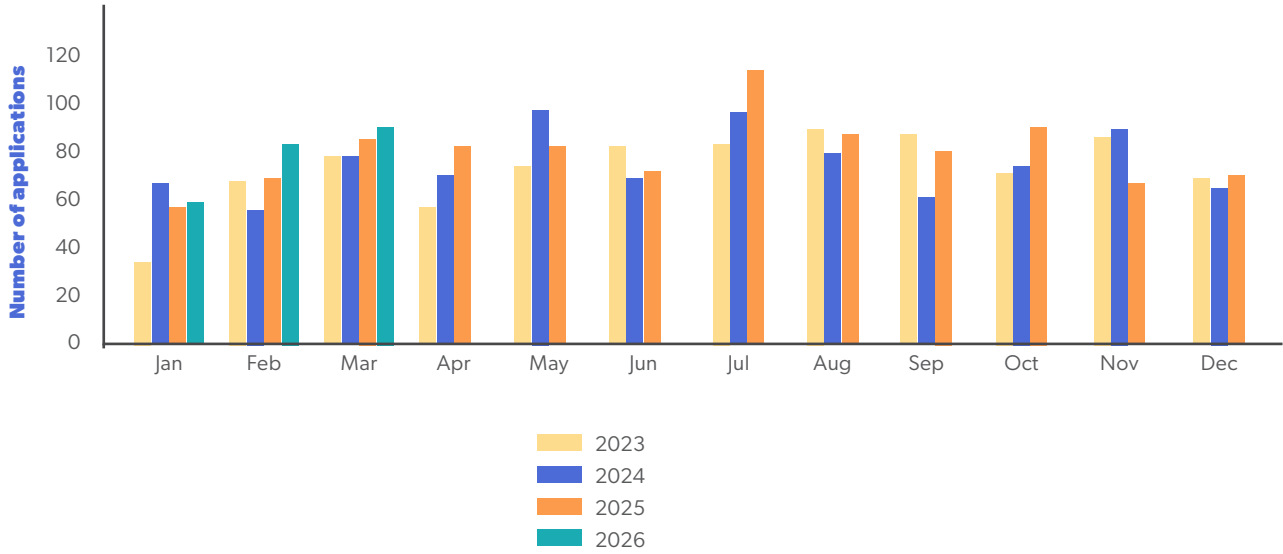
Building applications and notifications



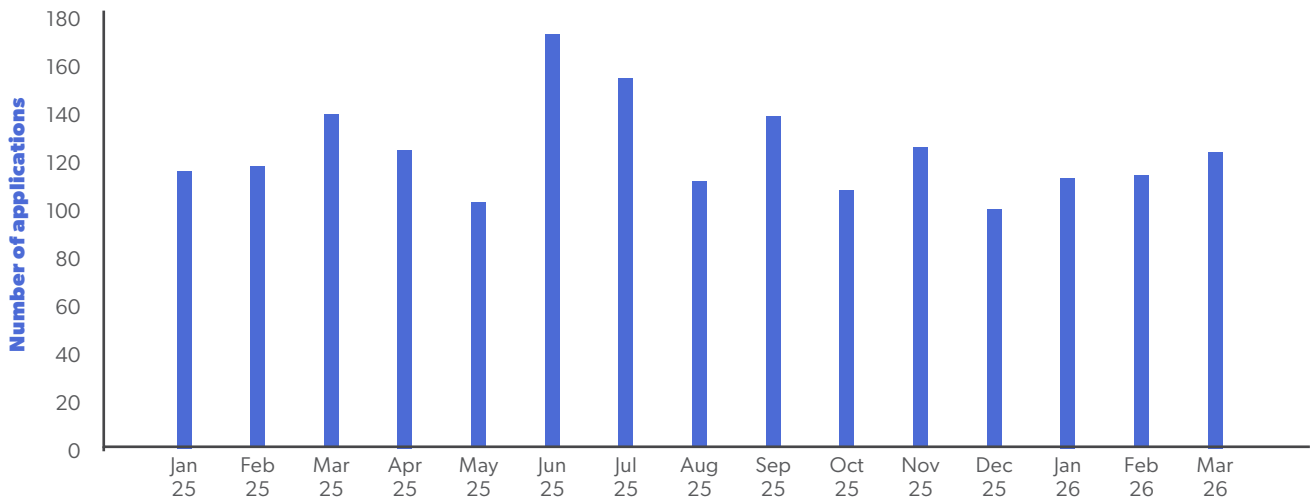
Plumbing applications



Planning, Subdivision and S.56 Minor Amendment Lodgements and No Permit Required Assessments



Preliminary planning assessments and planning requests



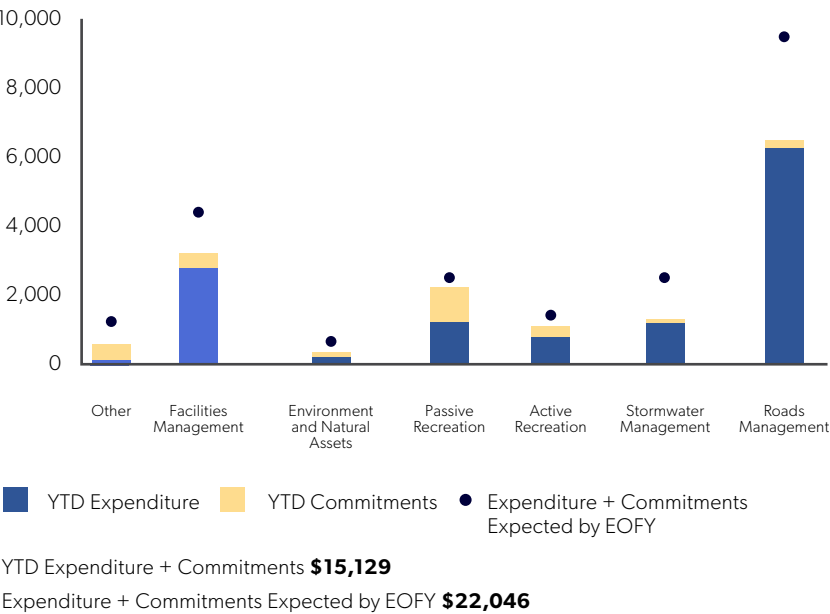
Capital works • March 2026 Quarter

Breakdown of capital works budget 2025/26	\$'000
Adopted budget 2025/26	26,789
Carryovers and adjustments	48,436
Total capital budget 2025/26	75,225
Less Section A - Projects currently deferred	-2,317
Less Section B - Budget scheduled for expenditure in future years	-1,036
Section C - Projects in progress during 2025/26	71,872

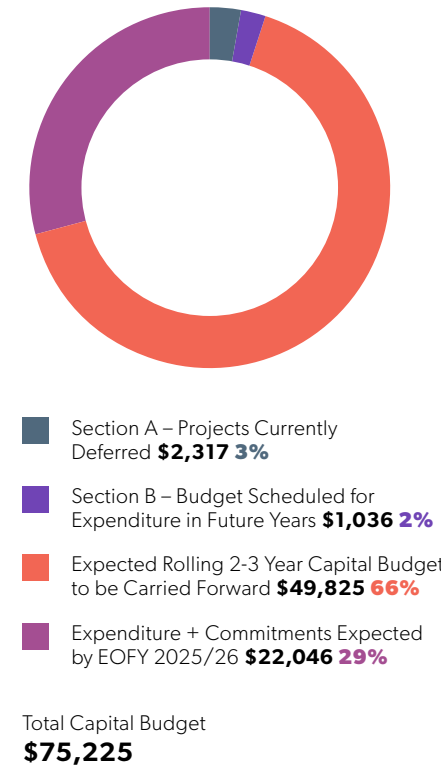
Breakdown of planned expenditure + commitments 2025/26	\$'000
Projects expected to be completed by EOFY 2025/26	11,652
Projects expected to be underway by EOFY 2025/26	10,394
Expenditure + commitments expected by EOFY 2025/26	22,046
Expected rolling 2-3 year capital budget to be carried forward	49,825
Section C - Projects in progress during 2025/26	71,872

YTD Activity at reporting date	\$'000
Expenditure YTD	12,537
Costs committed YTD	2,592
YTD expenditure + commitments at reporting date	15,129

Capital Works • Expenditure + Commitments YTD vs Expenditure \$'000



Capital Works • Total Capital Budget 2025/26 by Category \$'000



Capital works • March 2026 Quarter

SECTION A – PROJECTS CURRENTLY DEFERRED

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management					
500134 – Kangaroo Bay Works	462,000	0	0%		Kangaroo Bay precinct car parking allocation.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%		Dependent on the program of the Kangaroo Bay hotel development.
Active Recreation					
500643 – Clarence High School Synthetic Centre Wicket Renewal	51,700	0	0%		On-hold pending outcome of discussions with stakeholders around the future use and facilities required at Clarence High School Oval.
Facilities Management					
500170 – Alma Street Community Centre	209,271	0	0%		This project is currently on hold, subject to further discussion with council on future of Centre.
Total Currently Deferred	2,316,971	0			

SECTION B – FUTURE EXPENDITURE

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated year to commence	Comments
Roads Management					
500123 – Major Digouts Bridge Street	506,900	0	0%	2026/27	Pending development of the Richmond Master Plan.
500141 – Conara Road Multi User Access Path	9,500	0	0%	2026/27	This has a number of complexities to provide better access via DECYP, Crown and Council land.
500542 – Woodhurst Road Reconstruction (design only)	110,876	0	0%	2026/27	Design review not commenced. Assessment of future stormwater management options to be undertaken by consultants. Consultant RFQ under final review.
Active Recreation					
500317 – Active Recreation Master Plan Geilston Bay	100,826	0	0%	2026/27	Master plan on hold until Sports Facilities Strategic Plan is finished.
500383 – Bayview College Sport Precinct	258,157	0	0%	2026/27	Feasibility study and business case endorsed by Council in April 2025. Actively seeking external funding. Need to consider progressing to DA including cost.
Passive Recreation					
500253 – Bellerive Beach Park Public Art	50,000	0	0%	2026/27	Pending outcome of Bellerive Beach Master Plan review.
Total Future Expenditure	1,036,259	0			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management					
500116 – Prossers Road Shoulder Sealing and Path (design only project)	34,000	0	0%	Sep-26	Engineering survey was completed in 2024. Design work not yet commenced.
500123 – Major Digouts	7,434,823	766,127	15%	Dec-26	Under design: Fairfield Road, Tollard Drive. Complete: Norma Street. Scope of further road upgrades being refined.
500124 – Renewal – Road Resealing	12,097,794	2,817,856	35%	Dec-26	Under construction: Reseal preparation for 2025/26 underway. Complete: Micro surfacing works complete in February 2026 on 83 roads. Slurry seal completed in February 2026.
500125 – Footpath and Kerb and Gutter Works	5,492,610	1,763,627	30%	Dec-26	Investigation and scoping: Harmony Lane design RFQ being prepared. Under design: Wellington Street (almost complete, construction planned for 2025/26). Works scheduled: Mannata Street. Under construction: Footpath, kerb & gutter renewal. Complete: Fountain Circle.
500131 – Disability Discrimination Act Works	319,116	57,580	20%	Jun-26	This is an ongoing project throughout the financial year.
500135 – Kangaroo Bay – Public Pier	17,865	7,886	100%	Jan-24	Complete. Excess funds to be reassigned.
500141 – Multi-User Pathways	1,973,588	1,762	5%	Dec-26	Investigation and scoping: Queen Street. Under design: Howrah Road (south of Clarence Foreshore Trail). Planning and approvals: Clarence Foreshore Trail upgrade – Rosny Point to Heskett Court. Works scheduled: Clarence Foreshore Trail upgrade – Montagu Bay.
500142 – Traffic and Transport	2,414,810	103,298	5%	Dec-26	Investigation and scoping: Cremorne Avenue. Design underway: Malunna & Beach Road intersection upgrade design; Mockridge Road traffic calming; North Terrace traffic management improvements. Design complete: Flagstaff Gully Link right turn lane into Flagstaff Gully Road; Acton Road right turn lane into Roches Beach Road. On-hold: Gordons Hill Road safety barrier (due to Mornington Area Road Improvement project).
500143 – 138 East Derwent Highway Carpark	180,000	0	0%	Dec-26	Investigation and scoping underway.
500143 – Parking Sensors – Stage 1	57,384	0	100%	Jul-24	Complete. Excess funds to be reassigned.
500143 – City Heart Parking Management	60,740	0	0%	Nov-26	Consultant brief developed for City Heart Plan project management support.
500143 – Carparks – Other	83,711	24,236	30%	Jun-26	Works scheduled: Franklin Street accessible car parking space. Under design: South Arm Oval car park & road sealing.
500144 – Rural Pathways	80,064	8,184	15%	Jun-26	Design complete: Middle Tea Tree Road footpath to Richmond Caravan Park.
500145 – Roadside Structures	1,116,278	65,881	6%	Nov-26	Design underway: Monaco Place rockfall prevention; Dorans Road retaining wall.
500450 – Pass Road – Pavement Reconstruction	7,359,589	659,502	10%	Jul-27	Design of Pass Road (Stage 1 – Winterborne Road to Connor Place) being finalised. Consultation with properties along Pass Road is complete. Acquisition drawings being finalised to allow acquisition process to commence. Ongoing liaison with other utility providers in relation to coordinating modification and upgrades to their assets in conjunction with this project. Work commenced on TasNetworks Infrastructure relocations. Design of Pass Road (Stage 2 – Glebe Hill Road to Winterborne Road) to commence once Stage 1 tender drawings are complete.
500452 – Scotts Road – Seal Gravel Road	460,917	24,354	5%	Jul-26	Design nearing completion.
500518 – Geilston Bay Jetty	7,115	4,952	100%	Jun-24	Complete.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Roads Management (continued)					
500540 – Esplanade Seven Mile Beach Road Reconstruction (design only)	69,408	20,353	30%	Jul-26	External project manager engaged and preliminary investigations underway. Design scope has been finalised for quotation.
500541 – Shoulder Widening	134,475	4,000	5%	Jul-26	Design underway: Acton Road shoulder widening (awaiting land transfer).
500543 – Bellerive Boardwalk Bridge Refurbishment	281,018	94,808	50%	Dec-26	Stage 1 refurbishment complete. Planning of stage 2 refurbishment underway.
500549 – Upgrade Lighting – Bellerive Boardwalk (design only)	20,000	0	10%	Dec-26	New project manager has been appointed to progress concept design.
500611 – Pipe Clay Esplanade – Beach Turning Head	60,000	0	0%	Jun-27	Feasibility investigation – not yet commenced.
500612 – Dorans Road – Realignment	55,300	0	5%	Jul-26	Feasibility investigation – aboriginal heritage assessment completed.
500613 – Fort Direction Rd Upgrade	34,640	0	10%	Jun-26	Design only project – survey work completed.
500614 – Blessington Street Turning Head (design only)	30,750	4,800	20%	Jun-26	Design only project – survey work completed. Design commenced.
500615 – Cambridge Oval Parking Detailed Design (design only)	50,000	0	0%	Jun-27	Design to be coordinated with DECYP gymnasium project.
500616 – Hanslows Rd – Road Safety Review & Design	50,000	0	0%	Jun-27	Not yet started.
500617 – Wilga Rd/Tecoma Rd – Intersection Works	70,000	0	0%	Jun-27	Not yet started.
500618 – Richmond Master Plan Trial Traffic Management	70,000	0	0%	Jul-27	Planning not yet commenced. Awaiting adoption of Richmond Village Master Plan.
500649 – Ferry Terminals	250,000	16,098	6%	Jul-27	Design consultant appointed and concept design underway. Planning application being prepared for Landowner Consent at 20 April 2026 council meeting.
500680 – Rosny Bus Mall (Roads Capital)	40,000	0	5%	Jul-27	Design consultant appointed and concept design underway. Planning consultant engaged.
Total Roads Management	40,405,994	6,445,304			
Stormwater Management					
500295 – Minor Stormwater Projects	134,269	15,927	12%	Jun-26	This is an ongoing project throughout the financial year. EOFY completion, remaining funds will be rolled into 2026/27.
500299 – Stormwater Upgrades	8,543,283	1,256,514	15%	Dec-26	Design: Mortyn Park gross pollutant trap & bioretention basin, Henley Street, Loinah Road, 193 Derwent Avenue new stormwater system, Wentworth Street stormwater upgrade. Works scheduled: Clinton Road, Cambridge Road new stormwater main. Works Underway: Blake Street drainage improvement. Complete: Parramore Street upgrade, Bridge Street stormwater connection, Blessington Street stormwater upgrade, Banjorrah side entry pit upgrade, Heather Road stormwater main renewal, Tecoma Road stormwater renewal. On hold: Duntroon Drive detention basin, Dysart Street drain renewal. Council engineers continuing to investigate short, medium and long term stormwater improvements.
500300 – Stormwater System Management Plans	270,941	3,033	1%	Jun-26	This is an ongoing project throughout the financial year. Funding to engage consultants to update stormwater system management plans. Next to be updated is Coal River SSMP. Remaining funds will be rolled into 2026/27.
Total Stormwater Management	8,948,493	1,275,474			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Waste Management					
500331 – Difficult to Recycle Stations	25,000	0	0%	May–26	Planning underway. Fabrication to occur in Q4, completion in May 2026. Station to be located in council foyer.
500363 – Recycling Bins	85,328	9,020	75%	Jun–26	This is an ongoing project throughout the financial year, replacement bins as required. EOFY completion, remaining funds will be rolled into 2026/27.
Total Waste Management	110,328	9,020			
Active Recreation					
101240 – Lauderdale Football Club Clubroom Upgrades	150,000	0	0%	Oct–26	Lease entered into with LFC. Works RFQ to be released in Q4, 2026.
500237 – Cricket Tasmania Grant Projects	7,372	3,681	100%	Oct–25	Complete. Defect period complete with retention returned.
500239 – Clarendon Vale Oval Hinged Goal Posts and Oval Lighting	471,436	327,536	60%	Jun–26	Oval currently going through a design process to scope out future upgrades, including goal posts. Construction underway for new ground lighting to be installed, due for completion in Jun 2026.
500240 – Richmond Oval Works	200,557	24,370	15%	Dec–26	Stumps of old cypress trees have been removed. Cricket nets synthetic renewal complete. Removal of old toilet block (currently used as storage) awaiting alternative solution for storage within existing facilities to be resolved.
500243 – Beltana & Rosny Park Bowls Club Works	462,550	438,658	100%	Jan–26	Complete.
500282 – Rokeby Beach Kayak Access	110,633	0	10%	Jun–27	Awaiting approval from Aboriginal Heritage Tasmania before construction can progress. AHT undertaking more detailed review of wider coastal area at Rokeby to inform future works.
500317 – Wentworth Park & Cambridge Oval Master Plan (planning/design)	148,526	0	15%	Dec–27	Cambridge Oval Master Plan adopted February 2024. Wentworth Park master plan development to commence in 2027 following Sports Facilities Plan adoption.
500394 – South Arm Pontoon Installation & Inspection	10,000	7,592	75%	Jun–26	Approvals and certification received, transfer of asset from SAPRA to Council underway and installation planned in May 2026
500501 – Disk Golf Installations	25,001	20,479	100%	Mar–26	Complete.
500544 – Preliminary Grant Investigations (design)	143,816	14,957	25%	Jun–26	Ongoing.
500572 – Geilston Bay Oval No. 1 works	180,000	87,166	40%	Aug–26	Fencing and Pitch renewal completed in November 2025. Lighting being scoped.
500620 – Montagu Bay Primary School Oval Minor Upgrade Works	18,350	18,350	100%	Feb–26	Complete.
500621 – Rosny Tennis Club Retaining Wall	277,880	1,388	15%	Dec–26	Project Manager working through tender requirements to repair wall.
500623 – Risdon Vale Oval Pavilion Shelter	71,793	18,700	100%	Jun–25	Complete.
500624 – Lauderdale Archery Centre	185,000	117,482	100%	Apr–26	Complete.
500625 – Cambridge Oval Recreation Grounds Upgrades (design project only)	177,825	9,702	8%	Aug–26	Engaged consultant to prepare design and link into school gymnasium design.
500626 – Oval Irrigation Controllers 5G Upgrade	6,568	0	100%	Feb–25	Complete. Excess funds to be reassigned.
500642 – Rosny Tennis Club Fence Renewal	45,000	0	0%	Dec–26	Awaiting retaining wall construction. Grant funding approved.
500643 – Clarence High School – Cricket Net Removal	15,000	6,875	100%	Jul–25	Complete.
Total Active Recreation	2,707,308	1,096,937			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Passive Recreation					
101238 – Liberty Swing Upgrade Simmons Park	86,996	83,990	15%	Oct-26	Contractor engaged to undertake replacement. Delayed due to waiting on equipment to arrive and winter is not an ideal time to install the rubber softfall due to temperature requirements. Costs committed.
101243 – All Access Mat Extension Bellerive Beach	2,340	0	100%	Apr-25	Complete. Beach Mat being monitored.
500104 – Purchase of Public Art	135,310	0	13%	Jun-26	Public art projects for Richmond and Bellerive will be scheduled upon delivery of new Public Art Policy, which is currently expected to be adopted in Q4.
500104 – Interpretive Public Art Richmond	123,370	0	30%	Dec-26	Project is in progress, though has experienced some delays due to evolving priorities. Expected to be delivered by December 2026.
500224 – Parks – General Maintenance	545,061	3,218	15%	Dec-26	Bayview Park design being finalised. Tender for construction to be released June 2026.
500249 – Tracks and Trails	1,180,219	400,507	28%	Dec-26	Planning and approvals underway for Rokeby Hills Track, Single Hill Track, Clarence Plains Rivulet Track and Rosny Parklands Circuit Track. New shelters installed at Mountain Bike Park and track refurbishment is ongoing, signage installation is ongoing, track work underway at Waverley Flora Park and Shag Bay Track, Tangara Trail at Roscommon Reserve has been fenced and is open for use.
500249 – Meehan Range Strategic MTB Plan	102,686	0	0%	Oct-26	Project inception document being scoped. Procurement anticipated for Q4.
500251 – Richmond Village Master Plan & Richmond Village Green & Playground (survey/design)	286,779	28,554	10%	Jun-26	Final Richmond Village Master Plan due to be workshopped with Council in Q4 with adoption to follow. Play space design not yet commenced, awaiting survey.
500253 – Bellerive Beach Park	163,747	14,775	30%	Jun-26	Master plan being reviewed – for future workshop with council. Softfall improvements being scoped.
500256 – Pindos Park Aboriginal Heritage Project	19,322	16,635	85%	Jun-26	Aboriginal art work being scoped.
500268 – South Arm Oval Shade Structure	23,550	23,550	100%	Dec-25	Complete.
500273 – Little Howrah Beach Master Plan Implementation	113,498	32,660	5%	Jun-26	Master Plan adopted. RFQ coastal assessment complete, consultant engaged.
500351 – Victoria Esplanade Reserve (design only)	459,999	148,288	60%	Jun-26	Master plan adopted, stage 1 construction documentation in development.
500354 – Blossom Park	54,767	0	90%	Jun-26	Playground Complete. Remaining funds to be retained for art installation.
500355 – BBQ & Park Furniture Upgrades; Skate Park Renewal & Upgrade	875,815	400,520	35%	Jun-26	Ongoing.
500395 – South East Regional Park (design only)	132,976	27,183	5%	Dec-26	Scope underway for survey and site assessments required to move to concept design.
500396 – Regional Dog Park	1,410,165	993,292	65%	Jun-26	Construction underway due for completion in June 2026.
500454 – Beach Foreshore Access Strategy	16,395	16,395	100%	Dec-25	Complete. Coastal Access Strategy adopted.
500512 – Senior Exercise Equipment Simmons Park	5,036	5,036	100%	Oct-24	Complete.
500551 – Rosny Barn Fencing	14,580	0	100%	Jul-24	Complete.
500579 – Clifton Beach Master Plan	55,868	1,012	5%	Jun-26	Site survey received, project scoping in progress, initial consultation complete.
500580 – Clarendon Vale youth precinct upgrade (design only)	153,043	18,032	2%	Sep-26	Not yet started, community consultation underway.
500644 – Fermoy Park Playground	25,000	4,080	0%	Aug-26	Community consultation to occur in Q4.
500645 – Lewis Park Upgrade investigation	80,000	9,026	0%	Aug-26	RFQ for site surveys being prepared for Q4.
Total Passive Recreation	6,066,521	2,226,753			

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Environment & Natural Assets					
500210 – Coastal Management	328,198	50,274	35%	Dec-26	Beach stair replacement at Eumatalla and Aragoon Streets Lauderdale complete. Scoping in progress for next round of coastal infrastructure renewals to commence second half of 2025/26. Pipe Clay Esplanade erosion protection works to commence Q4.
500211 – Wild Park Stage 1 – Weed Management	70,000	21,530	20%	Sep-26	Consultant engaged to prepare restoration plan to inform woody weed removal and rehabilitation.
500213 – Fire Management	310,646	145,924	50%	Jun-26	Fuel break at Eurobin Street has commenced and is due for completion in May 2026.
500362 – Street and Park Trees Strategy	93,100	0	10%	Dec-26	Canopy cover assessment received. Scope underway for Urban Forest Strategy. Procurement due Q4.
500499 – Landscaping At Bushland Reserves Entrances	80,000	61,579	80%	Jun-26	Rolling program.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration and Canal Water Quality Assessment	180,000	46,576	20%	Dec-26	Scoping and planning still in progress to investigate tidal flushing opportunities and constraints. Saltmarsh tidal monitoring installed.
500545 – Single Hill Bushland Landscape and Regeneration Works	18,705	0	5%	Jun-26	Post-burn monitoring in progress.
500546 – Signage Natural Areas	45,000	0	5%	Jun-26	RFQ finalised for designer to be engaged to develop signage manual.
500604 – Greening Rokeby	75,000	0	5%	Dec-26	RFQ for consultant ready to release.
Total Environment & Natural Assets	1,200,649	325,884			
Facilities Management					
500159 – Public Toilets and Changerooms	833,915	268,713	50%	Dec-26	Complete: Bayview Park toilet. Kangaroo Bay changing places. In progress: Lauderdale Hall public toilet ready for tender, Cambridge Hall in design.
500159 – Edgeworth Street Pavilion Upgrade (Design)	164,600	6,500	10%	Dec-26	Review underway for scope requirements for this site to accommodate different sporting codes. This will inform the design.
500161 – Rosny Barn works and annex design	180,000	8,595	5%	Dec-26	Annex design tender is currently live. Will be assessed in May. Project currently on track for Dec 26 completion. Heating / cooling project is progressing, with system design delivered and quoted.
500163 – Clarence Council Depot Toilet Upgrade	85,459	880	5%	Jun-26	DDA ramp approvals in progress – with building surveyor for sign off.
500165 – Clarendon Vale Oval Pavilion	2,581,694	2,198,097	85%	Aug-26	Complete. Additional carparking, lighting and landscaping to follow. Pavillion on defect liability period until Feb 2027
500173 – Lindisfarne Community Activity Centre Building	17,429	0	100%	Apr-24	Complete.
500309 – Building Trade Waste Compliance	20,000	824	0%	Jun-26	Subject to notification from TasWater regarding facilities. Ongoing program of work.
500339 – Clarence Aquatic Centre Maintenance & Upgrades	475,931	34,610	15%	Sep-26	Tender awarded for backwash tank installation.
500340 – Rokeby Youth Centre Relocation	131,959	54,444	50%	Jul-26	Final report of Phase 2 received for review and presentation to Council in Q4 . Phase 3 detailed design to commence 26/27.
500341 – Cambridge Oval Pavilion Concept Design	450,000	16,053	5%	Dec-26	Detailed Design tender to be released in Q4.
500353 – Chambers Redevelopment	699,913	197,240	30%	Dec-26	Needs and demand analysis is complete and officers have engaged consultants to initiate the feasibility study and business case in Q3.
500353 – Council Buildings Development & Alterations	1,954,624	134,047	15%	Jun-26	Council building development and alteration projects will continue over the remainder of the financial year.
500408 – Rosny Early Learning Centre	1,098,327	65,065	12%	Dec-27	Design in progress.

SECTION C – PROJECTS IN PROGRESS THIS FINANCIAL YEAR (continued)

Project	Budget 2025/2026 (includes carryover)	Total Expend + Orders YTD	% Complete	Estimated completion date	Comments
Facilities Management (continued)					
500449 – ANZAC Park Pavilion (design only)	1,003,460	11,821	5%	Oct-26	Procurement options for detailed design being worked through.
500467 – Disability Discrimination Act Works Council Owned Buildings	74,203	1,498	50%	Jun-26	Ongoing program. Assessments of individual buildings in progress, priority works in progress. EOFY completion, remaining funds will be rolled into 2026/27.
500577 – Rosny Bus Mall CCTV Upgrade	75,000	75,000	88%	Jun-26	CCTV upgrade completed. Implementation for a replacement link allowing real-time access for TasPol is scheduled in for Q4.
500582 – Energy security for South Arm Community Evacuation Centre	11,297	0	100%	Oct-24	Complete.
500607 – Kangaroo Bay Facilities	255,525	37,215	10%	Aug-26	Preliminary design under review. Detailed design to commence following engagement with the Cricket Club.
500608 – Sandford Hall Upgrades	239,005	25,598	50%	Oct-26	Solar panels under installation. Toilet block RFQ awarded.
500609 – Cambridge Hall Upgrades	98,243	29,326	20%	Sep-26	Design completed Q4 2024/25. Preparation of RFQ documentation for construction to go out in Q4.
500646 – Millers Cottage Roof Replacement	70,000	30,841	5%	Apr-26	Heritage approval obtained. RFQ awarded, construction expected in Q4. Costs committed.
500647 – Tranmere Hall Upgrades	35,000	0	5%	May-26	Developing scope for design RFQ.
500648 – Conservation Management Plan & Heritage Impact Statement	155,000	0	5%	Jun-26	Developing scope for RFQ.
500673 – Facilities Safety Upgrades	15,000	0	5%	Jun-26	Ongoing.
Total Facilities Management	10,725,584	3,196,366			
City Culture, Strategic Development, Communications & Engagement					
500403 – Cultural Precinct Plan	318,277	10,083	5%	Jul-27	Council has been successful with funding application through the uPPP. Still waiting on federal funding grant deed to be signed (expected Q4) before project can commence.
500404 – Purchase of Musical Instruments	381	381	100%	Sep-25	Complete.
500438 – City Heart Projects	762,211	62,581	8%	Dec-26	The 20 year City Heart Plan was endorsed by Council at the 29 September 2025 Council Meeting. The City Heart implementation plan is now under review and development.
Total City Culture, Strategic Development, Communications & Engagement	1,080,869	73,045			
Information & Data Management					
500514 – Replacing Fleet Analogue 2 Way Radios	197,507	0	28%	Jun-26	The solution has been specified, with procurement sequencing adjusted in response to temporary resourcing constraints. Procurement is on track to commence in Q4.
500514 – Digitising Aperture Cards (Microfiche)	55,494	3,000	88%	Sep-26	Quality assurance processes for the replacement digitised records has recommenced.
500514 – Facilities Access and Bookings System	122,769	0	2%	Sep-26	On hold due to resourcing constraints and reprioritisation. Resourcing is currently being addressed. Prioritisation work is continuing.
500514 – IT Hardware Purchases	250,000	476,876	75%	Jun-26	Procurement fast tracked to increase WFH capability in response to fuel concerns. Overspends will be reconciled against future budget.
Total Information & Data Management	625,769	479,876			
Total Projects in Progress this Financial Year	71,871,515	15,128,658			



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